# THE CORPORATION OF THE CITY OF SARNIA



# APPROVED 2010 BUDGETS

(Includes Current, Water, Sewer & Capital Budgets)

### **APPROVED 2010 BUDGETS**

### **2010 Current Budget**

The final 2010 Current Budget was adopted by City Council December 1, 2009. The Current Budget forms the basis of the amounts to be raised through taxation and user charges during the year.

### 2010 Water Budget

The Provincial Government approved The Water Sustainability Act, an act that requires all municipalities to produce and adopt a financial plan to achieve self financing water and sewer systems by 2010. In order to comply with this legislation the rate structure has been adjusted to better align how both fixed and variable costs are financed. Beginning in 2010, the fixed costs of operating the system will be financed with fixed revenues and the variable costs of operation the system will be financed with variable revenues.

The Water Budget provides for the costs for the City to operate and maintain the water distribution system in order that the water acquired through the Lambton Area Water Supply System (LAWSS) is provided to municipal ratepayers.

The costs within the Water Budget are recovered by charging water rates to municipal water customers. There are two components to the water rates charged:

- A monthly distribution charge based on the size of the customer's meter; and
- A water consumption charge based on the amount of water used

The 2010 Water Budget was approved by City Council on December 7, 2009 and the 2010 Water rates were adopted by City Council on December 7, 2009.

### 2010 Sewer Area Budget

The Sewer Area Budget provides for the costs for the City to operate and maintain the municipal sanitary sewage system including the sewage treatment plant.

Such costs are to be recovered by charging a sewer surcharge based on the amount of the total water bill for water users that have access to the municipality's sanitary sewer system.

The 2010 Sewer Area Budget was adopted December 7, 2009. The sewer surcharge rate for 2010 was set at 110% of the total water bill and was adopted by City Council on December 7, 2009.

### **2010 Capital Budget**

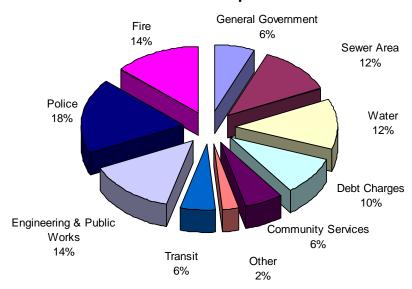
The Capital Budget provides for the construction and acquisition of capital works. A capital expenditure may be defined as any significant expenditure to acquire or improve land, building, engineering structures, machinery and equipment.

The Capital Budget represents the municipality's intention to proceed with certain programs of capital works and services. The Capital Budget also establishes the projects that will involve the issuance of debt. City Council adopted the City's 2010 Capital Budget December 1, 2009.

### **2010 OPERATING BUDGET**

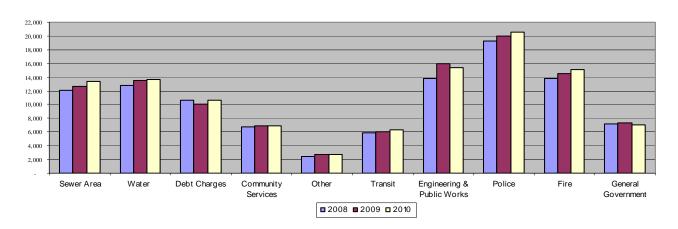
The 2010 approved gross expenditures are \$111.8 million (2009 - \$109.6 million) and support the programs as shown in the following figure:

### **Distribution of Expenses 2010**



The following figure provides a comparison of the distribution of the 2010 expenditures as compared to the past two years.

### **Budget Expenditure Comparison**



### **TAX RATES**

The taxes associated with a property are determined by multiplying the assessed value of the property by the applicable tax rate.

Municipal tax rates consist of three components:

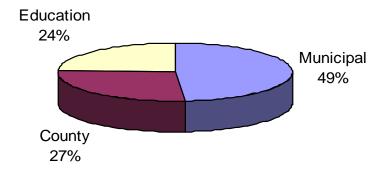
- Municipal established by the City to support municipal services;
- County established by the County of Lambton to support County services;
- Education established by the Province of Ontario to support local school boards;

**Property Tax Levy Distribution 2010 (with 2009 comparable amounts)** 

|                   | 2010        | 2009        | % Change |
|-------------------|-------------|-------------|----------|
| General Muncipal  | 53,884,472  | 52,788,787  | 2.08%    |
| Transit Area      | 3,139,474   | 2,804,660   | 11.94%   |
| Total Muncipal    | 57,023,946  | 55,593,447  | 2.57%    |
| County of Lambton | 32,102,594  | 30,989,379  | 3.59%    |
| Education         | 28,512,004  | 28,405,201  | 0.38%    |
| <b>Total Levy</b> | 117,638,544 | 114,988,027 | 2.31%    |

The following figure illustrates the distribution of taxes levied between the City, County and School Boards:

**Levy Distribution 2010** 



See attached schedule of 2010 tax rates for each property tax class. Tax rates are expressed as a percentage of the assessed value.

The following table illustrates the impact of the 2010 tax rates on a residential property assessed at \$100,000:

2010 Property Taxes Residential Property Assessed at \$100,000

|           | 2010 | 2009 | Net Change | % Change |
|-----------|------|------|------------|----------|
| Municipal | 851  | 878  | -27        | -3.10%   |
| County    | 475  | 485  | -11        | -2.22%   |
| Education | 241  | 252  | -11        | -4.37%   |
| Total     | 1566 | 1615 | -49        | -3.03%   |

### ASSESSMENT

Property assessment is based upon the property's current value – the price that would be paid by a willing buyer to a willing seller at arm's length. For 2010, assessment is based upon the property's current value on January 1, 2008 plus any increase in assessment phased in over four years.

All properties are also divided into the following seven standard property tax classes as established by the Province:

- Residential
- Multi-residential
- Commercial
- Industrial
- Pipelines
- Farm
- Managed Forests

In addition to these main tax classes, the following four optional tax classes have also been established for taxpayers within the County of Lambton:

- Shopping Centre
- Office Building
- Parking Lot
- Large Industrial

The Province has also provided sub classes of properties to which discounted tax rates apply as follows:

- Farmland Awaiting Development
- Excess Land (applicable to Commercial and Industrial tax classes only)
- Vacant Land (applicable to Commercial and Industrial tax classes only)

### **TAX RATIOS**

Tax ratios express the relationship that the tax rate for each property tax class in the municipality bear to the tax rate for the Residential tax class. Tax ratios determine the relative tax burdens for each property tax class. The County sets tax ratios on a County-wide basis.

See attached schedule of tax ratios for 2010 with 2009 comparisons.

### **CONTINUED PROTECTION FOR PROPERTY TAXPAYERS ACT, 2000**

The Continued Protection for Property Taxpayers Act, 2000 (Bill 140) limits the "tax reform related" property tax increases on Commercial, Industrial, and Multi-residential properties. For 2010, this limit will be 10% calculated on the previous year's taxes.

Tax decreases as a result of this legislation will be recovered from properties experiencing tax increases within the same property tax class.

Municipal levy increases will be applied in addition to this limit.

This limit will remain in effect until properties reach their current value assessment.

### CORPORATION OF THE CITY OF SARNIA 2010 TAX RATES

| Property Class                | Tax Code/<br>Qualifier | General<br>Municipal | Transit    | Total Sarnia | County     | Education  | Total        |
|-------------------------------|------------------------|----------------------|------------|--------------|------------|------------|--------------|
| B                             | DT                     | 0.7005570/           | 0.0540550/ | 0.0500400/   | 0.4745000/ | 0.0440000/ | 4.500.47.407 |
| Residential                   | RT                     | 0.796557%            | 0.054355%  | 0.850912%    | 0.474562%  | 0.241000%  | 1.566474%    |
| Residential (Education only)  | RD                     | 0.000000%            | 0.000000%  | 0.000000%    | 0.000000%  | 0.241000%  | 0.241000%    |
| Taxable Farmland I            | R1                     | 0.278795%            | 0.019024%  | 0.297819%    | 0.166097%  | 0.084350%  | 0.548266%    |
| Industrial - Farmland I       | I1                     | 0.278795%            | 0.019024%  | 0.297819%    | 0.166097%  | 0.084350%  | 0.548266%    |
| Multi-Residential             | MT                     | 1.911737%            | 0.130452%  | 2.042189%    | 1.138950%  | 0.241000%  | 3.422139%    |
| Commercial - Occupied         | CT                     | 1.306476%            | 0.089151%  | 1.395627%    | 0.778355%  | 1.683780%  | 3.857762%    |
| New Commercial                | XT                     | 1.306476%            | 0.089151%  | 1.395627%    | 0.778355%  | 1.430000%  | 3.603982%    |
| Commercial - Excess Land      | CU                     | 0.914533%            | 0.062405%  | 0.976938%    | 0.544849%  | 1.178646%  | 2.700433%    |
| New Commercial Excess         | XU                     | 0.914533%            | 0.062405%  | 0.976938%    | 0.544849%  | 1.001000%  | 2.522787%    |
| Commercial - Vacant Lands     | CX                     | 0.876144%            | 0.059786%  | 0.935930%    | 0.521978%  | 1.088754%  | 2.546662%    |
| Parking Lots & Vacant Land    | GT                     | 0.876144%            | 0.059786%  | 0.935930%    | 0.521978%  | 1.088754%  | 2.546662%    |
| Office Building-Occupied      | DT                     | 1.233164%            | 0.084148%  | 1.317312%    | 0.734678%  | 1.600419%  | 3.652409%    |
| Office Building-Excess Land   | DU                     | 0.863215%            | 0.058904%  | 0.922119%    | 0.514275%  | 1.120293%  | 2.556687%    |
| Shopping Centres-Occupied     | ST                     | 1.672952%            | 0.114158%  | 1.787110%    | 0.996690%  | 1.777553%  | 4.561353%    |
| Shopping Centres-Excess Land  | SU                     | 1.171066%            | 0.079911%  | 1.250977%    | 0.697683%  | 1.244287%  | 3.192947%    |
| New Shopping Centres          | ZT                     | 1.672952%            | 0.114158%  | 1.787110%    | 0.996690%  | 1.430000%  | 4.213800%    |
| New Shopping Centres - Excess | ZU                     | 1.171066%            | 0.079911%  | 1.250977%    | 0.697683%  | 1.001000%  | 2.949660%    |
| Industrial - Occupied         | IT                     | 1.635727%            | 0.111618%  | 1.747345%    | 0.974512%  | 2.221878%  | 4.943735%    |
| New Industrial                | JT                     | 1.635727%            | 0.111618%  | 1.747345%    | 0.974512%  | 1.430000%  | 4.151857%    |
| Industrial - Excess Land      | IU                     | 1.063223%            | 0.072552%  | 1.135775%    | 0.633433%  | 1.444221%  | 3.213429%    |
| Industrial - Vacant Lands     | IX                     | 1.063223%            | 0.072552%  | 1.135775%    | 0.633433%  | 1.444221%  | 3.213429%    |
| Large Industrial-Occupied     | LT                     | 2.399363%            | 0.163726%  | 2.563089%    | 1.429461%  | 2.450000%  | 6.442550%    |
| Large Industrial-Excess Land  | LU                     | 1.559586%            | 0.106422%  | 1.666008%    | 0.929150%  | 1.592500%  | 4.187658%    |
| Pipelines                     | PT                     | 1.069262%            | 0.072964%  | 1.142226%    | 0.637031%  | 1.352330%  | 3.131587%    |
| Farm                          | FT                     | 0.199139%            | 0.013589%  | 0.212728%    | 0.118641%  | 0.060250%  | 0.391619%    |
| Managed Forests               | TT                     | 0.199139%            | 0.013589%  | 0.212728%    | 0.118641%  | 0.060250%  | 0.391619%    |

### CORPORATION OF THE CITY OF SARNIA 2010 TAX RATIOS

|                               |                        |           | 2010              |                  |           | 2009              |                  |
|-------------------------------|------------------------|-----------|-------------------|------------------|-----------|-------------------|------------------|
| Property Class                | Tax Code -<br>Qualifer | Tax Ratio | % of Full<br>Rate | Net Tax<br>Ratio | Tax Ratio | % of Full<br>Rate | Net Tax<br>Ratio |
|                               |                        |           |                   |                  |           |                   |                  |
| Residential                   | RT                     | 1.000000  | 100%              | 1.000000         | 1.000000  | 100%              | 1.000000         |
| Residential (Education only)  | RD                     | 1.000000  | 0%                | 0.000000         | 1.000000  | 0%                | 0.000000         |
| Taxable Farmland I            | R1                     | 1.000000  | 35%               | 0.350000         | 1.000000  | 35%               | 0.350000         |
| Industrial - Farmland I       | <b>I</b> 1             | 1.000000  | 35%               | 0.350000         | 1.000000  | 35%               | 0.350000         |
| Multi-Residential             | MT                     | 2.400000  | 100%              | 2.400000         | 2.501384  | 100%              | 2.501384         |
| Commercial - Occupied         | CT                     | 1.640154  | 100%              | 1.640154         | 1.648833  | 100%              | 1.648833         |
| New Commercial                | XT                     | 1.640154  | 100%              | 1.640154         | 1.648833  | 100%              | 1.648833         |
| Commercial - Excess Land      | CU                     | 1.640154  | 70%               | 1.148108         | 1.648833  | 70%               | 1.154183         |
| New Commercial Excess         | XU                     | 1.640154  | 70%               | 1.148108         | 1.648833  | 70%               | 1.154183         |
| Commercial - Vacant Lands     | CX                     | 1.099914  | 100%              | 1.099914         | 1.105735  | 100%              | 1.105735         |
| Parking Lots & Vacant Land    | GT                     | 1.099914  | 100%              | 1.099914         | 1.105735  | 100%              | 1.105735         |
| Office Building-Occupied      | DT                     | 1.548118  | 100%              | 1.548118         | 1.556310  | 100%              | 1.556310         |
| Office Building-Excess Land   | DU                     | 1.548118  | 70%               | 1.083683         | 1.556310  | 70%               | 1.089417         |
| Shopping Centres-Occupied     | ST                     | 2.100229  | 100%              | 2.100229         | 2.111343  | 100%              | 2.111343         |
| Shopping Centres-Excess Land  | SU                     | 2.100229  | 70%               | 1.470160         | 2.111343  | 70%               | 1.477940         |
| New Shopping Centres          | ZT                     | 2.100229  | 100%              | 2.100229         | n/a       |                   |                  |
| New Shopping Centres - Excess | ZU                     | 2.100229  | 70%               | 1.470160         | n/a       |                   |                  |
| Industrial - Occupied         | IT                     | 2.053497  | 100%              | 2.053497         | 2.053497  | 100%              | 2.053497         |
| New Industrial                | JT                     | 2.053497  | 100%              | 2.053497         | 2.053497  | 100%              | 2.053497         |
| Industrial - Excess Land      | IU                     | 2.053497  | 65%               | 1.334773         | 2.053497  | 65%               | 1.334773         |
| Industrial - Vacant Lands     | IX                     | 2.053497  | 65%               | 1.334773         | 2.053497  | 65%               | 1.334773         |
| Large Industrial-Occupied     | LT                     | 3.012167  | 100%              | 3.012167         | 3.012167  | 100%              | 3.012167         |
| Large Industrial-Excess Land  | LU                     | 3.012167  | 65%               | 1.957909         | 3.012167  | 65%               | 1.957909         |
| Pipelines                     | PT                     | 1.342355  | 100%              | 1.342355         | 1.342355  | 100%              | 1.342355         |
| Farm                          | FT                     | 0.250000  | 100%              | 0.250000         | 0.250000  | 100%              | 0.250000         |
| Managed Forests               | TT                     | 0.250000  | 100%              | 0.250000         | 0.250000  | 100%              | 0.250000         |

|                                  | Approved 2009 Budget | 2009<br>Actuals | Approved 2010 Budget | Budget Variance<br>% 2010 to 2009 |
|----------------------------------|----------------------|-----------------|----------------------|-----------------------------------|
| URRENT BUDGET SUMMARY            |                      |                 |                      |                                   |
| Taxation                         | -56,128              | -56,872         | -57,062              | 1.66%                             |
| Federal Subsidies                | 0                    | 0               | 0                    |                                   |
| Provincial Subsidies             | <u>-1,238</u>        | -1,305          | -1,055               | -14.78%                           |
| Other Revenues & Costs Recovered | -52,617              | -52,215         | -54,557              | 3.69%                             |
| Surplus/Deficit Prior Years      | 400                  | 400             | 900                  | 125.009                           |
| Total Revenue                    | -109,583             | -109,992        | -111,774             | 2.009                             |
| Expenditures                     | 109,653              | 110,789         | 111,774              | 1.93%                             |
| Total Surplus/Deficit            | 70                   | 797             | 0                    |                                   |
|                                  |                      |                 |                      |                                   |
| ON-DEPARTMENTAL REVENUE          |                      |                 |                      |                                   |
| Taxation                         | -54,457              | -54,979         | -55,643              | 2.18%                             |
| Other Collections Tax Roll       | -477                 | -744            | -263                 | -44.869                           |
| Payments in Lieu Taxes           | -1,083               | -1,121          | -1,126               | 3.979                             |
| Ontario Grants - Unconditional   | -228                 | -228            | 0                    | -100.009                          |
| Rents, Concessions & Franchises  | -34                  | -62             | -44                  | 29.419                            |
| Bluewater Power                  | -1,763               | -1,804          | -1,763               | 0.009                             |
| Other Revenue                    | -2,333               | -2,011          | -1,983               | -15.00                            |
| Surplus/Deficit Prior Years      | 0                    | 0               | 0                    |                                   |
| Total Non-Departmental Revenue   | -60,375              | -60,949         | -60,822              | 0.749                             |
| _                                |                      |                 |                      |                                   |
| ENERAL GOVERNMENT                |                      |                 |                      |                                   |
| Mayor & Council                  | 333                  | 330             | 336                  | 0.909                             |
| City Manager                     | 265                  | 288             | 278                  | 4.919                             |
| Human Resources                  | 611                  | 531             | 485                  | -20.629                           |
| Information Technology           | 761                  | 754             | 759                  | -0.269                            |
| Economic Development             | 236                  | 247             | 240                  | 1.699                             |
| Finance                          | 1,784                | 1,795           | 1,739                | -2.529                            |
| Legal/City Clerk                 | 2,274                | 2,297           | 2,399                | 5.509                             |
| Harbour/Ferry Dock Hill Lands    | 59                   | 42              | 24                   | -59.329                           |
| Other Municipal                  | 958                  | 1,583           | 825                  | -13.889                           |
| Total Expenditure                | 7,281                | 7,867           | 7,085                | -2.699                            |
| Revenue & Costs Recovered        | -1,312               | -1,393          | -1,536               | 17.07                             |
| Total General Government         | 5,969                | 6,474           | 5,549                | -7.049                            |
|                                  |                      |                 |                      |                                   |
| BRARY FACILITIES                 |                      |                 |                      |                                   |
| Sarnia Public Library            | 138                  | 124             | 133                  | -3.629                            |
| Lawrence House                   | 42                   | 42              | 31                   | -26.199                           |
| Lambton Mall Road Library        | 55                   | 60              | 60                   | 9.099                             |
| Faithorne House                  | 23                   | 21              | 23                   | 0.009                             |
| Total Library Facilities         | 258                  | 247             | 247                  | -4.26%                            |

|                           | Approved<br>2009 Budget | 2009<br>Actuals | Approved<br>2010 Budget | Budget Variance % 2010 to 2009 |
|---------------------------|-------------------------|-----------------|-------------------------|--------------------------------|
| FIRE                      |                         |                 |                         |                                |
| Fire Officers             | 14,280                  | 14,685          | 14,956                  | 4.73%                          |
| Stations                  | 183                     | 149             | 183                     | 0.00%                          |
| Total Expenditure         | 14,463                  | 14,834          | 15,139                  | 4.67%                          |
| Revenue & Costs Recovered | -265                    | -343            | -325                    | 22.64%                         |
| Total Fire                | 14,198                  | 14,491          | 14,814                  | 4.34%                          |
|                           |                         |                 |                         |                                |
| POLICE SERVICES           |                         |                 |                         |                                |
| Officers                  | 13,288                  | 13,206          | 13,570                  | 2.12%                          |
| Court Security            | 572                     | 480             | 594                     | 3.85%                          |
| Communications            | 1,662                   | 1,757           | 1,717                   | 3.31%                          |
| Civilian                  | 2,069                   | 2,057           | 2,144                   | 3.62%                          |
| Janitorial                | 204                     | 188             | 203                     | -0.49%                         |
| Station                   | 1,704                   | 1,706           | 1,886                   | 10.68%                         |
| Police Services Board     | 67                      | 82              | 77                      | 14.93%                         |
| Debt Charges              | 297                     | 297             | 297                     | 0.00%                          |
| Other                     | 50                      | 50              | 50                      | 0.00%                          |
| Total Expenditure         | 19,913                  | 19,823          | 20,538                  | 3.14%                          |
| Revenue & Costs Recovered | -1,636                  | -1,805          | -1,669                  | 2.02%                          |
| Provincial Subsidies      | -175                    | -341            | -245                    | 40.00%                         |
| Total Police Services     | 18,102                  | 17,677          | 18,624                  | 2.88%                          |
| EMERGENCY MEASURES        |                         |                 |                         |                                |
| Emergency Measures        | 34                      | 34              | 31                      | -8.82%                         |
| Total Expenditure         | 34                      | 34              | 31                      | -8.82%                         |
| Revenue & Costs Recovered | 0                       | 0               | 0                       |                                |
| Total Emergency Measures  | 34                      | 34              | 31                      | -8.82%                         |
| -                         |                         |                 |                         |                                |
| ENGINEERING               |                         |                 |                         |                                |
| Administration            | 361                     | 383             | 422                     | 16.90%                         |
| Design                    | 512                     | 586             | 540                     | 5.47%                          |
| Traffic                   | 910                     | 928             | 871                     | -4.29%                         |
| Development               | 402                     | 360             | 406                     | 1.00%                          |
| Construction              | 613                     | 671             | 684                     | 11.58%                         |
| Municipal Drains          | 391                     | 255             | 394                     | 0.77%                          |
| Street Lighting           | 1,188                   | 1,223           | 1,088                   | -8.42%                         |
| Total Expenditure         | 4,377                   | 4,406           | 4,405                   | 0.64%                          |
| Revenue & Costs Recovered | -1,924                  | -2,009          | -2,108                  | 9.56%                          |
| Provincial Subsidies      | -25                     | -37             | -25                     | 0.00%                          |
| Total Engineering         | 2,428                   | 2,360           | 2,272                   | -6.43%                         |
| PUBLIC WORKS              |                         |                 |                         |                                |
| Works Administration      | 822                     | 822             | 873                     | 6.20%                          |
| Streets                   | 4,307                   | 4,512           | 3,717                   | -13.70%                        |
| Winter Maintenance        | 948                     | 1,094           | 970                     | 2.32%                          |
| Works Centre              | 1,232                   | 1,384           | 1,279                   | 3.81%                          |
| orks centre               | 1,232                   | 1,304           | 1,213                   | 5.01/0                         |

|  | Approved<br>2009 Budget | 2009<br>Actuals | Approved<br>2010 Budget | Budget Variance<br>% 2010 to 2009 |
|--|-------------------------|-----------------|-------------------------|-----------------------------------|
| Recoverable Work                           | 148                     | 20              | 148                     | 0.00%                             |
| Storm Sewer Maintenance                    | 620                     | 689             | 642                     | 3.55%                             |
| Total Expenditure                          | 8,077                   | 8,521           | 7,629                   | -5.55%                            |
| Revenue & Costs Recovered                  | -3,448                  | -3,796          | -3,752                  | 8.82%                             |
| Total Public Works                         | 4,629                   | 4,725           | 3,877                   | -16.25%                           |
| WASTE MANAGEMENT                           |                         |                 |                         |                                   |
| Collection                                 | 848                     | 788             | 864                     | 1.89%                             |
| Recycling                                  | 1,873                   | 1,653           | 1,911                   | 2.03%                             |
| Total Expenditure                          | 2,721                   | 2,441           | 2,775                   | 1.98%                             |
| Revenue & Costs Recovered                  | -880                    | -774            | -680                    | -22.73%                           |
| Total Waste Management                     | 1,841                   | 1,667           | 2,095                   | 13.80%                            |
| TRANSIT SERVICES                           |                         |                 |                         |                                   |
| Transit                                    | 4,899                   | 4,690           | 5,016                   | 2.39%                             |
| Care-a-van                                 | 897                     | 901             | 902                     | 0.56%                             |
| Capital out of Rates                       | 184                     | 71              | 158                     | -14.13%                           |
| Debt Charges                               | 216                     | 216             | 216                     | 0.00%                             |
| Total Expenditure                          | 6,196                   | 5,878           | 6,292                   | 1.55%                             |
| Revenue & Costs Recovered                  | -1,793                  | -1,698          | -1,697                  | -5.35%                            |
| Provincial Subsidies                       | -774                    | -658            | -749                    | -3.23%                            |
| Total Transit Services                     | 3,629                   | 3,522           | 3,846                   |                                   |
| PARKING                                    |                         |                 |                         |                                   |
| Administration                             | 242                     | 188             | 108                     | -55.37%                           |
| Enforcement                                | 440                     | 417             | 439                     | -0.23%                            |
| Parking Lots                               | 39                      | 37              | 39                      | 0.00%                             |
| Total Expenditure                          | 721                     | 642             | 586                     | -18.72%                           |
| Revenue & Costs Recovered                  | -714                    | -576            | -555                    | -22.27%                           |
| Total Parking                              | 721                     | 66              | 31                      | 342.86%                           |
| CONNECTIVITY CERVICES                      |                         |                 |                         |                                   |
| COMMUNITY SERVICES                         | 420                     | 400             | 404                     | F 020/                            |
| Administration                             | 429                     | 480             | 404                     | -5.83%                            |
| General Parks Maintenance                  | 3,257                   | 3,332           | 3,313                   | 1.72%                             |
| Sports Fields Maintenance                  | 330                     | 334             | 340                     | 3.03%                             |
| Capital Out of Rates                       | 55                      | 0               | 0                       | -100.00%                          |
| Recreational Program                       | 341                     | 465             | 354                     | 3.81%                             |
| Arenas                                     | 1,734                   | 1,861           | 1,740                   | 0.35%                             |
| Pools<br>Strangway Seniors Centre          | 226<br>314              | 220<br>332      | 228<br>327              | 0.88%<br>4.14%                    |
| Strangway Semors Centre  Total Expenditure | 6,686                   | 7,024           | 6,706                   | 0.30%                             |
| Revenue & Costs Recovered                  |                         |                 |                         | 0.35%                             |
| Provincial Subsidies                       | -2,306<br>-36           | -2,268<br>-41   | -2,314<br>-36           | 0.35%                             |
| Total Community Services                   | 4,344                   | 4,715           | 4,356                   | 0.00%                             |
|  | ,                       | •               | ,                       |                                   |

|                                      | Approved<br>2009 Budget | 2009<br>Actuals | Approved<br>2010 Budget | Budget Variance<br>% 2010 to 2009 |
|--------------------------------------|-------------------------|-----------------|-------------------------|-----------------------------------|
| PLANNING & BUILDING                  |                         |                 |                         |                                   |
| Planning                             | 743                     | 627             | 768                     | 3.36%                             |
| Committee of Adjustment              | 61                      | 56              | 62                      | 1.64%                             |
| Building                             | 734                     | 709             | 749                     | 2.04%                             |
| Environmental Advisory Committee     | 2                       | 0               | 2                       | 0.00%                             |
| Heritage Committee                   | 3                       | 2               | 3                       | 0.00%                             |
| Official Plan Review                 | 81                      | 17              | 81                      | 0.00%                             |
| Total Expenditure                    | 1,624                   | 1,411           | 1,665                   | 2.52%                             |
| Revenue & Costs Recovered            | -1,630                  | -1,497          | -1,689                  | 3.62%                             |
| Total Planning & Building            | -6                      | -86             | -24                     | 300.00%                           |
| OTHER                                |                         |                 |                         |                                   |
| Debt Charges                         | 10,122                  | 10,117          | 10,643                  | 5.15%                             |
| Financial Expenses                   | 15                      | 11              | 10                      | -33.33%                           |
| Unclassified                         | 353                     | 331             | 333                     | -5.67%                            |
| Municipal Grants                     | 459                     | 535             | 455                     | -0.87%                            |
| Contribution to Boards & Commissions | 260                     | 260             | 230                     | -11.54%                           |
| Total Expenditure                    | 11,209                  | 11,254          | 11,671                  | 4.12%                             |
| Revenue & Costs Recovered            | -6,197                  | -6,197          | -6,567                  | 5.97%                             |
| Total Other                          | 5,012                   | 5,057           | 5,104                   | 1.84%                             |
| GENERAL OPERATING TOTAL              | 70                      | 0               | 0                       |                                   |
| SEWER AREA SUMMARY                   |                         |                 |                         |                                   |
| Sanitary Sewer Maintenance           | 5,164                   | 4,674           | 5,312                   | 2.87%                             |
| Sewage Treatment Plant               | 5,402                   | 6,110           | 5,836                   | 8.03%                             |
| Administration                       | 2,056                   | 2,048           | 2,195                   | 6.76%                             |
| Total Expenditure                    | 12,622                  | 12,832          | 13,343                  | 5.71%                             |
| Taxation                             | -111                    | -28             | -30                     | -72.97%                           |
| Surplus/Deficit Prior Years          | 200                     | 200             | 700                     | 250.00%                           |
| Revenue & Costs Recovered            | -12,711                 | -12,207         | -14,013                 | 10.24%                            |
| TOTAL SEWER AREA                     | 0                       | 797             | 0                       | 10.1 1/0                          |
| WATER DURGET SUMMARY                 |                         |                 |                         |                                   |
| WATER BUDGET SUMMARY Administration  | 6.720                   | 6,447           | 6.420                   | -4.18%                            |
| Distribution                         | 6,720<br>6,751          | 7,128           | 6,439                   | -4.18%<br>6.99%                   |
| Total Expenditure                    | 6,751<br>13,471         | 13,575          | 7,223<br>13,662         | 1.42%                             |
| Surplus/Deficit Prior Years          | 200                     | 200             | 200                     | 0.00%                             |
| Revenue & Costs Recovered            | -13,671                 | -13,775         | -13,862                 | 1.40%                             |
| TOTAL WATER DEPARTMENT               | -13,671                 | -13,773         | -13,862                 | 1.40%                             |
| IOIAL WAILN DLEANINENI               | V                       | U               | U                       |                                   |

| DEPART       | <u>MENT</u>                | DESCRIPTION                             | NET ESTIMA | ATED COST |
|--------------|----------------------------|---|------------|-----------|
| 3015         | PUBLIC WORKS               | Improvements to Public Works Yard       | 70,000     |           |
|              |                            | Computer Maintenance Management         | 50,000     |           |
|              |                            |   |            | 120,000   |
| 3034         | ENGINEERING/TRAFFIC        | Replacement of Stop Signs               | 5,000      |           |
|              | _                          |   |            | 5,000     |
| 3130         | TRANSIT/CONVENTIONAL       | Power Pack Rebuilds                     | 35,000     |           |
|              |                            | Building Improvements                   | 12,500     |           |
|              |                            | Purchase Existing Bus Shelter Inventory | 75,000     |           |
|              |                            | Operators Portable Washroom             | 35,000     |           |
|              |                            | Allocation to Care-A-Van                | -5,700     |           |
|              |                            |   |            | 151,80    |
| 3180         | TRANSIT/CARE-A-VAN         | Allocation from Conventional Budget     | 5,700      |           |
|              |                            |   |            | 5,700     |
|              |                            |   |            | 282,500   |
| Sewer A      |                            |   |            |           |
| 3500         | SANITARY SEWER MAINTENANCE | GIS Applications                        | 45,000     |           |
|              |                            | Computer Maintenance Management System  | 50,000     |           |
|              |                            | Improvements to Public Works Yard       | 70,000     |           |
|              |                            | Storm IDF Curves                        | 30,000     |           |
|              |                            |   |            | 195,000   |
| <u>Water</u> |                            |   |            |           |
| 3705         | WATER DISTRIBUTION         | GIS Applications                        | 60,000     |           |
|              |                            | Computer Maintenance Management System  | 55,000     |           |
|              |                            | Improvements to Public Works Yard       | 70,000     |           |

### SUMMARY OF CAPITAL UNDER \$75,000 FROM RESERVES & RESERVE FUNDS 2010 APPROVED RESERVES BUDGET

| RESERVE |                              | DESCRIPTION                                 | NET ESTIMA       | ATED COST |
|---------|------------------------------|---|------------------|-----------|
| 6560    | LIBRARY FACILITIES RESERVE   | Lawrence House                              | 6,400            | 6.400     |
| 6610    | PARKS AND RECREATION RESERVE | Asbestos Rehabilitation Animal Farm Fencing | 14,167<br>30,000 | 6,400     |
|         |                              |   |                  | 44,167    |
| 6200    | CAPITAL RESERVE FUND         | Compost Site                                |                  |           |
|         |                              | Electric Gate & Swipe Cards                 | 25,000           |           |
|         |                              | Drainage Repairs                            | 10,000           |           |
|         |                              |   |                  | 35,000    |
| 6345    | BUILDING PERMIT REVENUE      | Software                                    | 3,000            |           |
|         | RESERVE FUND                 | Blueprint scanning/storage                  | 45,000           |           |
|         |                              |   |                  | 48,000    |
|         |                              |   |                  | 133,567   |

# NON-DEPARTMENTAL REVENUE

### 1000 TAXATION - CITY

|   |              |              | 2010         | 2010      | 2010        | 2010      | 2010         | Variance     |
|---|--------------|--------------|--------------|-----------|-------------|-----------|--------------|--------------|
|   | 2009         | 2009         | Base         | One Time  | Non-Service | Service   | Total        | 2010 to 2009 |
|   | Budget       | Actuals      | Budget       | Budget    | Budget      | Budget    | Budget       | Budget       |
| REVENUE                                 |              |              |              |           |             |           |              |              |
| 4-00001 GENERAL TAX LEVY                | (52,788,787) | (52,788,803) | (53,421,109) | 1,284,800 | (1,415,103) | (333,056) | (53,884,468) | 2.08%        |
| 4-00021 SUPPLEMENTARY TAX LEVY          | (344,600)    | (976,334)    | (250,000)    | (300,000) |             |           | (550,000)    | 59.61%       |
| Revenue Total                           | (53,133,387) | (53,765,137) | (53,671,109) | 984,800   | (1,415,103) | (333,056) | (54,434,468) | 2.45%        |
| EXPENSES                                |              |              |              |           |             |           |              |              |
| 5-00950 TAX WRITE OFFS                  | 350,000      | 628,228      | 350,000      |           |             |           | 350,000      | 0.00%        |
| 5-00960 PROVISION FOR ASSESSMENT APPEAL | 150,000      |              | 150,000      |           |             | (130,000) | 20,000       | (86.67%)     |
| 5-00970 VACANCY REBATE                  | 115,000      | 116,961      | 115,000      |           |             |           | 115,000      | 0.00%        |
| 5-00975 CHARITY TAX REBATE              | 24,000       | 32,819       | 24,000       |           |             |           | 24,000       | 0.00%        |
| 5-00977 BROWNFIELDS                     |              |              |              | 50,000    |             |           | 50,000       |              |
| 5-00980 TAX EXEMPTIONS                  | 14,000       |              | 14,000       |           |             |           | 14,000       | 0.00%        |
| 5-00985 NEW CONSTRUCTION REBATE         | 2,000        | 713          | 2,000        |           |             |           | 2,000        | 0.00%        |
| 5-06100 CONTRIBUTION TO RESERVE         | 800,000      | 800,000      | 800,000      |           |             | 530,000   | 1,330,000    | 66.25%       |
| Expense Total                           | 1,455,000    | 1,578,721    | 1,455,000    | 50,000    |             | 400,000   | 1,905,000    | 30.93%       |
| Net Expense                             | (51,678,387) | (52,186,416) | (52,216,109) | 1,034,800 | (1,415,103) | 66,944    | (52,529,468) | 1.65%        |

### **1055 TAXATION - TRANSIT AREA**

|   |             |             | 2010        | 2010     | 2010        | 2010    | 2010        | Variance     |
|---|-------------|-------------|-------------|----------|-------------|---------|-------------|--------------|
|   | 2009        | 2009        | Base        | One Time | Non-Service | Service | Total       | 2010 to 2009 |
|   | Budget      | Actuals     | Budget      | Budget   | Budget      | Budget  | Budget      | Budget       |
| REVENUE                                 |             |             |             |          |             |         |             |              |
| 4-00001 GENERAL TAX LEVY                | (2,804,660) | (2,804,501) | (2,982,692) |          | (156,782)   |         | (3,139,474) | 11.94%       |
| 4-00021 SUPPLEMENTARY TAX LEVY          | (25,000)    | (40,341)    | (25,000)    |          |             |         | (25,000)    | 0.00%        |
| Revenue Total                           | (2,829,660) | (2,844,842) | (3,007,692) |          | (156,782)   |         | (3,164,474) | 11.83%       |
| EXPENSES                                |             |             |             |          |             |         |             |              |
| 5-00950 TAX WRITE OFFS                  | 30,000      | 41,902      | 30,000      |          |             |         | 30,000      | 0.00%        |
| 5-00960 PROVISION FOR ASSESSMENT APPEAL | 10,000      |             | 10,000      |          |             |         | 10,000      | 0.00%        |
| 5-00970 VACANCY REBATE                  | 7,500       | 7,574       | 7,500       |          |             |         | 7,500       | 0.00%        |
| 5-00975 CHARITY TAX REBATE              | 1,800       | 2,113       | 1,800       |          |             |         | 1,800       | 0.00%        |
| 5-00980 TAX EXEMPTIONS                  | 1,000       |             | 1,000       |          |             |         | 1,000       | 0.00%        |
| 5-00985 NEW CONSTRUCTION REBATE         | 300         | 46          | 300         |          |             |         | 300         | 0.00%        |
| Expense Total                           | 50,600      | 51,635      | 50,600      |          |             |         | 50,600      | 0.00%        |
| Net Expense                             | (2,779,060) | (2,793,207) | (2,957,092) |          | (156,782)   |         | (3,113,874) | 12.05%       |

### 1065 OTHER COLLECTIONS TAX ROLL

|                            |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|----------------------------|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|                            | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|                            | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE                    |           |           |           |          |             |         |           |              |
| 4-00045 LOCAL IMPROVEMENTS | (476,516) | (743,824) | (476,516) |          |             | 212,971 | (263,545) | (44.69%)     |
| Revenue Total              | (476,516) | (743,824) | (476,516) |          |             | 212,971 | (263,545) | (44.69%)     |
| EXPENSES                   |           |           |           |          |             |         |           |              |
| Net Expense                | (476,516) | (743,824) | (476,516) |          |             | 212,971 | (263,545) | (44.69%)     |

### 1100 PAYMENTS IN LIEU - CITY

|                                       |             |             | 2010        | 2010     | 2010        | 2010    | 2010        | Variance     |
|---------------------------------------|-------------|-------------|-------------|----------|-------------|---------|-------------|--------------|
|                                       | 2009        | 2009        | Base        | One Time | Non-Service | Service |             | 2010 to 2009 |
|                                       | Budget      | Actuals     | Budget      | Budget   | Budget      | Budget  | Budget      | Budget       |
| REVENUE                               |             |             |             |          |             |         |             |              |
| 4-00150 CANADA                        | (112,200)   | (108,737)   | (112,200)   |          |             |         | (112,200)   | 0.00%        |
| 4-00155 MUNICIPAL TAX ASSISTANCE ACT  | (65,110)    | (62,107)    | (65,110)    |          |             |         | (65,110)    | 0.00%        |
| 4-00160 HOSPITALS                     | (21,100)    | (21,522)    | (21,100)    |          | (400)       |         | (21,500)    | 1.90%        |
| 4-00165 CORRECTIONAL INSTITUTIONS     | (3,800)     | (3,779)     | (3,800)     |          |             |         | (3,800)     | 0.00%        |
| 4-00170 LAMBTON COLLEGE               | (96,000)    | (102,682)   | (96,000)    |          | (4,000)     |         | (100,000)   | 4.17%        |
| 4-00175 ONTARIO HOUSING CORPORATION   | (132,600)   | (163,064)   | (132,600)   |          | (30,400)    |         | (163,000)   | 22.93%       |
| 4-00180 HYDRO ONE                     | (146,500)   | (145,263)   | (146,500)   |          |             |         | (146,500)   | 0.00%        |
| 4-00181 HYDRO ONE - LINEAR PROPERTIES | (15,300)    | (29,978)    | (15,300)    |          |             |         | (15,300)    | 0.00%        |
| 4-00185 MINISTRY OF ENVIRONMENT       | (92,300)    | (90,007)    | (92,300)    |          |             |         | (92,300)    | 0.00%        |
| 4-00190 PARKING FACILITIES            | (19,700)    | (17,137)    | (19,700)    |          |             |         | (19,700)    | 0.00%        |
| 4-00195 BLUEWATER POWER               | (104,000)   | (112,408)   | (104,000)   |          | (8,400)     |         | (112,400)   | 8.08%        |
| 4-00200 PETROLIA P.U.C.               | (9,300)     | (9,067)     | (9,300)     |          |             |         | (9,300)     | 0.00%        |
| 4-00205 RAILROADS - LINEAR PROPERTIES | (17,900)    | (9,800)     | (17,900)    |          |             |         | (17,900)    | 0.00%        |
| 4-00210 PUMP STATIONS                 | (246,800)   | (245,791)   | (246,800)   |          |             |         | (246,800)   | 0.00%        |
| Revenue Total                         | (1,082,610) | (1,121,342) | (1,082,610) |          | (43,200)    |         | (1,125,810) | 3.99%        |
| EXPENSES                              |             |             |             |          |             |         |             |              |
| Net Expense                           | (1,082,610) | (1,121,342) | (1,082,610) |          | (43,200)    |         | (1,125,810) | 3.99%        |

### **1200 ONTARIO GRANTS - UNCONDITIONAL**

|               | 2009<br>Budget |           | 2010<br>One Time<br>Budget | Non-Service | Service | Total |           |
|---------------|----------------|-----------|----------------------------|-------------|---------|-------|-----------|
| REVENUE       |                |           |                            |             |         |       |           |
| 4-00920 OMPF  | (228,000)      | (228,000) |                            |             |         |       | (100.00%) |
| Revenue Total | (228,000)      | (228,000) |                            |             |         |       | (100.00%) |
| EXPENSES      |                |           |                            |             |         |       |           |
| Net Expense   | (228,000)      | (228,000) |                            |             |         |       | (100.00%) |

### 1305 RENTS, CONCESSIONS & FRANCHISE

|                                      |          |          | 2010     | 2010     | 2010        | 2010    | 2010     | Variance     |
|--------------------------------------|----------|----------|----------|----------|-------------|---------|----------|--------------|
|                                      | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|                                      | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE                              |          |          |          |          |             |         |          |              |
| 4-00080 ROADSIDE SIGN PERMIT         | (1,000)  | (1,000)  | (1,000)  |          |             |         | (1,000)  | 0.00%        |
| 4-00081 AREAWAYS                     | (211)    | (211)    | (211)    |          |             |         | (211)    | 0.00%        |
| 4-00082 STREET OCCUPANCY             | (8,500)  | (8,571)  | (8,500)  |          |             |         | (8,500)  | 0.00%        |
| 4-00083 PIPELINE CROSSING AGREEMENTS | (19,000) | (48,176) | (19,000) |          | (10,000)    |         | (29,000) | 52.63%       |
| 4-00900 SUNDRY REVENUE               | (5,000)  | (4,292)  | (5,000)  |          |             |         | (5,000)  | 0.00%        |
| Revenue Total                        | (33,711) | (62,250) | (33,711) |          | (10,000)    |         | (43,711) | 29.66%       |
| EXPENSES                             |          |          |          |          |             |         |          |              |
| Net Expense                          | (33,711) | (62,250) | (33,711) |          | (10,000)    |         | (43,711) | 29.66%       |

### **1340 BLUEWATER POWER**

|  | 2009<br>Budget |             | 2010<br>Base<br>Budget | 2010<br>One Time<br>Budget | Non-Service | Service | Total       | 2010 to 2009 |
|--|----------------|-------------|------------------------|----------------------------|-------------|---------|-------------|--------------|
| REVENUE                                    |                |             |                        |                            |             |         |             |              |
| 4-00100 DIVIDEND - BLUEWATER POWER         | (550,000)      | (550,000)   |                        | (550,000)                  |             |         | (550,000)   | 0.00%        |
| 4-00101 INTEREST ON NOTE - BLUEWATER POWER | (1,212,899)    | (1,254,165) | (1,212,899)            |                            |             |         | (1,212,899) | 0.00%        |
| Revenue Total                              | (1,762,899)    | (1,804,165) | (1,212,899)            | (550,000)                  |             |         | (1,762,899) | 0.00%        |
| EXPENSES                                   |                |             |                        |                            |             |         |             |              |
| Net Expense                                | (1,762,899)    | (1,804,165) | (1,212,899)            | (550,000)                  |             |         | (1,762,899) | 0.00%        |

### **1350 OTHER REVENUE**

|  |             |             | 2010        | 2010     | 2010        | 2010    | 2010        | Variance     |
|--|-------------|-------------|-------------|----------|-------------|---------|-------------|--------------|
|  | 2009        | 2009        | Base        | One Time | Non-Service | Service | Total       | 2010 to 2009 |
|  | Budget      | Actuals     | Budget      | Budget   | Budget      | Budget  | Budget      | Budget       |
| REVENUE  |             |             |             |          |             |         |             |              |
| 4-00102 PENALTY & INTEREST ON TAXES            | (850,000)   | (999,190)   | (850,000)   |          |             |         | (850,000)   | 0.00%        |
| 4-00103 INTEREST GST CLAIMS                    |             | (471)       |             |          |             |         |             |              |
| 4-00104 INTEREST ON PAST DUE ACCOUNTS          | (2,000)     | (658)       | (2,000)     |          |             |         | (2,000)     | 0.00%        |
| 4-00106 INCOME FROM INVESTMENTS                | (400,000)   | (70,488)    | (400,000)   |          | 200,000     |         | (200,000)   | (50.00%)     |
| 4-00107 GAIN ON GST SHORT METHOD               | (2,000)     | (3,025)     | (2,000)     |          |             |         | (2,000)     | 0.00%        |
| 4-00108 GST/PST REFUND ADJUSTMENTS             |             | 125,922     |             |          |             |         |             |              |
| 4-00790 PROVINCE - SLOT MACHINE SHARE          | (900,000)   | (900,000)   | (900,000)   |          |             |         | (900,000)   | 0.00%        |
| 4-00855 FINES                                  | (6,000)     | (7,025)     | (6,000)     |          |             |         | (6,000)     | 0.00%        |
| 4-00900 SUNDRY REVENUE                         | (20,000)    | (3,214)     | (20,000)    |          |             |         | (20,000)    | 0.00%        |
| 4-00931 COSTS RECOVERED - OTHER MUNICIPALITIES | (2,800)     | (2,924)     | (2,800)     |          |             |         | (2,800)     | 0.00%        |
| 4-06220 CONTRIBUTION FROM RESERVES             | (150,000)   | (150,000)   |             |          |             |         |             | (100.00%)    |
| Revenue Total                                  | (2,332,800) | (2,011,073) | (2,182,800) |          | 200,000     |         | (1,982,800) | (15.00%)     |
| EXPENSES                                       |             |             |             |          |             |         |             |              |
| Net Expense                                    | (2,332,800) | (2,011,073) | (2,182,800) |          | 200,000     |         | (1,982,800) | (15.00%)     |

### GENERAL GOVERNMENT

### THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS |
|--------------------------------------|-------------------------|-----------------------|-------------------------|----------|
| FULL TIME                            | 1.25                    | 1.25                  | 1.25                    |          |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 0                       | 0                     | 0                       |          |
| TOTAL                                | 1.25                    | 1.25                  | 1.25                    |          |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

The Mayor and Council represent the citizens of the City of Sarnia through policy-making processes to oversee the operation of the municipality and to carry out the statutory requirements of the Mayor as set out in the Municipal Act.

### 2000 MAYOR & COUNCIL

|                                      |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|--------------------------------------|---------|---------|---------|----------|-------------|---------|---------|--------------|
|                                      | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|                                      | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                              |         |         |         |          |             |         |         |              |
| EXPENSES                             |         |         |         |          |             |         |         |              |
| 5-01000 SALARIES                     | 72,600  | 73,856  | 72,600  |          | 3,450       |         | 76,050  | 4.75%        |
| 5-01065 COUNCIL SALARIES             | 193,506 | 192,271 | 193,506 |          | 5,606       |         | 199,112 | 2.90%        |
| 5-01200 EMPLOYEE BENEFITS            | 27,290  | 21,483  | 27,290  |          | (162)       |         | 27,128  | (0.59%)      |
| 5-01253 CAR ALLOWANCE                | 2,820   | 2,857   | 2,820   |          | 40          |         | 2,860   | 1.42%        |
| 5-02000 STATIONERY & SUPPLIES        | 2,000   | 1,332   | 2,000   |          |             |         | 2,000   | 0.00%        |
| 5-02104 TELEPHONE                    | 800     | 2,025   | 800     |          | 1,000       |         | 1,800   | 125.00%      |
| 5-02300 OFFICE EXPENSES              | 4,400   | 5,291   | 4,400   |          |             |         | 4,400   | 0.00%        |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS  | 580     | (4)     | 580     |          |             |         | 580     | 0.00%        |
| 5-02302 ADVERTISING                  | 2,600   | 2,779   | 2,600   |          | 400         |         | 3,000   | 15.38%       |
| 5-02303 POSTAGE                      | 1,400   | 1,302   | 1,400   |          |             |         | 1,400   | 0.00%        |
| 5-02310 TRAVEL                       | 2,000   | 1,598   | 2,000   |          |             |         | 2,000   | 0.00%        |
| 5-02312 CONFERENCES & SEMINARS       | 6,600   | 10,063  | 6,600   |          |             |         | 6,600   | 0.00%        |
| 5-02405 OFFICE EQUIPMENT MAINTENANCE | 400     | 800     | 400     |          |             |         | 400     | 0.00%        |
| 5-04005 INSURANCE                    | 7,810   | 10,462  | 7,810   |          | (6,895)     |         | 915     | (88.28%)     |
| 5-05000 SUNDRY                       | 1,400   | 1,059   | 1,400   |          |             |         | 1,400   | 0.00%        |
| 5-05102 MUNICIPAL SOUVENIRS          | 6,500   | 2,650   | 6,500   |          |             |         | 6,500   | 0.00%        |
| Expense Total                        | 332,706 | 329,824 | 332,706 |          | 3,439       |         | 336,145 | 1.03%        |
| Net Expense                          | 332,706 | 329,824 | 332,706 |          | 3,439       |         | 336,145 | 1.03%        |

### THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| DEPARTMENT # 2001    | DEPARTMENT: CITY MANAGER     | DIVISION: |
|----------------------|------------------------------|-----------|
| DEFAITIVILINI # 2001 | DEFAINIVILINI. CITTIVIANAGEN | DIVISION. |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS |
|--------------------------------------|-------------------------|-----------------------|-------------------------|----------|
| FULL TIME                            | 2                       | 2                     | 2                       |          |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 0                       | 0                     | 0                       |          |
| TOTAL                                | 2                       | 2                     | 2                       |          |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

As head of staff, the City Manager is responsible for overseeing the administrative operations of the municipality in accordance with policies of City Council and relevant provincial legislation, directing the general management of the Corporation and the operational activities of all departments with an aim to achieve corporate goals. Each of 7 department heads reports to the City Manager on a regular basis. The City Manager advises Council on all matters of policy. The office of the City Manager is responsible for the development and recommendation of the annual operating and capital budgets and the subsequent implementation of those budgets after approval by City Council.

### **2001 CITY MANAGER**

|                                      |         |         | 2010    | 2010     | 2010        |         |         | Variance     |
|--------------------------------------|---------|---------|---------|----------|-------------|---------|---------|--------------|
| •                                    | 2009    |         | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|                                      | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                              |         |         |         |          |             |         |         |              |
| EXPENSES                             |         |         |         |          |             |         |         |              |
| 5-01000 SALARIES                     | 208,411 | 195,191 | 208,411 |          | 14,606      |         | 223,017 | 7.01%        |
| 5-01130 SEVERANCE PAY                |         | 46,068  |         |          |             |         |         |              |
| 5-01200 EMPLOYEE BENEFITS            | 46,004  | 41,865  | 46,004  |          | (1,590)     |         | 44,414  | (3.46%)      |
| 5-01253 CAR ALLOWANCE                | 2,808   | 2,381   | 2,808   |          | 52          |         | 2,860   | 1.85%        |
| 5-02000 STATIONERY & SUPPLIES        | 250     | 97      | 250     |          |             |         | 250     | 0.00%        |
| 5-02001 PRINTING & PAPER SUPPLIES    | 50      | 25      | 50      |          |             |         | 50      | 0.00%        |
| 5-02104 TELEPHONE                    | 1,300   | 743     | 1,300   |          |             |         | 1,300   | 0.00%        |
| 5-02300 OFFICE EXPENSES              | 50      |         | 50      |          |             |         | 50      | 0.00%        |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS  | 500     | 159     | 500     |          |             |         | 500     | 0.00%        |
| 5-02303 POSTAGE                      | 100     | 23      | 100     |          |             |         | 100     | 0.00%        |
| 5-02310 TRAVEL                       | 830     | 465     | 830     |          |             |         | 830     | 0.00%        |
| 5-02311 TRAINING & EDUCATION         | 1,000   |         | 1,000   |          |             |         | 1,000   | 0.00%        |
| 5-02312 CONFERENCES & SEMINARS       | 2,350   | 115     | 2,350   |          |             |         | 2,350   | 0.00%        |
| 5-02405 OFFICE EQUIPMENT MAINTENANCE | 680     | 381     | 680     |          |             |         | 680     | 0.00%        |
| 5-05000 SUNDRY                       | 100     |         | 100     |          |             |         | 100     | 0.00%        |
| 5-05500 REPLACEMENT EQUIPMENT        | 1,000   |         | 1,000   |          |             | ·       | 1,000   | 0.00%        |
| Expense Total                        | 265,433 | 287,513 | 265,433 |          | 13,068      |         | 278,501 | 4.92%        |
| Net Expense                          | 265,433 | 287,513 | 265,433 |          | 13,068      |         | 278,501 | 4.92%        |

### THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| DEPARTMENT # 2010 | <b>DEPARTMENT: Corporate Services</b> | DIVISION: Human Resources |
|-------------------|---------------------------------------|---------------------------|
|                   |                                       |                           |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS   |
|--------------------------------------|-------------------------|-----------------------|-------------------------|--|
| FULL TIME                            | 5                       | 5                     | 4                       | Less Director of Corporate Services  |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 0.34                    |                       | 1.34                    | Temporary full time Accessibility Coordinator;<br>Student. to assist in office coverage and updating data<br>in HR software. |
| TOTAL                                | 5.34                    | 5                     | 5.34                    |  |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

Provide centralized, cost-effective administration, planning, control and delivery of Human Resources to the Corporation and its employees.

### **2010 HUMAN RESOURCES**

|   |           |          | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|---|-----------|----------|-----------|----------|-------------|---------|-----------|--------------|
|   | 2009      | 2009     | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|   | Budget    | Actuals  | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE                                   |           |          |           |          |             |         |           |              |
| 4-00340 APPLICATION FEE - FIREFIGHTER     | (6,000)   | (3,125)  | (6,000)   |          |             |         | (6,000)   | 0.00%        |
| 4-00795 OTHER GRANTS & SUBSIDIES          | (60,500)  | (16,645) | (60,500)  |          |             |         | (60,500)  | 0.00%        |
| 4-00939 COSTS RECOVERED - INTERDEPARTMENT | (33,800)  | (33,800) | (33,800)  |          |             |         | (33,800)  | 0.00%        |
| Revenue Total                             | (100,300) | (53,570) | (100,300) |          |             |         | (100,300) | 0.00%        |
| EXPENSES                                  |           |          |           |          |             |         |           |              |
| 5-01000 SALARIES                          | 471,719   | 400,404  | 471,719   |          | (88,053)    |         | 383,666   | (18.67%)     |
| 5-01030 SALARIES - CASUAL                 | 6,424     | 13,289   | 6,424     |          | 180         |         | 6,604     | 2.80%        |
| 5-01200 EMPLOYEE BENEFITS                 | 113,179   | 98,178   | 113,179   |          | (37,071)    |         | 76,108    | (32.75%)     |
| 5-01253 CAR ALLOWANCE                     | 1,239     | 595      | 1,239     |          | (1,239)     |         |           | (100.00%)    |
| 5-02000 STATIONERY & SUPPLIES             | 1,800     | 1,274    | 1,800     |          |             |         | 1,800     | 0.00%        |
| 5-02001 PRINTING & PAPER SUPPLIES         | 1,500     | 1,986    | 1,500     |          |             |         | 1,500     | 0.00%        |
| 5-02104 TELEPHONE                         | 1,950     | 1,762    | 1,950     |          |             |         | 1,950     | 0.00%        |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS       | 4,100     | 4,120    | 4,100     |          |             |         | 4,100     | 0.00%        |
| 5-02303 POSTAGE                           | 800       | 1,267    | 800       |          |             |         | 800       | 0.00%        |
| 5-02310 TRAVEL                            | 500       | 229      | 500       |          |             |         | 500       | 0.00%        |
| 5-02311 TRAINING & EDUCATION              | 3,200     | 675      | 3,200     |          | 200         |         | 3,400     | 6.25%        |
| 5-02312 CONFERENCES & SEMINARS            | 1,300     | 1,521    | 1,300     |          |             |         | 1,300     | 0.00%        |
| 5-02323 SAFETY PROGRAM                    | 1,000     | 122      | 1,000     |          |             |         | 1,000     | 0.00%        |
| 5-04910 OTHER PURCHASED SERVICES          | 1,650     | 5,672    | 1,650     |          |             |         | 1,650     | 0.00%        |
| 5-05000 SUNDRY                            | 100       | 57       | 100       |          |             |         | 100       | 0.00%        |
| 5-05500 REPLACEMENT EQUIPMENT             | 500       |          | 500       |          |             |         | 500       | 0.00%        |
| Expense Total                             | 610,961   | 531,151  | 610,961   |          | (125,983)   |         | 484,978   | (20.62%)     |
| Net Expense                               | 510,661   | 477,581  | 510,661   |          | (125,983)   |         | 384,678   | (24.67%)     |

### THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| DED 4 DT1 4511T // 2022 | DEDARTMENT Comments Commission        | DU (ICION) Lafamoration Table along |
|-------------------------|---------------------------------------|-------------------------------------|
| DEPARTMENT # 2022       | <b>DEPARTMENT: Corporate Services</b> | DIVISION: Information Technology    |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS |
|--------------------------------------|-------------------------|-----------------------|-------------------------|----------|
| FULL TIME                            | 4                       | 4                     | 4                       |          |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 0                       | 0                     | 0                       |          |
| TOTAL                                | 4                       | 4                     | 4                       |          |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

Responsible for providing the delivery of business applications, desktop support, technology infrastructure, and networking communications for the City of Sarnia. Our team is committed to continuing to build the technological infrastructure.

### **2022 INFORMATION SERVICES**

|   |          |          | 2010     | 2010     | 2010        | 2010    | 2010     | Variance     |
|---|----------|----------|----------|----------|-------------|---------|----------|--------------|
|   | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|   | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE                                       |          |          |          |          |             |         |          |              |
| 4-00939 COSTS RECOVERED - INTERDEPARTMENT     | (70,700) | (70,700) | (70,700) |          |             |         | (70,700) | 0.00%        |
| Revenue Total                                 | (70,700) | (70,700) | (70,700) |          |             |         | (70,700) | 0.00%        |
| EXPENSES                                      |          |          |          |          |             |         |          |              |
| 5-01000 SALARIES                              | 293,002  | 311,754  | 293,002  |          | 18,072      |         | 311,074  | 6.17%        |
| 5-01025 SALARIES - OVERTIME                   |          | 177      |          |          |             |         |          |              |
| 5-01130 SEVERANCE PAY                         | 10,000   | 10,008   |          |          |             |         |          | (100.00%)    |
| 5-01200 EMPLOYEE BENEFITS                     | 71,255   | 75,793   | 71,255   |          | 4,219       |         | 75,474   | 5.92%        |
| 5-02000 STATIONERY & SUPPLIES                 | 2,500    | 1,894    | 2,500    |          |             |         | 2,500    | 0.00%        |
| 5-02001 PRINTING & PAPER SUPPLIES             | 2,500    | 2,046    | 2,500    |          |             |         | 2,500    | 0.00%        |
| 5-02104 TELEPHONE                             | 3,950    | 2,935    | 3,950    |          | (105)       |         | 3,845    | (2.66%)      |
| 5-02112 INTERNET/EMAIL SERVICES               | 3,670    | 3,789    | 3,670    |          | 240         |         | 3,910    | 6.54%        |
| 5-02113 CORPORATE NETWORKING & COMMUNICATIONS | 100,354  | 98,914   | 100,354  |          | 891         |         | 101,245  | 0.89%        |
| 5-02114 IT MAINTENANCE & SUPPORT              | 113,015  | 103,860  | 113,015  |          | 2,504       |         | 115,519  | 2.22%        |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS           | 1,300    | 992      | 1,300    |          | (390)       |         | 910      | (30.00%)     |
| 5-02310 TRAVEL                                | 1,000    | 103      | 1,000    |          |             |         | 1,000    | 0.00%        |
| 5-02311 TRAINING & EDUCATION                  | 5,000    | 217      | 5,000    |          |             |         | 5,000    | 0.00%        |
| 5-02312 CONFERENCES & SEMINARS                | 6,300    | 2,816    | 6,300    |          |             |         | 6,300    | 0.00%        |
| 5-02415 CONTRIBUTION TO IT LEASING PROGRAM    | 129,467  | 129,467  | 129,467  |          | (5,000)     |         | 124,467  | (3.86%)      |
| 5-04910 OTHER PURCHASED SERVICES              | 10,000   | 616      | 10,000   |          | (5,000)     |         | 5,000    | (50.00%)     |
| 5-05500 REPLACEMENT EQUIPMENT                 | 7,500    | 8,934    |          |          |             |         |          | (100.00%)    |
| Expense Total                                 | 760,813  | 754,315  | 743,313  |          | 15,431      |         | 758,744  | (0.27%)      |
| Net Expense                                   | 690,113  | 683,615  | 672,613  |          | 15,431      |         | 688,044  | (0.30%)      |

### 2065 HARBOUR

|  |          |          | 2010     | 2010     | 2010        | 2010    | 2010     | Variance     |
|--|----------|----------|----------|----------|-------------|---------|----------|--------------|
|  | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|  | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE                                      |          |          |          |          |             |         |          |              |
| 4-00911 FEES - SYDNEY SMITH DOCK BERTHAGE    | (15,000) | (17,810) | (15,000) |          |             |         | (15,000) | 0.00%        |
| 4-00912 FEES - CN FERRY BERTHAGE             | (10,000) | (2,054)  | (15,000) |          |             |         | (15,000) | 50.00%       |
| 4-00913 FEES - CN PROPERTY                   | (50,000) | (52,765) | (50,000) |          | (2,765)     |         | (52,765) | 5.53%        |
| Revenue Total                                | (75,000) | (72,629) | (80,000) |          | (2,765)     |         | (82,765) | 10.35%       |
| EXPENSES                                     |          |          |          |          |             |         |          |              |
| 5-02430 AIR CONDITIONING/HEATING MAINTENANCE |          | 1,200    |          |          |             |         |          |              |
| 5-02431 DOCK MAINTENANCE                     | 5,000    | 9,434    | 5,000    |          |             | (1,000) | 4,000    | (20.00%)     |
| 5-02435 GROUNDS MAINTENANCE                  | 5,000    |          | 5,000    |          |             | (1,000) | 4,000    | (20.00%)     |
| Expense Total                                | 10,000   | 10,634   | 10,000   |          |             | (2,000) | 8,000    | (20.00%)     |
| Net Expense                                  | (65,000) | (61,995) | (70,000) |          | (2,765)     | (2,000) | (74,765) | 15.02%       |

### 2070 FERRY DOCK HILL LANDS

|                                 |          |          | 2010     | 2010     | 2010        | 2010     | 2010     | Variance     |
|---------------------------------|----------|----------|----------|----------|-------------|----------|----------|--------------|
|                                 | 2009     | 2009     | Base     | One Time | Non-Service | Service  | Total    | 2010 to 2009 |
|                                 | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget   | Budget   | Budget       |
| REVENUE                         |          |          |          |          |             |          |          |              |
| 4-00903 RENTAL REVENUE          | (64,000) | (64,000) | (64,000) |          |             |          | (64,000) | 0.00%        |
| Revenue Total                   | (64,000) | (64,000) | (64,000) |          |             |          | (64,000) | 0.00%        |
| EXPENSES                        |          |          |          |          |             |          |          |              |
| 5-02102 ELECTRICITY             |          | 2,090    |          |          |             |          |          |              |
| 5-02480 MAINTENANCE             | 20,000   |          | 2,000    |          |             |          | 2,000    | (90.00%)     |
| 5-04005 INSURANCE               | 518      | 460      | 518      |          | 295         |          | 813      | 56.95%       |
| 5-05140 REALTY TAXES            | 13,500   | 13,652   | 13,500   |          |             |          | 13,500   | 0.00%        |
| 5-06100 CONTRIBUTION TO RESERVE | 15,000   | 15,000   | 47,952   |          |             | (47,952) |          | (100.00%)    |
| Expense Total                   | 49,018   | 31,202   | 63,970   |          | 295         | (47,952) | 16,313   | (66.72%)     |
| Net Expense                     | (14,982) | (32,798) | (30)     |          | 295         | (47,952) | (47,687) | 218.30%      |

### THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| DEPARTMENT # 2150 DEPARTMENT: | Corporate Services | DIVISION: | Economic Development & Corporate Planning |
|-------------------------------|--------------------|-----------|---|
|-------------------------------|--------------------|-----------|---|

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS |
|--------------------------------------|-------------------------|-----------------------|-------------------------|----------|
| FULL TIME                            | 2                       | 2                     | 2                       |          |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 0                       | 0                     | 0                       |          |
| TOTAL                                | 2                       | 2                     | 2                       |          |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

Responsible for the development and delivery of a comprehensive program for the general economic development and promotion of the City, and the development and delivery of a broader range of strategic initiatives that have direct economic benefit for the municipality.

### 2150 ECONOMIC DEVELOPMENT

|                                      |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|--------------------------------------|---------|---------|---------|----------|-------------|---------|---------|--------------|
|                                      | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|                                      | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                              |         |         |         |          |             |         |         |              |
| EXPENSES                             |         |         |         |          |             |         |         |              |
| 5-01000 SALARIES                     | 151,206 | 146,957 | 151,206 |          | 3,406       |         | 154,612 | 2.25%        |
| 5-01200 EMPLOYEE BENEFITS            | 37,571  | 35,948  | 37,571  |          | (334)       |         | 37,237  | (0.89%)      |
| 5-01253 CAR ALLOWANCE                | 1,704   | 1,714   | 1,704   |          | 10          |         | 1,714   | 0.59%        |
| 5-02000 STATIONERY & SUPPLIES        | 400     | 248     | 400     |          |             |         | 400     | 0.00%        |
| 5-02001 PRINTING & PAPER SUPPLIES    | 190     | 171     | 190     |          |             |         | 190     | 0.00%        |
| 5-02104 TELEPHONE                    | 2,300   | 3,626   | 2,300   |          | 700         |         | 3,000   | 30.43%       |
| 5-02300 OFFICE EXPENSES              | 250     |         | 250     |          |             |         | 250     | 0.00%        |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS  | 3,150   | 4,083   | 3,150   |          | 260         |         | 3,410   | 8.25%        |
| 5-02302 ADVERTISING                  | 15,500  | 14,000  | 15,500  |          | 500         |         | 16,000  | 3.23%        |
| 5-02303 POSTAGE                      | 400     | 175     | 400     |          |             |         | 400     | 0.00%        |
| 5-02304 MARKETING                    | 15,200  | 12,503  | 15,200  |          | 800         |         | 16,000  | 5.26%        |
| 5-02310 TRAVEL                       | 390     | 905     | 390     |          |             |         | 390     | 0.00%        |
| 5-02311 TRAINING & EDUCATION         | 200     |         | 200     |          |             |         | 200     | 0.00%        |
| 5-02312 CONFERENCES & SEMINARS       | 2,050   | 6,096   | 2,050   |          |             |         | 2,050   | 0.00%        |
| 5-02405 OFFICE EQUIPMENT MAINTENANCE | 490     | 338     | 490     |          |             |         | 490     | 0.00%        |
| 5-03500 DEVELOPMENT EXPENSES         | 1,530   | 1,688   | 1,530   |          |             |         | 1,530   | 0.00%        |
| 5-04005 INSURANCE                    | 2,290   | 3,204   | 2,290   |          | (1,807)     |         | 483     | (78.91%)     |
| 5-04910 OTHER PURCHASED SERVICES     |         | 14,500  |         |          |             |         |         |              |
| 5-05500 REPLACEMENT EQUIPMENT        | 1,530   | 1,084   | 1,530   |          |             |         | 1,530   | 0.00%        |
| Expense Total                        | 236,351 | 247,240 | 236,351 |          | 3,535       |         | 239,886 | 1.50%        |
| Net Expense                          | 236,351 | 247,240 | 236,351 |          | 3,535       |         | 239,886 | 1.50%        |

### THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| DEPARTMENT # 2020 | DEPARTMENT: Finance | DIVISION: Accounting |
|-------------------|---------------------|----------------------|
|                   |                     |                      |

| FULL TIME<br>EQUIVALENT | 2009<br>BUDGETED | 2009<br>ACTUAL | 2010<br>BUDGETED | COMMENTS                                      |
|-------------------------|------------------|----------------|------------------|---|
|                         | FTE              | FTE            | FTE              |   |
|                         |                  |                |                  | -0.5 retirement                               |
| FULL TIME               | 11.5             | 11.5           | 12               | + 1 Water/Sewer Analyst funded from Water and |
|                         |                  |                |                  | Sewer Budgets                                 |
| PART-TIME/              |                  |                |                  |   |
| SEASONAL/               | 1.5              | 1.5            | 1.5              |   |
| TEMPORARY               |                  |                |                  |   |
| TOTAL                   | 13               | 13             | 13.5             |   |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

Administration of all financial activities of the Corporation. The department is fully responsible for the receipt, management, investment, and disbursement of all monies on behalf of the Corporation within statutory requirements and City Council policies and guidelines. Specifically, this division is responsible for the Accounts Payable, Accounts Receivable, Payroll, General Accounting, General Ledger, Budgeting, and Financial Reporting functions.

### **2020 ACCOUNTING**

|   |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|---|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|   | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|   | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE                                   |           |           |           |          |             |         |           |              |
| 4-00930 COSTS RECOVERED                   |           | (27,650)  |           |          |             |         |           |              |
| 4-00939 COSTS RECOVERED - INTERDEPARTMENT | (227,200) | (227,200) | (227,200) |          |             |         | (227,200) | 0.00%        |
| Revenue Total                             | (227,200) | (254,850) | (227,200) |          |             |         | (227,200) | 0.00%        |
| EXPENSES                                  |           |           |           |          |             |         |           |              |
| 5-01000 SALARIES                          | 829,087   | 822,329   | 829,087   |          | (34,888)    |         | 794,199   | (4.21%)      |
| 5-01025 SALARIES - OVERTIME               |           | 312       |           |          |             |         |           |              |
| 5-01030 SALARIES - CASUAL                 | 6,000     | 18,742    | 6,000     |          | 603         |         | 6,603     | 10.05%       |
| 5-01130 SEVERANCE PAY                     | 10,000    |           |           |          |             |         |           | (100.00%)    |
| 5-01200 EMPLOYEE BENEFITS                 | 210,185   | 202,144   | 210,185   |          | (24,215)    |         | 185,970   | (11.52%)     |
| 5-01253 CAR ALLOWANCE                     | 1,404     | 1,429     | 1,404     |          | 14          |         | 1,418     | 1.00%        |
| 5-02000 STATIONERY & SUPPLIES             | 10,020    | 9,998     | 10,020    |          |             |         | 10,020    | 0.00%        |
| 5-02001 PRINTING & PAPER SUPPLIES         | 5,500     | 2,905     | 5,500     |          |             |         | 5,500     | 0.00%        |
| 5-02104 TELEPHONE                         | 2,000     | 1,677     | 2,000     |          |             |         | 2,000     | 0.00%        |
| 5-02300 OFFICE EXPENSES                   | 240       | 814       | 240       |          |             |         | 240       | 0.00%        |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS       | 5,300     | 3,998     | 5,300     |          |             |         | 5,300     | 0.00%        |
| 5-02302 ADVERTISING                       | 3,130     | 4,406     | 3,130     |          |             |         | 3,130     | 0.00%        |
| 5-02303 POSTAGE                           | 6,330     | 8,456     | 6,330     |          |             |         | 6,330     | 0.00%        |
| 5-02310 TRAVEL                            | 290       | 618       | 290       |          |             |         | 290       | 0.00%        |
| 5-02311 TRAINING & EDUCATION              | 5,350     | 4,609     | 5,350     |          |             |         | 5,350     | 0.00%        |
| 5-02312 CONFERENCES & SEMINARS            | 6,000     | 5,374     | 6,000     |          |             |         | 6,000     | 0.00%        |
| 5-02405 OFFICE EQUIPMENT MAINTENANCE      | 800       | 1,016     | 800       |          |             |         | 800       | 0.00%        |
| 5-04005 INSURANCE                         | 4,966     | 6,758     | 4,966     |          | (3,959)     |         | 1,007     | (79.72%)     |
| 5-04910 OTHER PURCHASED SERVICES          | 8,000     | 13,115    | 8,000     |          |             |         | 8,000     | 0.00%        |
| 5-05500 REPLACEMENT EQUIPMENT             | 2,000     | 10,674    | 2,000     |          |             |         | 2,000     | 0.00%        |
| 5-05505 NEW EQUIPMENT                     | 2,000     | 2,519     |           |          |             |         |           | (100.00%)    |
| Expense Total                             | 1,118,602 | 1,121,893 | 1,106,602 |          | (62,445)    |         | 1,044,157 | (6.66%)      |
| Net Expense                               | 891,402   | 867,043   | 879,402   |          | (62,445)    |         | 816,957   | (8.35%)      |

## THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| DEPARTMENT # 2021    | DEPARTMENT: Finance      | DIVISION: Tax & Revenue Collections |
|----------------------|--------------------------|-------------------------------------|
| DEFAITIVILITY # 2021 | DEFAITIVILIATE. TIMATICE | Division. Tax & Revenue concentions |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS |
|--------------------------------------|-------------------------|-----------------------|-------------------------|----------|
| FULL TIME                            | 6                       | 6                     | 6                       |          |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 0                       | 0                     | 0                       |          |
| TOTAL                                | 6                       | 6                     | 6                       |          |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

## **OBJECTIVES AND RESPONSIBILITIES**

Administration of all financial activities of the Corporation. The department is fully responsible for the receipt, management, investment and disbursement of all monies on behalf of the Corporation within statutory requirements and City Council policies and guidelines. Specifically, this division is responsible for the calculation and collection of taxes as well as dealing with the public on taxation issues.

### **2021 TAX & REVENUE COLLECTIONS**

|                                      |          |          | 2010     | 2010     | 2010        | 2010    | 2010     | Variance     |
|--------------------------------------|----------|----------|----------|----------|-------------|---------|----------|--------------|
|                                      | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|                                      | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE                              |          |          |          |          |             |         |          |              |
| 4-00300 TAX CERTIFICATES             | (50,000) | (57,180) | (50,000) |          | (10,000)    |         | (60,000) | 20.00%       |
| 4-00302 FEES - ADMINISTRATION 357'S  | (400)    | (255)    | (400)    |          | 300         |         | (100)    | (75.00%)     |
| 4-00901 OTHER FEES & SERVICE CHARGES | (7,000)  | (6,523)  | (7,000)  |          |             |         | (7,000)  | 0.00%        |
| Revenue Total                        | (57,400) | (63,958) | (57,400) |          | (9,700)     |         | (67,100) | 16.90%       |
| EXPENSES                             |          |          |          |          |             |         |          |              |
| 5-01000 SALARIES                     | 313,071  | 298,116  | 313,071  |          | 17,476      |         | 330,547  | 5.58%        |
| 5-01200 EMPLOYEE BENEFITS            | 87,957   | 81,105   | 87,957   |          | 2,188       |         | 90,145   | 2.49%        |
| 5-02000 STATIONERY & SUPPLIES        | 21,818   | 22,611   | 21,818   |          | (5,000)     |         | 16,818   | (22.92%)     |
| 5-02001 PRINTING & PAPER SUPPLIES    | 1,650    | 3,220    | 1,650    |          |             |         | 1,650    | 0.00%        |
| 5-02104 TELEPHONE                    | 100      | 41       | 100      |          |             |         | 100      | 0.00%        |
| 5-02300 OFFICE EXPENSES              | 500      |          | 500      |          |             |         | 500      | 0.00%        |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS  | 400      | 709      | 400      |          |             |         | 400      | 0.00%        |
| 5-02302 ADVERTISING                  | 580      |          | 580      |          |             |         | 580      | 0.00%        |
| 5-02303 POSTAGE                      | 34,500   | 38,244   | 34,500   |          |             |         | 34,500   | 0.00%        |
| 5-02310 TRAVEL                       |          | 299      |          |          |             |         |          |              |
| 5-02311 TRAINING & EDUCATION         | 4,830    | 837      | 4,830    |          |             |         | 4,830    | 0.00%        |
| 5-02312 CONFERENCES & SEMINARS       | 1,170    | 130      | 1,170    |          |             |         | 1,170    | 0.00%        |
| 5-02405 OFFICE EQUIPMENT MAINTENANCE | 580      |          | 580      |          |             |         | 580      | 0.00%        |
| 5-04910 OTHER PURCHASED SERVICES     | 37,980   | 77,614   | 37,980   |          | 10,000      |         | 47,980   | 26.33%       |
| 5-05500 REPLACEMENT EQUIPMENT        | 1,400    | 204      | 1,400    |          |             |         | 1,400    | 0.00%        |
| Expense Total                        | 506,536  | 523,130  | 506,536  |          | 24,664      |         | 531,200  | 4.87%        |
| Net Expense                          | 449,136  | 459,172  | 449,136  |          | 14,964      |         | 464,100  | 3.33%        |

## THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| DEPARTMENT # 2023 | DEPARTMENT: Finance | DIVISION: Purchasing |
|-------------------|---------------------|----------------------|
|                   |                     |                      |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS |
|--------------------------------------|-------------------------|-----------------------|-------------------------|----------|
| FULL TIME                            | 2                       | 2                     | 2                       |          |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 0                       | 0                     | 0                       |          |
| TOTAL                                | 2                       | 2                     | 2                       |          |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

## **OBJECTIVES AND RESPONSIBILITIES**

Administration of all financial activities of the Corporation. The department is fully responsible for the receipt, management, investment and disbursement of all monies on behalf of the Corporation within statutory requirements and City Council policies and guidelines. Specifically, this division is responsible for the Purchasing function and ensures that the Corporation's purchasing policy is enforced.

### **2023 PURCHASING**

| Net Expense                          | 155,601 | 144,395 | 150,401 |          | 10,297      |         | 160,698 | 3.28%        |
|--------------------------------------|---------|---------|---------|----------|-------------|---------|---------|--------------|
| Expense Total                        | 159,101 | 149,480 | 153,901 |          | 10,297      |         | 164,198 | 3.20%        |
| 5-05500 REPLACEMENT EQUIPMENT        | 1,000   | 408     | 1,000   |          |             |         | 1,000   | 0.00%        |
| 5-04005 INSURANCE                    | 669     | 606     | 669     |          | (669)       |         |         | (100.00%)    |
| 5-02312 CONFERENCES & SEMINARS       | 1,500   | 264     | 1,500   |          |             |         | 1,500   | 0.00%        |
| 5-02311 TRAINING & EDUCATION         | 2,000   | 1,750   | 2,000   |          |             |         | 2,000   | 0.00%        |
| 5-02310 TRAVEL                       | 200     | 131     | 200     |          |             |         | 200     | 0.00%        |
| 5-02303 POSTAGE                      | 970     | 686     | 970     |          |             |         | 970     | 0.00%        |
| 5-02302 ADVERTISING                  | 1,950   | 232     | 1,950   |          | (1,000)     |         | 950     | (51.28%)     |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS  | 1,090   | 775     | 1,090   |          |             |         | 1,090   | 0.00%        |
| 5-02104 TELEPHONE                    | 100     |         | 100     |          | `           |         | 100     | 0.00%        |
| 5-02001 PRINTING & PAPER SUPPLIES    | 1,130   | 1,123   | 1,130   |          |             |         | 1,130   | 0.00%        |
| 5-02000 STATIONERY & SUPPLIES        | 1,000   | 1,065   | 1,000   |          |             |         | 1,000   | 0.00%        |
| 5-01254 CLOTHING/BOOT ALLOWANCE      | 490     |         | 490     |          |             |         | 490     | 0.00%        |
| 5-01200 EMPLOYEE BENEFITS            | 28,488  | 28,224  | 28,488  |          | 1,363       |         | 29,851  | 4.78%        |
| 5-01130 SEVERANCE PAY                | 5,200   |         |         |          |             |         |         | (100.00%)    |
| 5-01000 SALARIES                     | 113,314 | 114,216 | 113,314 |          | 10,603      |         | 123,917 | 9.36%        |
| EXPENSES                             |         |         |         |          |             |         |         |              |
| Revenue Total                        | (3,500) | (5,085) | (3,500) |          |             |         | (3,500) | 0.00%        |
| 4-00901 OTHER FEES & SERVICE CHARGES | (3,500) | (5,085) | (3,500) |          |             |         | (3,500) | 0.00%        |
| REVENUE                              |         |         |         |          |             |         |         |              |
|                                      | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
|                                      | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|                                      |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |

## THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| DEL ARTIMETAL ALCOS DEL ARTIMETAL ALCOS DIVISION. 1984. | DEPARTMENT # 2005 | DEPARTMENT: City Solicitor/Clerk | DIVISION: Legal |
|---|-------------------|----------------------------------|-----------------|
|---|-------------------|----------------------------------|-----------------|

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS |
|--------------------------------------|-------------------------|-----------------------|-------------------------|----------|
| FULL TIME                            | 4.5                     | 4.5                   | 4.5                     |          |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 0                       | 0                     | 0                       |          |
| TOTAL                                | 4.5                     | 4.5                   | 4.5                     |          |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

## **OBJECTIVES AND RESPONSIBILITIES**

In conjunction with the Clerks Department, responsible for various duties under Provincial Legislation. The City Solicitor provides legal advice to Council, City staff and the Police Services Board, and drafts and prepares by-laws and reports, and protects the interests of the Corporation through contract review and delivery of legal services.

### **2005 LEGAL SERVICES**

|  |          |          | 2010     | 2010     | 2010        | 2010    | 2010     | Variance     |
|--|----------|----------|----------|----------|-------------|---------|----------|--------------|
|  | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|  | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE  |          |          |          |          |             |         |          |              |
| 4-00301 FEES - MUNICIPAL TAX SALES               | (11,800) | (27,899) | (11,800) |          | (12,480)    |         | (24,280) | 105.76%      |
| 4-00901 OTHER FEES & SERVICE CHARGES             | (27,000) | (30,028) | (27,000) |          | (2,600)     |         | (29,600) | 9.63%        |
| 4-00927 COSTS RECOVERED - EXTERNAL DISBURSEMENTS |          | (2,610)  |          |          | (3,000)     |         | (3,000)  |              |
| Revenue Total                                    | (38,800) | (60,537) | (38,800) |          | (18,080)    |         | (56,880) | 46.60%       |
| EXPENSES   |          |          |          |          |             |         |          |              |
| 5-01000 SALARIES                                 | 327,414  | 328,692  | 327,414  |          | 16,825      |         | 344,239  | 5.14%        |
| 5-01200 EMPLOYEE BENEFITS                        | 82,938   | 82,847   | 82,938   |          | 585         |         | 83,523   | 0.71%        |
| 5-01253 CAR ALLOWANCE                            | 850      | 810      | 850      |          | (44)        |         | 806      | (5.18%)      |
| 5-02000 STATIONERY & SUPPLIES                    | 970      | 741      | 970      |          |             |         | 970      | 0.00%        |
| 5-02001 PRINTING & PAPER SUPPLIES                | 390      | 276      | 390      |          |             |         | 390      | 0.00%        |
| 5-02104 TELEPHONE                                | 780      | 830      | 780      |          |             |         | 780      | 0.00%        |
| 5-02300 OFFICE EXPENSES                          | 4,870    | 5,901    | 4,870    |          |             |         | 4,870    | 0.00%        |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS              | 4,500    | 4,050    | 4,500    |          |             |         | 4,500    | 0.00%        |
| 5-02302 ADVERTISING                              | 2,500    | 1,755    | 2,500    |          |             |         | 2,500    | 0.00%        |
| 5-02303 POSTAGE                                  | 540      |          | 540      |          |             |         | 540      | 0.00%        |
| 5-02310 TRAVEL                                   | 800      | 135      | 800      |          |             |         | 800      | 0.00%        |
| 5-02311 TRAINING & EDUCATION                     | 1,270    | 207      | 1,270    |          |             |         | 1,270    | 0.00%        |
| 5-02312 CONFERENCES & SEMINARS                   | 1,560    | 1,293    | 1,560    |          |             |         | 1,560    | 0.00%        |
| 5-02405 OFFICE EQUIPMENT MAINTENANCE             | 240      |          | 240      |          |             |         | 240      | 0.00%        |
| 5-04004 SURVEY & APPRAISAL FEES                  | 2,430    | 1,500    | 2,430    |          |             |         | 2,430    | 0.00%        |
| 5-04910 OTHER PURCHASED SERVICES                 | 3,870    | 3,492    | 3,870    |          |             |         | 3,870    | 0.00%        |
| 5-05122 SEARCH & REGISTRATION FEES               | 21,000   | 23,614   | 21,000   |          |             |         | 21,000   | 0.00%        |
| 5-05500 REPLACEMENT EQUIPMENT                    | 4,950    | 5,358    | 1,950    |          |             |         | 1,950    | (60.61%)     |
| Expense Total                                    | 461,872  | 461,501  | 458,872  |          | 17,366      |         | 476,238  | 3.11%        |
| Net Expense                                      | 423,072  | 400,964  | 420,072  |          | (714)       |         | 419,358  | (0.88%)      |

## THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| DEPARTMENT # 2050 DEPARTMENT: City Solicitor/Clerk DIVISION: Clerk's Department | DEPARTMENT # 2050 | DEPARTMENT: City Solicitor/Clerk | DIVISION: Clerk's Department |  |
|---|-------------------|----------------------------------|------------------------------|--|
|---|-------------------|----------------------------------|------------------------------|--|

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS                                       |
|--------------------------------------|-------------------------|-----------------------|-------------------------|--|
| FULL TIME                            | 7.25                    | 7.25                  | 7.25                    |  |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 0.67                    | 0.67                  | 0.67                    | 1 student position Clerks 1 student dog census |
| TOTAL                                | 7.92                    | 7.92                  | 7.92                    |  |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

The Clerks Department acts as a Secretariat for City Council. Through the authority given to the Clerk, the Clerks Department is responsible for various statutory duties as set out in the Provincial Legislation including Municipal Freedom of Information, Business and Lottery licensing, and licensing and registration under the Ontario Vital Statistics Act. The Clerks Department protects the interests of the Corporation through involvement with tender openings and reviewing firearm application exemptions.

### 2050 CITY CLERK

|  |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|--|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|  | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|  | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE  |           |           |           |          |             |         |           |              |
| 4-00320 LICENSE FEES - ANIMAL (DOG)              | (138,000) | (154,768) | (138,000) |          | (17,000)    |         | (155,000) | 12.32%       |
| 4-00321 LICENSE FEES - DANGEROUS DOGS            | (3,525)   | (2,003)   | (3,525)   |          | 1,050       |         | (2,475)   | (29.79%)     |
| 4-00322 LICENSE FEES - BUSINESS (EATING ESTMTS)  | (31,575)  | (32,545)  | (31,575)  |          | 570         |         | (31,005)  | (1.81%)      |
| 4-00323 LICENSE FEES - BUSINESS (PLUMBERS/DRNLY) | (2,630)   | (1,760)   | (2,630)   |          | 790         |         | (1,840)   | (30.04%)     |
| 4-00324 LICENSE FEES - BUSINESS (OTHER)          | (20,900)  | (14,628)  | (20,900)  |          | 1,705       |         | (19,195)  | (8.16%)      |
| 4-00325 LICENSE FEES - BINGOS                    | (340,000) | (352,013) | (340,000) |          | (20,000)    |         | (360,000) | 5.88%        |
| 4-00326 LICENSE FEES - RAFFLES                   | (10,000)  | (13,911)  | (10,000)  |          |             |         | (10,000)  | 0.00%        |
| 4-00327 LICENSE FEES - OTHER LOTTERY LICENSES    | (20,250)  | (11,825)  | (20,250)  |          | 3,125       |         | (17,125)  | (15.43%)     |
| 4-00328 COMMISSIONING/NOTARY SERVICES            | (10,500)  | (14,565)  | (10,500)  |          | (2,000)     |         | (12,500)  | 19.05%       |
| 4-00329 FREEDOM OF INFORMATION                   | (60)      | (78)      | (60)      |          |             |         | (60)      | 0.00%        |
| 4-00330 LICENSE FEES - MARRIAGE                  | (39,150)  | (34,010)  | (39,150)  |          | (42)        |         | (39,192)  | 0.11%        |
| 4-00331 LICENSE FEES - ANIMAL (DOG)              |           | 60        |           |          |             |         |           |              |
| 4-00334 FEES - BIRTH REGISTRATION                | (300)     | (350)     | (300)     |          | 300         |         |           | (100.00%)    |
| 4-00335 DEATH CERTIFICATES                       | (20,375)  | (20,380)  | (20,375)  |          |             |         | (20,375)  | 0.00%        |
| 4-00901 OTHER FEES & SERVICE CHARGES             | (2,530)   | (2,408)   | (2,530)   |          |             |         | (2,530)   | 0.00%        |
| 4-00930 COSTS RECOVERED                          | (36)      | (1,715)   | (36)      |          | (14)        |         | (50)      | 38.89%       |
| Revenue Total                                    | (639,831) | (656,899) | (639,831) |          | (31,516)    |         | (671,347) | 4.93%        |
| EXPENSES   |           |           |           |          |             |         |           |              |
| 5-01000 SALARIES                                 | 430,215   | 413,946   | 430,215   |          | 20,446      |         | 450,661   | 4.75%        |
| 5-01025 SALARIES - OVERTIME                      |           | 334       |           |          |             |         |           |              |
| 5-01030 SALARIES - CASUAL                        | 10,100    | 18,253    | 10,100    |          | 3,110       |         | 13,210    | 30.79%       |
| 5-01200 EMPLOYEE BENEFITS                        | 116,703   | 112,393   | 116,703   |          | (2,477)     |         | 114,226   | (2.12%)      |
| 5-01253 CAR ALLOWANCE                            | 702       | 810       | 702       |          | 104         |         | 806       | 14.81%       |
| 5-02000 STATIONERY & SUPPLIES                    | 4,000     | 5,940     | 4,000     |          |             |         | 4,000     | 0.00%        |
| 5-02005 SHREDDING                                |           | 678       |           |          |             |         |           |              |
| 5-02007 RECORDS MANAGEMENT                       | 12,100    | 1,325     | 4,100     |          | (2,600)     |         | 1,500     | (87.60%)     |
| 5-02104 TELEPHONE                                | 1,240     | 904       | 1,240     |          |             |         | 1,240     | 0.00%        |
| 5-02114 IT MAINTENANCE & SUPPORT                 |           | 11,000    |           |          |             |         |           |              |
| 5-02300 OFFICE EXPENSES                          |           | 13        |           |          |             |         |           |              |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS              | 1,710     | 2,644     | 1,710     |          |             |         | 1,710     | 0.00%        |
| 5-02302 ADVERTISING                              | 970       | 494       | 970       |          |             |         | 970       | 0.00%        |
| 5-02303 POSTAGE                                  | 4,870     | 4,288     | 4,870     |          |             |         | 4,870     | 0.00%        |
| 5-02310 TRAVEL                                   | 390       | 55        | 390       |          |             |         | 390       | 0.00%        |
| 5-02311 TRAINING & EDUCATION                     | 970       | 394       | 970       |          |             |         | 970       | 0.00%        |
| 5-02312 CONFERENCES & SEMINARS                   | 1,200     | 1,722     | 1,200     |          |             |         | 1,200     | 0.00%        |

### 2050 CITY CLERK

|                                      |          |          | 2010     | 2010     | 2010        | 2010    | 2010     | Variance     |
|--------------------------------------|----------|----------|----------|----------|-------------|---------|----------|--------------|
|                                      | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|                                      | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
| 5-02405 OFFICE EQUIPMENT MAINTENANCE | 1,770    | 921      | 1,770    |          |             |         | 1,770    | 0.00%        |
| 5-04005 INSURANCE                    | 4,579    | 6,408    | 4,579    |          | (3,572)     |         | 1,007    | (78.01%)     |
| 5-05000 SUNDRY                       | 970      | 154      | 970      |          |             |         | 970      | 0.00%        |
| 5-05500 REPLACEMENT EQUIPMENT        | 4,460    | 4,635    | 1,460    |          |             |         | 1,460    | (67.26%)     |
| 5-05801 CIVIC CORNER                 | 5,000    | 5,682    | 5,000    |          |             |         | 5,000    | 0.00%        |
| Expense Total                        | 601,949  | 592,993  | 590,949  |          | 15,011      |         | 605,960  | 0.67%        |
| Net Expense                          | (37,882) | (63,906) | (48,882) |          | (16,505)    |         | (65,387) | 72.61%       |

## THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| 2052                     |                                  |                    |
|--------------------------|----------------------------------|--------------------|
| <b>DEPARTMENT # 2053</b> | DEPARTMENT: City Solicitor/Clerk | DIVISION: Property |
| 2054                     |                                  |                    |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS |
|--------------------------------------|-------------------------|-----------------------|-------------------------|----------|
| FULL TIME                            | 6                       | 6                     | 6                       |          |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 0.34                    | 0.34                  | 0                       |          |
| TOTAL                                | 6.34                    | 6.34                  | 6                       |          |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

## **OBJECTIVES AND RESPONSIBILITIES**

The Property division is responsible for the maintenance and rental, where appropriate, of City property not operated by other departments, including three sites housing the branches of the County Library in the City of Sarnia, the Lawrence House and City Hall. A number of central administrative services are provided by the Property Department for other City Departments, including the provision of mail, printing, pool vehicles, stationary supplies, and records management.

### **2052 PROPERTY MAINTENANCE**

|  |         |          | 2010    | 2010     | 2010        | 2010     | 2010    | Variance     |
|--|---------|----------|---------|----------|-------------|----------|---------|--------------|
|  | 2009    | 2009     | Base    | One Time | Non-Service | Service  | Total   | 2010 to 2009 |
|  | Budget  | Actuals  | Budget  | Budget   | Budget      | Budget   | Budget  | Budget       |
| REVENUE                                      |         |          |         |          |             |          |         |              |
| 4-00903 RENTAL REVENUE                       |         | (10,510) |         |          |             |          |         |              |
| 4-00930 COSTS RECOVERED                      |         | (31,832) |         |          | (2,500)     |          | (2,500) |              |
| Revenue Total                                |         | (42,342) |         |          | (2,500)     |          | (2,500) |              |
| EXPENSES                                     |         |          |         |          |             |          |         |              |
| 5-01000 SALARIES                             | 249,012 | 249,970  | 249,012 |          | 8,823       |          | 257,835 | 3.54%        |
| 5-01025 SALARIES - OVERTIME                  |         | 1,770    |         |          |             |          |         |              |
| 5-01030 SALARIES - CASUAL                    | 7,000   | 28,022   | 7,000   |          | (7,000)     |          |         | (100.00%)    |
| 5-01200 EMPLOYEE BENEFITS                    | 68,780  | 69,641   | 68,780  |          | (1,000)     |          | 67,780  | (1.45%)      |
| 5-01254 CLOTHING/BOOT ALLOWANCE              | 1,932   | 1,830    | 1,932   |          | 284         |          | 2,216   | 14.70%       |
| 5-02000 STATIONERY & SUPPLIES                | 490     | 386      | 490     |          |             |          | 490     | 0.00%        |
| 5-02101 FUEL                                 | 52,000  | 45,555   | 52,000  |          |             |          | 52,000  | 0.00%        |
| 5-02102 ELECTRICITY                          | 75,000  | 75,047   | 75,000  |          |             |          | 75,000  | 0.00%        |
| 5-02104 TELEPHONE                            | 750     | 622      | 750     |          |             |          | 750     | 0.00%        |
| 5-02220 VEHICLE EXPENSE                      | 61,152  | 61,321   | 61,152  |          | 2,166       |          | 63,318  | 3.54%        |
| 5-02303 POSTAGE                              | 870     | 685      | 870     |          |             |          | 870     | 0.00%        |
| 5-02312 CONFERENCES & SEMINARS               | 175     |          | 175     |          |             |          | 175     | 0.00%        |
| 5-02420 BUILDING MAINTENANCE                 | 35,000  | 48,569   | 35,000  |          | 1,050       |          | 36,050  | 3.00%        |
| 5-02425 ELEVATOR MAINTENANCE                 | 8,220   | 6,905    | 8,220   |          | 205         |          | 8,425   | 2.49%        |
| 5-02430 AIR CONDITIONING/HEATING MAINTENANCE | 7,000   | 11,588   | 7,000   |          |             |          | 7,000   | 0.00%        |
| 5-02435 GROUNDS MAINTENANCE                  | 8,825   | 8,100    | 8,825   |          | (482)       |          | 8,343   | (5.46%)      |
| 5-02455 PARKING LOT MAINTENANCE              | 8,000   | 8,300    | 8,000   |          |             |          | 8,000   | 0.00%        |
| 5-04005 INSURANCE                            | 5,416   | 4,789    | 5,416   |          | 2,614       |          | 8,030   | 48.26%       |
| 5-05000 SUNDRY                               | 200     |          | 200     |          |             |          | 200     | 0.00%        |
| 5-05500 REPLACEMENT EQUIPMENT                | 3,000   | 3,089    |         |          |             |          |         | (100.00%)    |
| 5-05640 EQUIPMENT DEPRECIATION RESERVE       | 21,500  | 21,500   | 21,500  |          |             | (11,500) | 10,000  | (53.49%)     |
| 5-06900 CONTRIBUTION TO RESERVE              | 10,000  | 10,000   | 10,000  |          |             | (5,000)  | 5,000   | (50.00%)     |
| Expense Total                                | 624,322 | 657,689  | 621,322 |          | 6,660       | (16,500) | 611,482 | (2.06%)      |
| Net Expense                                  | 624,322 | 615,347  | 621,322 |          | 4,160       | (16,500) | 608,982 | (2.46%)      |

### **2053 PRINTING**

|  |          |          | 2010     | 2010     | 2010        | 2010    | 2010     | Variance     |
|--|----------|----------|----------|----------|-------------|---------|----------|--------------|
|  | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|  | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE                                |          |          |          |          |             |         |          |              |
| 4-00930 COSTS RECOVERED                | (16,000) | (20,388) | (16,000) |          | (5,500)     |         | (21,500) | 34.38%       |
| Revenue Total                          | (16,000) | (20,388) | (16,000) |          | (5,500)     |         | (21,500) | 34.38%       |
| EXPENSES                               |          |          |          |          |             |         |          |              |
| 5-01000 SALARIES                       | 50,651   | 50,845   | 50,651   |          | 1,795       |         | 52,446   | 3.54%        |
| 5-01200 EMPLOYEE BENEFITS              | 15,113   | 15,060   | 15,113   |          | 128         |         | 15,241   | 0.85%        |
| 5-02001 PRINTING & PAPER SUPPLIES      | 26,570   | 22,196   | 26,570   |          | (8,570)     |         | 18,000   | (32.25%)     |
| 5-02410 EQUIPMENT MAINTENANCE          | 2,300    | 2,787    | 2,300    |          |             |         | 2,300    | 0.00%        |
| 5-02471 MACHINE USAGE                  | 31,500   | 27,898   | 31,500   |          | (2,800)     |         | 28,700   | (8.89%)      |
| 5-05640 EQUIPMENT DEPRECIATION RESERVE | 500      | 500      | 500      |          |             |         | 500      | 0.00%        |
| Expense Total                          | 126,634  | 119,286  | 126,634  |          | (9,447)     |         | 117,187  | (7.46%)      |
| Net Expense                            | 110,634  | 98,898   | 110,634  |          | (14,947)    |         | 95,687   | (13.51%)     |

### 2054 CUSTODIAL

|                             |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|-----------------------------|---------|---------|---------|----------|-------------|---------|---------|--------------|
|                             | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|                             | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                     |         |         |         |          |             |         |         |              |
| EXPENSES                    |         |         |         |          |             |         |         |              |
| 5-01000 SALARIES            | 47,247  | 48,929  | 47,247  |          | 1,674       |         | 48,921  | 3.54%        |
| 5-01200 EMPLOYEE BENEFITS   | 14,558  | 14,758  | 14,558  |          | 126         |         | 14,684  | 0.87%        |
| 5-02320 JANITORIAL SUPPLIES | 9,000   | 13,180  | 9,000   |          | 270         |         | 9,270   | 3.00%        |
| 5-04043 CONTRACT CLEANING   | 48,410  | 48,766  | 48,410  |          | 5,317       |         | 53,727  | 10.98%       |
| Expense Total               | 119,215 | 125,633 | 119,215 |          | 7,387       |         | 126,602 | 6.20%        |
| Net Expense                 | 119,215 | 125,633 | 119,215 |          | 7,387       |         | 126,602 | 6.20%        |

### **2060 RENTAL PROPERTIES**

|                              |          |          | 2010     | 2010     | 2010        | 2010    | 2010     | Variance     |
|------------------------------|----------|----------|----------|----------|-------------|---------|----------|--------------|
|                              | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|                              | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE                      |          |          |          |          |             |         |          |              |
| 4-00903 RENTAL REVENUE       | (18,960) | (27,121) | (18,960) |          | (10,220)    |         | (29,180) | 53.90%       |
| Revenue Total                | (18,960) | (27,121) | (18,960) |          | (10,220)    |         | (29,180) | 53.90%       |
| EXPENSES                     |          |          |          |          |             |         |          |              |
| 5-02420 BUILDING MAINTENANCE | 4,000    | 2,879    | 4,000    |          | (1,500)     |         | 2,500    | (37.50%)     |
| 5-02436 CEMETERY MAINTENANCE |          |          |          |          | 3,000       |         | 3,000    |              |
| 5-04005 INSURANCE            | 251      | 223      | 251      |          | 137         |         | 388      | 54.58%       |
| 5-05140 REALTY TAXES         | 50       |          | 50       |          | (50)        |         |          | (100.00%)    |
| Expense Total                | 4,301    | 3,102    | 4,301    |          | 1,587       |         | 5,888    | 36.90%       |
| Net Expense                  | (14,659) | (24,019) | (14,659) |          | (8,633)     |         | (23,292) | 58.89%       |

## THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| DEPARTMENT # 2080 | DEPARTMENT: City Solicitor/Clerk | DIVISION: Animal Control |
|-------------------|----------------------------------|--------------------------|
|                   | •                                |                          |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS                         |
|--------------------------------------|-------------------------|-----------------------|-------------------------|----------------------------------|
| FULL TIME                            | 2                       | 2                     | 2                       |                                  |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 0.6                     | 0.6                   | 0.6                     | Part-time Animal Control Officer |
| TOTAL                                | 2.6                     | 2.6                   | 2.6                     |                                  |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

## **OBJECTIVES AND RESPONSIBILITIES**

To provide animal control services seven days a week and to provide emergency coverage after regular business hours and on Sundays. Responsible for enforcing City By-Laws dealing with animals and owners of domestic animals.

### 2080 ANIMAL CONTROL

|                                    |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|------------------------------------|---------|---------|---------|----------|-------------|---------|---------|--------------|
|                                    | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|                                    | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                            |         |         |         |          |             |         |         |              |
| EXPENSES                           |         |         |         |          |             |         |         |              |
| 5-01000 SALARIES                   | 137,355 | 131,737 | 137,355 |          | 4,739       |         | 142,094 | 3.45%        |
| 5-01200 EMPLOYEE BENEFITS          | 24,437  | 30,353  | 24,437  |          | 10,146      |         | 34,583  | 41.52%       |
| 5-02000 STATIONERY & SUPPLIES      | 900     | 2,204   | 900     |          |             |         | 900     | 0.00%        |
| 5-02104 TELEPHONE                  | 1,800   | 1,330   | 1,800   |          |             |         | 1,800   | 0.00%        |
| 5-02220 VEHICLE EXPENSE            | 31,548  | 31,601  | 31,548  |          | 1,262       |         | 32,810  | 4.00%        |
| 5-02302 ADVERTISING                | 800     | 282     | 800     |          |             |         | 800     | 0.00%        |
| 5-02311 TRAINING & EDUCATION       | 1,000   | 202     | 1,000   |          |             |         | 1,000   | 0.00%        |
| 5-02312 CONFERENCES & SEMINARS     |         | 20      |         |          |             |         |         |              |
| 5-02360 CLOTHING & UNIFORMS        | 550     | 341     | 550     |          |             |         | 550     | 0.00%        |
| 5-02372 LIVESTOCK & POULTRY KILLED | 190     |         | 190     |          |             |         | 190     | 0.00%        |
| 5-05000 SUNDRY                     | 500     | 1,380   | 500     |          |             |         | 500     | 0.00%        |
| 5-05120 VETERINARY SERVICES        | 1,500   | 1,330   | 1,500   |          |             |         | 1,500   | 0.00%        |
| 5-05813 SARNIA S.P.C.A. CONTRACT   | 109,500 | 107,964 | 109,500 |          | (9,500)     |         | 100,000 | (8.68%)      |
| Expense Total                      | 310,080 | 308,744 | 310,080 |          | 6,647       |         | 316,727 | 2.14%        |
| Net Expense                        | 310,080 | 308,744 | 310,080 |          | 6,647       |         | 316,727 | 2.14%        |

## THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| DEPARTMENT # 2100   | DEPARTMENT: City Solicitor/Clerk   | DIVISION: Elections |
|---------------------|------------------------------------|---------------------|
| DEPARTIVIENT # 2100 | DEFAITIVIENT. City Solicitor/Clerk | DIVISION. LIECTIONS |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS               |
|--------------------------------------|-------------------------|-----------------------|-------------------------|------------------------|
| FULL TIME                            | 0                       | 0                     | 0                       |                        |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 0                       | 0                     | 0.66                    | One Temporary Position |
| TOTAL                                | 0                       | 0                     | 0.66                    |                        |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

## **OBJECTIVES AND RESPONSIBILITIES**

To assist in the operation of the municipal election as required under the Municipal Elections Act.

### 2100 ELECTIONS

|                                    |        |         | 2010   | 2010     | 2010        |           | 2010      | Variance     |
|------------------------------------|--------|---------|--------|----------|-------------|-----------|-----------|--------------|
|                                    | 2009   | 2009    | Base   | One Time | Non-Service |           | Total     | 2010 to 2009 |
|                                    | Budget | Actuals | Budget | Budget   | Budget      | Budget    | Budget    | Budget       |
| REVENUE                            |        |         |        |          |             |           |           |              |
| 4-06220 CONTRIBUTION FROM RESERVES |        |         |        |          |             | (139,278) | (139,278) |              |
| Revenue Total                      |        |         |        |          |             | (139,278) | (139,278) |              |
| EXPENSES                           |        |         |        |          |             |           |           |              |
| 5-01030 SALARIES - CASUAL          |        |         |        |          | 19,996      |           | 19,996    |              |
| 5-01200 EMPLOYEE BENEFITS          |        |         |        |          | 2,067       |           | 2,067     |              |
| 5-01252 ELECTION REMUNERATION      |        |         |        |          |             | 40,000    | 40,000    |              |
| 5-02009 ELECTION SUPPLIES          |        | 2,415   |        |          |             | 40,000    | 40,000    |              |
| 5-02104 TELEPHONE                  |        |         |        |          |             | 1,700     | 1,700     |              |
| 5-02302 ADVERTISING                |        | 328     |        |          |             | 7,000     | 7,000     |              |
| 5-02303 POSTAGE                    |        |         |        |          |             | 20,000    | 20,000    |              |
| 5-02311 TRAINING & EDUCATION       |        | 206     |        |          |             | 5,000     | 5,000     |              |
| 5-02410 EQUIPMENT MAINTENANCE      |        |         |        |          |             | 3,500     | 3,500     |              |
| 5-06900 CONTRIBUTION TO RESERVE    | 25,000 | 25,000  | 25,000 |          |             | (25,000)  |           | (100.00%)    |
| Expense Total                      | 25,000 | 27,949  | 25,000 |          | 22,063      | 92,200    | 139,263   | 457.05%      |
| Net Expense                        | 25,000 | 27,949  | 25,000 |          | 22,063      | (47,078)  | (15)      | (100.06%)    |

### 2490 OTHER MUNICIPAL

|  |         |           | 2010    | 2010     | 2010        | 2010     | 2010    | Variance     |
|--|---------|-----------|---------|----------|-------------|----------|---------|--------------|
|  | 2009    | 2009      | Base    | One Time | Non-Service | Service  | Total   | 2010 to 2009 |
|  | Budget  | Actuals   | Budget  | Budget   | Budget      | Budget   | Budget  | Budget       |
| REVENUE  |         |           |         |          |             |          |         |              |
| 4-00474 ADVERTISING                              |         | (1,276)   |         |          |             |          |         |              |
| Revenue Total                                    |         | (1,276)   |         |          |             |          |         |              |
| EXPENSES   |         |           |         |          |             |          |         |              |
| 5-02104 TELEPHONE                                | 48,100  | 40,764    | 32,400  |          | (2,000)     |          | 30,400  | (36.80%)     |
| 5-02120 HYDRO - CONTINUOUS SAFETY SERV           | 27,600  | 20,793    | 27,600  |          | (5,000)     |          | 22,600  | (18.12%)     |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS              | 5,950   | 4,237     | 5,950   |          |             |          | 5,950   | 0.00%        |
| 5-02311 TRAINING & EDUCATION                     | 60,000  | 13,995    | 60,000  |          |             |          | 60,000  | 0.00%        |
| 5-02313 TRAINING-ALTERNATIVE DISPUTE RESOLUTION  | 3,890   | 4,470     | 3,890   |          |             |          | 3,890   | 0.00%        |
| 5-02705 PERSONNEL RECRUITMENT                    | 30,000  | 13,537    | 30,000  |          |             |          | 30,000  | 0.00%        |
| 5-04000 AUDIT FEES                               | 42,000  | 44,340    | 42,000  |          |             | 12,000   | 54,000  | 28.57%       |
| 5-04001 LEGAL FEES                               | 77,730  | 68,518    | 77,730  |          |             |          | 77,730  | 0.00%        |
| 5-04002 ARBITRATION COSTS                        | 10,000  | 419       | 10,000  |          |             | (10,000) |         | (100.00%)    |
| 5-04005 INSURANCE                                | 49,545  | 77,399    | 49,545  |          | (5,969)     |          | 43,576  | (12.05%)     |
| 5-05104 LONG SERVICE RECOGNITION                 | 7,300   | 6,372     | 7,300   |          | 500         |          | 7,800   | 6.85%        |
| 5-05106 VOLUNTEER RECOGNITION                    | 5,300   | 3,661     | 5,300   |          |             |          | 5,300   | 0.00%        |
| 5-05128 EMPLOYEE ASSISTANCE PROGRAM              | 40,000  | 23,133    | 40,000  |          | (20,000)    |          | 20,000  | (50.00%)     |
| 5-05134 HEALTH & OCCUPATIONAL SAFETY             | 1,500   | 666       | 1,500   |          |             |          | 1,500   | 0.00%        |
| 5-05626 SPECIAL PROJECTS                         | 22,000  | 31,557    | 22,000  |          |             |          | 22,000  | 0.00%        |
| 5-05802 ACCESSIBILITY ADVISORY COMMITTEE         | 12,780  | 2,171     | 12,780  |          |             |          | 12,780  | 0.00%        |
| 5-05847 CKLAG ADMINISTRATOR                      | 4,000   |           | 4,000   |          |             | (4,000)  |         | (100.00%)    |
| 5-06101 CONTRIBUTION TO CAPITAL RESRV FUND (GST) | 131,885 | 131,885   | 131,885 |          |             | (31,885) | 100,000 | (24.18%)     |
| 5-06900 CONTRIBUTION TO RESERVE                  | 26,000  | 26,000    | 26,000  |          |             |          | 26,000  | 0.00%        |
| 5-06905 SELF INSURANCE RESERVE                   | 301,975 | 301,975   | 301,975 |          |             |          | 301,975 | 0.00%        |
| 5-06960 SURPLUS TRANSFER RATE STABILIZATION RESV |         | 717,483   |         |          |             |          |         |              |
| 5-25900 CAPITAL OUT OF RATES                     | 50,000  | 50,000    |         |          |             |          |         | (100.00%)    |
| 5-26895 2009 - IT STUDY - OPP PROPOSAL           |         | 50,000    |         |          |             |          |         |              |
| Expense Total                                    | 957,555 | 1,633,375 | 891,855 |          | (32,469)    | (33,885) | 825,501 | (13.79%)     |
| Net Expense                                      | 957,555 | 1,632,099 | 891,855 |          | (32,469)    | (33,885) | 825,501 | (13.79%)     |

## LIBRARY FACILITIES

### **4900 SARNIA PUBLIC LIBRARY**

|  |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|--|---------|---------|---------|----------|-------------|---------|---------|--------------|
|  | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|  | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                                      |         |         |         |          |             |         |         |              |
| EXPENSES                                     |         |         |         |          |             |         |         |              |
| 5-02101 FUEL                                 | 25,281  | 20,506  | 25,281  |          |             |         | 25,281  | 0.00%        |
| 5-02102 ELECTRICITY                          | 51,333  | 49,689  | 51,333  |          |             |         | 51,333  | 0.00%        |
| 5-02103 WATER                                | 5,300   | 3,937   | 5,300   |          |             |         | 5,300   | 0.00%        |
| 5-02420 BUILDING MAINTENANCE                 | 9,730   | 9,608   | 9,730   |          |             |         | 9,730   | 0.00%        |
| 5-02425 ELEVATOR MAINTENANCE                 | 6,798   | 4,581   | 6,798   |          | 170         |         | 6,968   | 2.50%        |
| 5-02430 AIR CONDITIONING/HEATING MAINTENANCE | 7,790   | 4,608   | 7,790   |          |             |         | 7,790   | 0.00%        |
| 5-02435 GROUNDS MAINTENANCE                  | 8,825   | 8,100   | 8,825   |          | (482)       |         | 8,343   | (5.46%)      |
| 5-02455 PARKING LOT MAINTENANCE              | 6,000   | 5,516   | 6,000   |          |             |         | 6,000   | 0.00%        |
| 5-04005 INSURANCE                            | 5,652   | 6,572   | 5,652   |          | 1,496       |         | 7,148   | 26.47%       |
| 5-05640 EQUIPMENT DEPRECIATION RESERVE       | 11,000  | 11,000  | 11,000  |          |             | (5,500) | 5,500   | (50.00%)     |
| Expense Total                                | 137,709 | 124,117 | 137,709 |          | 1,184       | (5,500) | 133,393 | (3.13%)      |
| Net Expense                                  | 137,709 | 124,117 | 137,709 |          | 1,184       | (5,500) | 133,393 | (3.13%)      |

### **4901 LAWRENCE HOUSE**

|  | 2009<br>Budget | 2009<br>Actuals | 2010<br>Base<br>Budget | 2010<br>One Time<br>Budget | 2010<br>Non-Service<br>Budget | Service | Total  | Variance<br>2010 to 2009<br>Budget |
|--|----------------|-----------------|------------------------|----------------------------|-------------------------------|---------|--------|------------------------------------|
| REVENUE                                      |                |                 |                        |                            |                               |         |        |                                    |
| EXPENSES                                     |                |                 |                        |                            |                               |         |        |                                    |
| 5-02101 FUEL                                 | 1,601          | 1,935           | 1,601                  |                            |                               |         | 1,601  | 0.00%                              |
| 5-02102 ELECTRICITY                          | 6,130          | 5,606           | 6,130                  |                            |                               |         | 6,130  | 0.00%                              |
| 5-02103 WATER                                | 300            | 526             | 300                    |                            |                               |         | 300    | 0.00%                              |
| 5-02320 JANITORIAL SUPPLIES                  | 780            | 666             | 780                    |                            |                               |         | 780    | 0.00%                              |
| 5-02420 BUILDING MAINTENANCE                 | 9,500          | 7,597           | 9,500                  |                            |                               |         | 9,500  | 0.00%                              |
| 5-02425 ELEVATOR MAINTENANCE                 | 2,307          | 2,060           | 2,307                  |                            | 58                            |         | 2,365  | 2.51%                              |
| 5-02430 AIR CONDITIONING/HEATING MAINTENANCE | 1,460          | 2,579           | 1,460                  |                            |                               |         | 1,460  | 0.00%                              |
| 5-02435 GROUNDS MAINTENANCE                  | 735            | 580             | 735                    |                            | (138)                         |         | 597    | (18.78%)                           |
| 5-04005 INSURANCE                            | 1,761          | 3,184           | 1,761                  |                            | 1,043                         |         | 2,804  | 59.23%                             |
| 5-04043 CONTRACT CLEANING                    | 4,017          | 3,583           | 4,017                  |                            |                               |         | 4,017  | 0.00%                              |
| 5-05000 SUNDRY                               | 100            |                 | 100                    |                            |                               |         | 100    | 0.00%                              |
| 5-05640 EQUIPMENT DEPRECIATION RESERVE       | 2,000          | 2,000           | 2,000                  |                            |                               | (1,000) | 1,000  | (50.00%)                           |
| 5-25900 CAPITAL OUT OF RATES                 | 11,200         | 11,403          |                        |                            |                               |         |        | (100.00%)                          |
| Expense Total                                | 41,891         | 41,719          | 30,691                 |                            | 963                           | (1,000) | 30,654 | (26.82%)                           |
| Net Expense                                  | 41,891         | 41,719          | 30,691                 |                            | 963                           | (1,000) | 30,654 | (26.82%)                           |

### **4902 LAMBTON MALL ROAD LIBRARY**

|  |        |         | 2010   | 2010     | 2010        | 2010    | 2010   | Variance     |
|--|--------|---------|--------|----------|-------------|---------|--------|--------------|
|  | 2009   | 2009    | Base   | One Time | Non-Service | Service | Total  | 2010 to 2009 |
|  | Budget | Actuals | Budget | Budget   | Budget      | Budget  | Budget | Budget       |
| REVENUE                                      |        |         |        |          |             |         |        |              |
| EXPENSES                                     |        |         |        |          |             |         |        |              |
| 5-02101 FUEL                                 | 1,240  | 3,232   | 1,240  |          |             |         | 1,240  | 0.00%        |
| 5-02102 ELECTRICITY                          | 4,621  | 5,069   | 4,621  |          |             |         | 4,621  | 0.00%        |
| 5-02420 BUILDING MAINTENANCE                 | 490    | 1,117   | 490    |          |             |         | 490    | 0.00%        |
| 5-02430 AIR CONDITIONING/HEATING MAINTENANCE | 100    | 98      | 100    |          |             |         | 100    | 0.00%        |
| 5-05100 FACILITY RENT                        | 48,075 | 50,789  | 48,075 |          | 5,264       |         | 53,339 | 10.95%       |
| Expense Total                                | 54,526 | 60,305  | 54,526 |          | 5,264       |         | 59,790 | 9.65%        |
| Net Expense                                  | 54,526 | 60,305  | 54,526 |          | 5,264       |         | 59,790 | 9.65%        |

### **4903 FAITHORNE HOUSE LIBRARY**

|  |        |         | 2010   | 2010     | 2010        | 2010    | 2010   | Variance     |
|--|--------|---------|--------|----------|-------------|---------|--------|--------------|
|  | 2009   | 2009    | Base   | One Time | Non-Service | Service | Total  | 2010 to 2009 |
|  | Budget | Actuals | Budget | Budget   | Budget      | Budget  | Budget | Budget       |
| REVENUE                                      |        |         |        |          |             |         |        |              |
| EXPENSES                                     |        |         |        |          |             |         |        |              |
| 5-02101 FUEL                                 | 2,500  | 2,300   | 2,500  |          |             |         | 2,500  | 0.00%        |
| 5-02102 ELECTRICITY                          | 3,410  | 2,962   | 3,410  |          |             |         | 3,410  | 0.00%        |
| 5-02103 WATER                                | 404    | 449     | 404    |          |             |         | 404    | 0.00%        |
| 5-02420 BUILDING MAINTENANCE                 | 3,000  | 1,351   | 3,000  |          |             |         | 3,000  | 0.00%        |
| 5-02430 AIR CONDITIONING/HEATING MAINTENANCE | 750    | 984     | 750    |          |             |         | 750    | 0.00%        |
| 5-02435 GROUNDS MAINTENANCE                  | 615    | 500     | 615    |          | (100)       |         | 515    | (16.26%)     |
| 5-02455 PARKING LOT MAINTENANCE              | 9,000  | 7,589   | 9,000  |          |             |         | 9,000  | 0.00%        |
| 5-04005 INSURANCE                            | 1,272  | 2,749   | 1,272  |          | 745         |         | 2,017  | 58.57%       |
| 5-05640 EQUIPMENT DEPRECIATION RESERVE       | 2,000  | 2,000   | 2,000  |          |             | (1,000) | 1,000  | (50.00%)     |
| Expense Total                                | 22,951 | 20,884  | 22,951 |          | 645         | (1,000) | 22,596 | (1.55%)      |
| Net Expense                                  | 22,951 | 20,884  | 22,951 |          | 645         | (1,000) | 22,596 | (1.55%)      |

## FIRE

## THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| DEPARTMENT # 2500 | DEPARTMENT: Fire | DIVISION: Fire Officers |
|-------------------|------------------|-------------------------|
|                   |                  |                         |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS |
|--------------------------------------|-------------------------|-----------------------|-------------------------|----------|
| FULL TIME                            | 130                     | 130                   | 130                     |          |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 0                       | 0                     | 0                       |          |
| TOTAL                                | 130                     | 130                   | 130                     |          |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

## **OBJECTIVES AND RESPONSIBILITIES**

To provide staffing to achieve our three lines of defense: Public education and Prevention, Fire Safety Standards and Enforcement, and Emergency Response.

### 2500 FIRE - OFFICERS

|  |            |            | 2010       | 2010     | 2010        | 2010    | 2010       | Variance     |
|--|------------|------------|------------|----------|-------------|---------|------------|--------------|
|  | 2009       | 2009       | Base       | One Time | Non-Service | Service | Total      | 2010 to 2009 |
|  | Budget     | Actuals    | Budget     | Budget   | Budget      | Budget  |            | Budget       |
| REVENUE  | 0          |            | J          | ű        | o o         | 3       | Ü          | 0            |
| 4-00350 FIRE INSPECTIONS                         | (5,060)    | (1,478)    | (5,060)    |          | (9,247)     |         | (14,307)   | 182.75%      |
| 4-00351 FIRE REPORTS - SUPPRESSION               | (1,200)    | (1,360)    | (1,200)    |          | 1,200       |         | ( : 1,001) | (100.00%)    |
| 4-00352 FIRE INSPECTIONS - RESIDENTIAL           | (1.775)    | (2.766)    | (1,775)    |          | 1.775       |         |            | (100.00%)    |
| 4-00353 FIRE INSPECTIONS - TOWNHOUSE             | (500)      |            | (500)      |          | 500         |         |            | (100.00%)    |
| 4-00354 FIRE INSPECTIONS - BUSINESS & GAS TANK   | , ,        | (240)      | ` '        |          |             |         |            | , , ,        |
| 4-00357 OCCUPANT LOAD L.L.B.O.                   | (1,000)    | (420)      | (1,000)    |          | 1,000       |         |            | (100.00%)    |
| 4-00358 FIRE INSPECTIONS - DAY CARE              | (550)      | (888)      | (550)      |          | 550         |         |            | (100.00%)    |
| 4-00359 RE-INSPECTIONS FEES - THIRD & SUBSEQUENT | (722)      | (148)      | (722)      |          | 722         |         |            | (100.00%)    |
| 4-00360 FALSE ALARMS                             | (5,000)    | 350        | (5,000)    |          | 5,000       |         |            | (100.00%)    |
| 4-00361 OPEN BURNING                             | (500)      | (700)      | (500)      |          | 500         |         |            | (100.00%)    |
| 4-00362 PROFESSIONAL SERVICES                    | (500)      |            | (500)      |          | 500         |         |            | (100.00%)    |
| 4-00363 BUNKER GEAR CLEANING SERVICES            | (200)      |            | (200)      |          | 200         |         |            | (100.00%)    |
| 4-00364 FIRE REVIEW-BUILDING PERMIT APPLICATIONS | (120,000)  | (252,362)  | (120,000)  |          | (60,000)    |         | (180,000)  | 50.00%       |
| 4-00365 AIR CYLINDER                             | (200)      |            | (200)      |          | 200         |         |            | (100.00%)    |
| 4-00366 FIRE CALLS                               |            |            |            |          | (9,500)     |         | (9,500)    |              |
| 4-00367 FIRE CALLS - MINISTRY OF TRANSPORTATION  | (15,000)   | (7,000)    | (15,000)   |          | 7,000       |         | (8,000)    | (46.67%)     |
| 4-00368 FIRE SERVICE-AAMJIWNAANG FIRST NATIONS   | (75,000)   | (69,050)   | (75,000)   |          |             |         | (75,000)   | 0.00%        |
| 4-00369 HYDRANT USAGE CHARGE                     | (5,000)    |            | (5,000)    |          | 5,000       |         |            | (100.00%)    |
| 4-00370 SPECIAL EVENTS                           | (3,000)    |            | (3,000)    |          | 3,000       |         |            | (100.00%)    |
| 4-00900 SUNDRY REVENUE                           |            | (174)      |            |          |             |         |            |              |
| 4-00905 DONATIONS                                | (14,000)   |            | (14,000)   |          |             |         | (14,000)   | 0.00%        |
| 4-00930 COSTS RECOVERED                          | (15,000)   | (6,062)    | (15,000)   |          | (8,400)     |         | (23,400)   | 56.00%       |
| 4-00941 SALE OF EQUIPMENT                        | (500)      | (400)      | (500)      |          |             |         | (500)      | 0.00%        |
| Revenue Total                                    | (264,707)  | (342,698)  | (264,707)  |          | (60,000)    |         | (324,707)  | 22.67%       |
| EXPENSES   |            |            |            |          |             |         |            |              |
| 5-01000 SALARIES                                 | 10,373,972 | 10,478,458 | 10,373,972 |          | 568,508     |         | 10,942,480 | 5.48%        |
| 5-01025 SALARIES - OVERTIME                      | 250,000    | 342,765    | 250,000    |          | 26          |         | 250,026    | 0.01%        |
| 5-01100 ACTING RANK                              | 65,000     | 87,807     | 65,000     |          |             |         | 65,000     | 0.00%        |
| 5-01130 SEVERANCE PAY                            | 36,000     | 141,037    | 36,000     |          | 88,982      |         | 124,982    | 247.17%      |
| 5-01200 EMPLOYEE BENEFITS                        | 2,526,717  | 2,519,299  | 2,526,717  |          | 120,120     |         | 2,646,837  | 4.75%        |
| 5-02000 STATIONERY & SUPPLIES                    | 4,900      | 6,679      | 4,900      |          |             |         | 4,900      | 0.00%        |
| 5-02001 PRINTING & PAPER SUPPLIES                | 2,320      | 3,277      | 2,320      |          |             |         | 2,320      | 0.00%        |
| 5-02114 IT MAINTENANCE & SUPPORT                 | 11,100     | 6,704      | 11,100     |          |             |         | 11,100     | 0.00%        |
| 5-02200 GASOLINE                                 | 52,380     | 47,002     | 52,380     |          |             |         | 52,380     | 0.00%        |
| 5-02220 VEHICLE EXPENSE                          |            | 52         |            |          |             |         |            |              |

### 2500 FIRE - OFFICERS

|  |         | 1       | 2040         | 2040             | 2040                | 2010    | 2040          | Variance     |
|--|---------|---------|--------------|------------------|---------------------|---------|---------------|--------------|
|  | 2009    | 2009    | 2010<br>Base | 2010<br>One Time | 2010<br>Non-Service | Service | 2010<br>Total | 2010 to 2009 |
|  | Budget  | Actuals | Budget       | Budget           | Budget              | Budget  | Budget        | Budget       |
| 5-02222 RADIO LICENSE                  | -       |         |              | Duaget           | Daaget              | Daaget  |               |              |
|  | 7,500   | 2,711   | 7,500        |                  |                     |         | 7,500         | 0.00%        |
| 5-02300 OFFICE EXPENSES                | 1,442   | 447     | 1,442        |                  |                     |         | 1,442         | 0.00%        |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS    | 4,165   | 2,044   | 4,165        |                  |                     |         | 4,165         | 0.00%        |
| 5-02302 ADVERTISING                    | 290     | 4.005   | 290          |                  |                     |         | 290           | 0.00%        |
| 5-02303 POSTAGE                        | 1,185   | 1,605   | 1,185        |                  |                     |         | 1,185         | 0.00%        |
| 5-02310 TRAVEL                         | 1,940   | 791     | 1,940        |                  | (22.22)             |         | 1,940         | 0.00%        |
| 5-02311 TRAINING & EDUCATION           | 53,080  | 36,346  | 53,080       |                  | (20,000)            |         | 33,080        | (37.68%)     |
| 5-02312 CONFERENCES & SEMINARS         | 5,125   | 5,717   | 5,125        |                  |                     |         | 5,125         | 0.00%        |
| 5-02321 CLEANING SUPPLIES              | 5,500   | 5,142   | 5,500        |                  |                     |         | 5,500         | 0.00%        |
| 5-02322 SAFETY SUPPLIES                | 11,280  | 12,203  | 11,280       |                  |                     |         | 11,280        | 0.00%        |
| 5-02323 SAFETY PROGRAM                 | 12,390  | 8,566   | 12,390       |                  |                     |         | 12,390        | 0.00%        |
| 5-02324 FIRE PREVENTION                | 7,045   | 7,703   | 7,045        |                  |                     |         | 7,045         | 0.00%        |
| 5-02360 CLOTHING & UNIFORMS            | 44,071  | 51,739  | 44,071       |                  |                     |         | 44,071        | 0.00%        |
| 5-02384 RADIO & RADAR                  | 31,755  | 28,356  | 31,755       |                  |                     |         | 31,755        | 0.00%        |
| 5-02405 OFFICE EQUIPMENT MAINTENANCE   | 5,025   | 679     | 5,025        |                  |                     |         | 5,025         | 0.00%        |
| 5-02410 EQUIPMENT MAINTENANCE          | 14,735  | 27,920  | 14,735       |                  | 1,000               |         | 15,735        | 6.79%        |
| 5-02420 BUILDING MAINTENANCE           |         | 2,498   |              |                  |                     |         |               |              |
| 5-02440 VEHICLE MAINTENANCE            | 39,955  | 77,871  | 39,955       |                  |                     |         | 39,955        | 0.00%        |
| 5-02460 OPTICOM MAINTENANCE            | 10,285  |         | 10,285       |                  | (8,000)             |         | 2,285         | (77.78%)     |
| 5-02477 HAZMAT                         | 30,000  | 30,157  | 30,000       |                  |                     |         | 30,000        | 0.00%        |
| 5-02700 BUNKER GEAR CLEANING & REPAIR  | 3,175   | 2,390   | 3,175        |                  |                     |         | 3,175         | 0.00%        |
| 5-04005 INSURANCE                      | 53,248  | 115,300 | 53,248       |                  | (7,220)             |         | 46,028        | (13.56%)     |
| 5-04042 LAUNDRY SERVICES               | 1,070   |         | 1,070        |                  |                     |         | 1,070         | 0.00%        |
| 5-05000 SUNDRY                         | 2,550   | 2,090   | 2,550        |                  |                     |         | 2,550         | 0.00%        |
| 5-05126 MEDICAL EXAMINATIONS           | 450     | 85      | 450          |                  |                     |         | 450           | 0.00%        |
| 5-05500 REPLACEMENT EQUIPMENT          | 132,630 | 122,418 | 132,630      |                  | (33,300)            |         | 99,330        | (25.11%)     |
| 5-05505 NEW EQUIPMENT                  | 45,000  | 33,540  |              |                  |                     |         |               | (100.00%)    |
| 5-05640 EQUIPMENT DEPRECIATION RESERVE | 51,400  | 51,400  | 51,400       |                  |                     |         | 51,400        | 0.00%        |
| 5-05655 ALLOCATED CENTRAL DISPATCH     | 300,713 | 299,123 | 300,713      |                  | 9,000               |         | 309,713       | 2.99%        |
| 5-39000 ENGINE 1                       | 10,000  | 15,560  | 10,000       |                  | 2,000               |         | 12,000        | 20.00%       |
| 5-39001 ENGINE 2                       | 6,600   | 7,113   | 6,600        |                  |                     |         | 6,600         | 0.00%        |
| 5-39002 ENGINE 3                       | 10,000  | 16,435  | 10,000       |                  |                     |         | 10,000        | 0.00%        |
| 5-39003 ENGINE 4                       | 500     | 11      | 500          |                  |                     |         | 500           | 0.00%        |
| 5-39004 LADDER 4                       | 25,000  | 34,803  | 25,000       |                  |                     |         | 25,000        | 0.00%        |
| 5-39005 ENGINE 5                       | 5,500   | 5,596   | 5,500        |                  |                     |         | 5,500         | 0.00%        |
| 5-39006 RESCUE 1                       | 10,000  | 21,107  | 10,000       |                  |                     |         | 10,000        | 0.00%        |
| 5-39007 TANKER 4                       | 3,000   | 4,413   | 3,000        |                  |                     |         | 3,000         | 0.00%        |

### 2500 FIRE - OFFICERS

|                  |            |            | 2010       | 2010     | 2010        | 2010    | 2010       | Variance     |
|------------------|------------|------------|------------|----------|-------------|---------|------------|--------------|
|                  | 2009       | 2009       | Base       | One Time | Non-Service | Service | Total      | 2010 to 2009 |
|                  | Budget     | Actuals    | Budget     | Budget   | Budget      | Budget  | Budget     | Budget       |
| 5-39008 LADDER 2 | 5,000      | 9,065      | 5,000      |          |             |         | 5,000      | 0.00%        |
| 5-39009 LADDER 3 | 5,000      | 9,169      | 5,000      |          |             |         | 5,000      | 0.00%        |
| Expense Total    | 14,279,993 | 14,685,193 | 14,234,993 |          | 721,116     |         | 14,956,109 | 4.73%        |
| Net Expense      | 14,015,286 | 14,342,495 | 13,970,286 |          | 661,116     |         | 14,631,402 | 4.40%        |

### **2550 FIRE - EAST STREET STATION**

|                              |        |         | 2010   | 2010     | 2010        | 2010    | 2010   | Variance     |
|------------------------------|--------|---------|--------|----------|-------------|---------|--------|--------------|
|                              | 2009   | 2009    | Base   | One Time | Non-Service | Service | Total  | 2010 to 2009 |
|                              | Budget | Actuals | Budget | Budget   | Budget      | Budget  | Budget | Budget       |
| REVENUE                      |        |         |        |          |             |         |        |              |
| EXPENSES                     |        |         |        |          |             |         |        |              |
| 5-02101 FUEL                 | 28,080 | 21,338  | 28,080 |          |             |         | 28,080 | 0.00%        |
| 5-02102 ELECTRICITY          | 10,450 | 12,824  | 10,450 |          |             |         | 10,450 | 0.00%        |
| 5-02104 TELEPHONE            | 13,920 | 13,501  | 13,920 |          |             |         | 13,920 | 0.00%        |
| 5-02420 BUILDING MAINTENANCE | 27,750 | 20,422  | 27,750 |          |             |         | 27,750 | 0.00%        |
| 5-02435 GROUNDS MAINTENANCE  | 12,500 | 1,223   | 12,500 |          |             |         | 12,500 | 0.00%        |
| Expense Total                | 92,700 | 69,308  | 92,700 |          |             |         | 92,700 | 0.00%        |
| Net Expense                  | 92,700 | 69,308  | 92,700 |          |             |         | 92,700 | 0.00%        |

### 2555 FIRE - CHURCHILL ROAD STATION

|                              |        |         | 2010   | 2010     | 2010        | 2010    | 2010   | Variance     |
|------------------------------|--------|---------|--------|----------|-------------|---------|--------|--------------|
|                              | 2009   | 2009    | Base   | One Time | Non-Service | Service | Total  | 2010 to 2009 |
|                              | Budget | Actuals | Budget | Budget   | Budget      | Budget  | Budget | Budget       |
| REVENUE                      |        |         |        |          |             |         |        |              |
| EXPENSES                     |        |         |        |          |             |         |        |              |
| 5-02101 FUEL                 | 6,800  | 6,257   | 6,800  |          |             |         | 6,800  | 0.00%        |
| 5-02102 ELECTRICITY          | 2,770  | 2,501   | 2,770  |          |             |         | 2,770  | 0.00%        |
| 5-02104 TELEPHONE            | 580    | 514     | 580    |          |             |         | 580    | 0.00%        |
| 5-02420 BUILDING MAINTENANCE | 7,000  | 7,273   | 7,000  |          |             |         | 7,000  | 0.00%        |
| 5-02435 GROUNDS MAINTENANCE  | 400    |         | 400    |          |             |         | 400    | 0.00%        |
| Expense Total                | 17,550 | 16,545  | 17,550 |          |             |         | 17,550 | 0.00%        |
| Net Expense                  | 17,550 | 16,545  | 17,550 |          |             |         | 17,550 | 0.00%        |

### 2560 FIRE - COLBORNE ROAD STATION

|                              |        |         | 2010   | 2010     | 2010        | 2010    | 2010   | Variance     |
|------------------------------|--------|---------|--------|----------|-------------|---------|--------|--------------|
|                              | 2009   | 2009    | Base   | One Time | Non-Service | Service | Total  | 2010 to 2009 |
|                              | Budget | Actuals | Budget | Budget   | Budget      | Budget  | Budget | Budget       |
| REVENUE                      |        |         |        |          |             |         |        |              |
| EXPENSES                     |        |         |        |          |             |         |        |              |
| 5-02101 FUEL                 | 4,900  | 3,435   | 4,900  |          |             |         | 4,900  | 0.00%        |
| 5-02102 ELECTRICITY          | 2,100  | 2,711   | 2,100  |          |             |         | 2,100  | 0.00%        |
| 5-02104 TELEPHONE            | 580    | 876     | 580    |          |             |         | 580    | 0.00%        |
| 5-02420 BUILDING MAINTENANCE | 7,000  | 5,145   | 7,000  |          |             |         | 7,000  | 0.00%        |
| 5-02435 GROUNDS MAINTENANCE  | 290    |         | 290    |          |             |         | 290    | 0.00%        |
| Expense Total                | 14,870 | 12,167  | 14,870 |          |             |         | 14,870 | 0.00%        |
| Net Expense                  | 14,870 | 12,167  | 14,870 |          |             |         | 14,870 | 0.00%        |

### **2565 FIRE - WELLINGTON STREET STATION**

|                              |        |         | 2010   | 2010     | 2010        | 2010    | 2010   | Variance     |
|------------------------------|--------|---------|--------|----------|-------------|---------|--------|--------------|
|                              | 2009   | 2009    | Base   | One Time | Non-Service | Service | Total  | 2010 to 2009 |
|                              | Budget | Actuals | Budget | Budget   | Budget      | Budget  | Budget | Budget       |
| REVENUE                      |        |         |        |          |             |         |        |              |
| EXPENSES                     |        |         |        |          |             |         |        |              |
| 5-02101 FUEL                 | 13,480 | 9,459   | 13,480 |          |             |         | 13,480 | 0.00%        |
| 5-02102 ELECTRICITY          | 8,200  | 10,787  | 8,200  |          |             |         | 8,200  | 0.00%        |
| 5-02104 TELEPHONE            | 580    | 674     | 580    |          |             |         | 580    | 0.00%        |
| 5-02420 BUILDING MAINTENANCE | 17,000 | 15,600  | 17,000 |          |             |         | 17,000 | 0.00%        |
| 5-02435 GROUNDS MAINTENANCE  | 390    | 85      | 390    |          |             |         | 390    | 0.00%        |
| Expense Total                | 39,650 | 36,605  | 39,650 |          |             |         | 39,650 | 0.00%        |
| Net Expense                  | 39,650 | 36,605  | 39,650 |          |             |         | 39,650 | 0.00%        |

### 2570 FIRE - BRIGHTS GROVE STATION

|                              |        |         | 2010   | 2010     | 2010        | 2010    | 2010   | Variance     |
|------------------------------|--------|---------|--------|----------|-------------|---------|--------|--------------|
|                              | 2009   | 2009    | Base   | One Time | Non-Service | Service | Total  | 2010 to 2009 |
|                              | Budget | Actuals | Budget | Budget   | Budget      | Budget  | Budget | Budget       |
| REVENUE                      |        |         |        |          |             |         |        |              |
| EXPENSES                     |        |         |        |          |             |         |        |              |
| 5-02101 FUEL                 | 5,800  | 4,173   | 5,800  |          |             |         | 5,800  | 0.00%        |
| 5-02102 ELECTRICITY          | 3,000  | 2,526   | 3,000  |          |             |         | 3,000  | 0.00%        |
| 5-02104 TELEPHONE            | 580    | 618     | 580    |          |             |         | 580    | 0.00%        |
| 5-02420 BUILDING MAINTENANCE | 8,500  | 6,905   | 8,500  |          |             |         | 8,500  | 0.00%        |
| 5-02435 GROUNDS MAINTENANCE  | 600    | 301     | 600    |          |             |         | 600    | 0.00%        |
| Expense Total                | 18,480 | 14,523  | 18,480 |          |             |         | 18,480 | 0.00%        |
| Net Expense                  | 18,480 | 14,523  | 18,480 |          |             |         | 18,480 | 0.00%        |

## POLICE SERVICES

| ERVICE DIVISION: UNIFORM SALARIES |
|-----------------------------------|
|-----------------------------------|

| FULL TIME  | 2009     | 2009   | 2010     | COMMENTS   |
|------------|----------|--------|----------|--|
| EQUIVALENT | BUDGETED | ACTUAL | BUDGETED |  |
|            | FTE      | FTE    | FTE      |  |
| FULL TIME  | 111      | 111    | 112      | 1 additional officer hired under the new Police Officer Recruitment Grant Program. |
| PART-TIME/ |          |        |          |  |
| SEASONAL/  |          |        |          |  |
| TEMPORARY  |          |        |          |  |
| TOTAL      | 111      | 111    | 112      |  |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

Maintain current authorized compliment strength of 112 and provide protection for the community as mandated.

The Ministry of Community Safety & Correctional Services and the City of Sarnia and Sarnia Police Services Board entered into an agreement in 2009 under the Police Officers Recruitment Fund program. We were approved to hire one additional constable with the government providing \$70,000.00 annually towards his salary and/or overtime costs.

### 2600 POLICE - OFFICERS

|  |             |             | 2010        | 2010     | 2010        | 2010    | 2010        | Variance     |
|--|-------------|-------------|-------------|----------|-------------|---------|-------------|--------------|
|  | 2009        | 2009        | Base        | One Time | Non-Service | Service | Total       | 2010 to 2009 |
|  | Budget      | Actuals     | Budget      | Budget   | Budget      | Budget  | Budget      | Budget       |
| REVENUE  |             |             | -           |          | -           | -       | -           | -            |
| 4-00400 POLICE GRANT                             | (374,653)   | (374,653)   | (374,653)   |          |             |         | (374,653)   | 0.00%        |
| 4-00401 PROVINCIAL OFFENSES, COURT SECURITY      | (645,515)   | (736,482)   | (645,515)   |          |             |         | (645,515)   | 0.00%        |
| 4-00403 POLICE SERVICE-AAMJIWNAANG FIRST NATIONS | (99,534)    | (100,728)   | (99,534)    |          | (1,194)     |         | (100,728)   | 1.20%        |
| 4-00404 POLICE ESCORT SERVICE                    | (30,000)    | (32,828)    | (30,000)    |          |             |         | (30,000)    | 0.00%        |
| 4-00405 FEES - IDENTIFICATION SERVICES           | (20,000)    | (32,555)    | (20,000)    |          | (10,000)    |         | (30,000)    | 50.00%       |
| 4-00406 FIRING RANGE FEES                        |             | (395)       |             |          |             |         |             |              |
| 4-00407 LICENSE FEES - BUSINESS                  | (70,000)    | (77,535)    | (70,000)    |          | (5,000)     |         | (75,000)    | 7.14%        |
| 4-00753 PROVINCIAL SUBSIDY-POLICE PARTNER        | (150,000)   | (157,245)   | (150,000)   |          |             |         | (150,000)   | 0.00%        |
| 4-00761 PROVINCIAL SUBSIDY -POLICE RECRUIT GRANT |             | (140,000)   |             |          | (70,000)    |         | (70,000)    |              |
| 4-00805 FEDERAL CROWN RECOVERIES                 |             | (2,000)     |             |          | ·           |         |             |              |
| 4-00901 OTHER FEES & SERVICE CHARGES             | (50,000)    | (47,551)    | (50,000)    |          |             |         | (50,000)    | 0.00%        |
| 4-00925 ADMINISTRATION-FEES                      | (25,000)    | (44,374)    | (25,000)    |          | (5,000)     |         | (30,000)    | 20.00%       |
| 4-00930 COSTS RECOVERED                          | (6,000)     | (20,963)    | (6,000)     |          | (1,000)     |         | (7,000)     | 16.67%       |
| 4-00941 SALE OF EQUIPMENT                        |             | (20,060)    |             |          |             |         |             |              |
| Revenue Total                                    | (1,470,702) | (1,787,369) | (1,470,702) |          | (92,194)    |         | (1,562,896) | 6.27%        |
| EXPENSES   |             |             |             |          |             |         |             |              |
| 5-01000 SALARIES                                 | 9,467,706   | 9,293,851   | 9,467,706   |          | 321,255     |         | 9,788,961   | 3.39%        |
| 5-01025 SALARIES - OVERTIME                      | 550,000     | 644,184     | 550,000     |          | (10,000)    |         | 540,000     | (1.82%)      |
| 5-01090 COURT TIME                               | 155,200     | 160,176     | 155,200     |          | 5,400       |         | 160,600     | 3.48%        |
| 5-01100 ACTING RANK                              | 33,000      | 46,525      | 33,000      |          | 1,000       |         | 34,000      | 3.03%        |
| 5-01105 SPECIAL DUTY PAY                         |             | 218         |             |          |             |         |             |              |
| 5-01110 VACATION PAY                             | 16,000      | 32,893      | 16,000      |          | 8,000       |         | 24,000      | 50.00%       |
| 5-01115 STAT HOLIDAY PAY                         | 196,600     | 154,750     | 196,600     |          | (16,600)    |         | 180,000     | (8.44%)      |
| 5-01125 SHIFT DIFFERENTIAL                       | 23,000      | 17,212      | 23,000      |          |             |         | 23,000      | 0.00%        |
| 5-01130 SEVERANCE PAY                            |             | 50,000      |             |          |             |         |             |              |
| 5-01200 EMPLOYEE BENEFITS                        | 2,573,010   | 2,502,316   | 2,573,010   |          | (8,667)     |         | 2,564,343   | (0.34%)      |
| 5-01253 CAR ALLOWANCE                            | 4,800       | 2,191       | 4,800       |          | (2,400)     |         | 2,400       | (50.00%)     |
| 5-01255 UNIFORM ALLOWANCE                        | 51,161      | 51,980      | 51,161      |          | (126)       |         | 51,035      | (0.25%)      |
| 5-01258 DRY CLEANING ALLOWANCE                   | 14,963      | 13,466      | 14,963      |          | 131         |         | 15,094      | 0.88%        |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS              | 7,869       | 5,646       | 7,869       |          | (97)        |         | 7,772       | (1.23%)      |
| 5-02310 TRAVEL                                   | 23,660      | 16,854      | 23,660      |          | (330)       |         | 23,330      | (1.39%)      |
| 5-02311 TRAINING & EDUCATION                     | 91,977      | 78,318      | 91,977      |          | (18,532)    |         | 73,445      | (20.15%)     |
| 5-02360 CLOTHING & UNIFORMS                      | 23,100      | 22,785      | 23,100      |          |             |         | 23,100      | 0.00%        |
| 5-02388 OVERTIME MEALS                           | 8,000       | 7,404       | 8,000       |          | 2,400       |         | 10,400      | 30.00%       |
| 5-02396 PERSONAL EQUIPMENT                       | 13,855      | 14,634      | 13,855      |          | (210)       |         | 13,645      | (1.52%)      |

### 2600 POLICE - OFFICERS

|                                     |            |            | 2010       | 2010     | 2010        | 2010    | 2010       | Variance     |
|-------------------------------------|------------|------------|------------|----------|-------------|---------|------------|--------------|
|                                     | 2009       | 2009       | Base       | One Time | Non-Service | Service | Total      | 2010 to 2009 |
|                                     | Budget     | Actuals    | Budget     | Budget   | Budget      | Budget  | Budget     | Budget       |
| 5-05000 SUNDRY                      | 1,500      | 3,370      | 1,500      |          |             |         | 1,500      | 0.00%        |
| 5-05126 MEDICAL EXAMINATIONS        | 3,000      | 4,447      | 3,000      |          |             |         | 3,000      | 0.00%        |
| 5-05128 EMPLOYEE ASSISTANCE PROGRAM | 30,000     | 83,246     | 30,000     |          |             |         | 30,000     | 0.00%        |
| Expense Total                       | 13,288,401 | 13,206,466 | 13,288,401 |          | 281,224     |         | 13,569,625 | 2.12%        |
| Net Expense                         | 11,817,699 | 11,419,097 | 11,817,699 |          | 189,030     |         | 12,006,729 | 1.60%        |

| DEPARTMENT # 2605 | DEPARTMENT: SARNIA POLICE SERVICE | DIVISION: COURT SECURITY |
|-------------------|-----------------------------------|--------------------------|
|                   |                                   |                          |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS   |
|--------------------------------------|-------------------------|-----------------------|-------------------------|--|
| FULL TIME                            | 5                       | 5                     | 5                       |  |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 2.5                     | 2.5                   | 2.5                     | *4672 casual part-time hours (same as 2009 budget) |
| TOTAL                                | 7.5                     | 7.5                   | 7.5                     |  |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

|   | OBJECTIVES AND RESPONSIBILITIES |  |
|---|---------------------------------|--|
|   |                                 |  |
|   |                                 |  |
|   |                                 |  |
|   |                                 |  |
|   |                                 |  |
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### **2605 POLICE - COURT SECURITY**

|                             |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|-----------------------------|---------|---------|---------|----------|-------------|---------|---------|--------------|
|                             | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|                             | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                     |         |         |         |          |             |         |         |              |
| EXPENSES                    |         |         |         |          |             |         |         |              |
| 5-01000 SALARIES            | 449,622 | 371,091 | 449,622 |          | 18,905      |         | 468,527 | 4.20%        |
| 5-01025 SALARIES - OVERTIME | 15,000  | 16,194  | 15,000  |          | 500         |         | 15,500  | 3.33%        |
| 5-01110 VACATION PAY        | 5,909   | 4,762   | 5,909   |          | 291         |         | 6,200   | 4.92%        |
| 5-01115 STAT HOLIDAY PAY    |         | 802     |         |          |             |         |         |              |
| 5-01120 SERVICE PAY         | 800     | 800     | 800     |          | 200         |         | 1,000   | 25.00%       |
| 5-01200 EMPLOYEE BENEFITS   | 100,792 | 85,852  | 100,792 |          | 1,664       |         | 102,456 | 1.65%        |
| Expense Total               | 572,123 | 479,501 | 572,123 |          | 21,560      |         | 593,683 | 3.77%        |
| Net Expense                 | 572,123 | 479,501 | 572,123 |          | 21,560      |         | 593,683 | 3.77%        |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS  |
|--------------------------------------|-------------------------|-----------------------|-------------------------|---|
| FULL TIME                            | 13                      | 13                    | 13                      |   |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 4.47                    | 4.47                  | 4.56                    | *8310 casual part-time hours. (increased from 2009 by 168 hours to cover additional vacation entitlements by full time communicators) |
| TOTAL                                | 17.47                   | 17.47                 | 17.56                   |   |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

To maintain authorized compliment strength and provide dispatch service for Police and Fire. Additional casual part-time hours are to address backfill for vacation relief and to provide coverage and ensure the safety of the officers. The 2010 budget includes provisions for merit increases for communicators who have yet to attain Year 4 status.

### **2610 POLICE - COMMUNICATIONS**

|  |           | 1         |           |          |             |         |           | 1            |
|--|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|  |           |           | 2010      | 2010     | 2010        |         |           | Variance     |
|  | 2009      | 2009      | Base      | One Time | Non-Service | Service |           | 2010 to 2009 |
|  | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE  |           |           |           |          |             |         |           |              |
| 4-00402 DISPATCH SERVICE CHARGE                  | (8,309)   | (8,309)   | (8,309)   |          | (275)       |         | (8,584)   | 3.31%        |
| 4-00929 COSTS RECOVERED - 911 DISPATCH PT EDWARD | (2,978)   | (2,978)   | (2,978)   |          |             |         | (2,978)   | 0.00%        |
| 4-00930 COSTS RECOVERED                          | (299,123) | (299,123) | (299,123) |          | (9,882)     |         | (309,005) | 3.30%        |
| Revenue Total                                    | (310,410) | (310,410) | (310,410) |          | (10,157)    |         | (320,567) | 3.27%        |
| EXPENSES   |           |           |           |          |             |         |           |              |
| 5-01000 SALARIES                                 | 1,187,985 | 1,210,345 | 1,187,985 |          | 45,318      |         | 1,233,303 | 3.81%        |
| 5-01025 SALARIES - OVERTIME                      | 16,000    | 66,238    | 16,000    |          | 1,057       |         | 17,057    | 6.61%        |
| 5-01110 VACATION PAY                             | 12,656    | 21,515    | 12,656    |          | 654         |         | 13,310    | 5.17%        |
| 5-01115 STAT HOLIDAY PAY                         | 14,400    | 17,140    | 14,400    |          | 600         |         | 15,000    | 4.17%        |
| 5-01120 SERVICE PAY                              | 5,000     | 5,000     | 5,000     |          | 1,100       |         | 6,100     | 22.00%       |
| 5-01125 SHIFT DIFFERENTIAL                       | 5,000     | 4,605     | 5,000     |          |             |         | 5,000     | 0.00%        |
| 5-01200 EMPLOYEE BENEFITS                        | 261,791   | 268,099   | 261,791   |          | 3,507       |         | 265,298   | 1.34%        |
| 5-02104 TELEPHONE                                | 47,720    | 53,373    | 47,720    |          | (570)       |         | 47,150    | (1.19%)      |
| 5-02222 RADIO LICENSE                            | 7,000     | 6,977     | 7,000     |          |             |         | 7,000     | 0.00%        |
| 5-02410 EQUIPMENT MAINTENANCE                    | 80,741    | 79,085    | 80,741    |          |             |         | 80,741    | 0.00%        |
| 5-05505 NEW EQUIPMENT                            | 3,500     | 5,094     | 3,500     |          | 3,237       |         | 6,737     | 92.49%       |
| 5-05640 EQUIPMENT DEPRECIATION RESERVE           | 20,000    | 20,000    | 20,000    |          |             |         | 20,000    | 0.00%        |
| Expense Total                                    | 1,661,793 | 1,757,471 | 1,661,793 |          | 54,903      |         | 1,716,696 | 3.30%        |
| Net Expense                                      | 1,351,383 | 1,447,061 | 1,351,383 |          | 44,746      |         | 1,396,129 | 3.31%        |

| <b>DEPARTMENT # 2615</b> | DEPARTMENT: SARNIA POLICE SERVICE | DIVISION: CIVILIAN |
|--------------------------|-----------------------------------|--------------------|
|                          |                                   |                    |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS  |
|--------------------------------------|-------------------------|-----------------------|-------------------------|---|
| FULL TIME                            | 26                      | 26                    | 27                      | Hiring of a Human Resources Specialist as outlined in the Workload Analysis   |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 1.6                     | 1.6                   | 1.6                     | *1092 permanent part-time hrs (same as 2009 budget) *1904 casual part-time hrs (increased 70 hrs due to vacation backfill for full time direct entry) |
| TOTAL                                | 27.6                    | 27.6                  | 28.6                    |   |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

The 2010 budget includes provisions for merit increases for civilian members who have yet to attain Year 4 status. The addition of a Human Resources Specialist is currently included in the 2010 budget. Additional casual part-time hours are to address backfill for vacation relief of direct entry staff.

### **2615 POLICE - CIVILIAN**

|                             |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|-----------------------------|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|                             | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|                             | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE                     |           |           |           |          |             |         |           |              |
| EXPENSES                    |           |           |           |          |             |         |           |              |
| 5-01000 SALARIES            | 1,621,457 | 1,619,762 | 1,621,457 |          | 59,977      |         | 1,681,434 | 3.70%        |
| 5-01025 SALARIES - OVERTIME | 10,300    | 1,273     | 10,300    |          | (300)       |         | 10,000    | (2.91%)      |
| 5-01090 COURT TIME          |           | 1,144     |           |          |             |         |           |              |
| 5-01110 VACATION PAY        | 3,475     | 3,195     | 3,475     |          | 498         |         | 3,973     | 14.33%       |
| 5-01115 STAT HOLIDAY PAY    | 5,000     | 6,569     | 5,000     |          | 1,200       |         | 6,200     | 24.00%       |
| 5-01120 SERVICE PAY         | 7,600     | 7,600     | 7,600     |          | 2,250       |         | 9,850     | 29.61%       |
| 5-01125 SHIFT DIFFERENTIAL  | 2,000     | 2,531     | 2,000     |          | 500         |         | 2,500     | 25.00%       |
| 5-01200 EMPLOYEE BENEFITS   | 415,057   | 410,755   | 415,057   |          | 11,102      |         | 426,159   | 2.67%        |
| 5-01253 CAR ALLOWANCE       | 4,200     | 4,000     | 4,200     |          |             |         | 4,200     | 0.00%        |
| Expense Total               | 2,069,089 | 2,056,829 | 2,069,089 |          | 75,227      |         | 2,144,316 | 3.64%        |
| Net Expense                 | 2,069,089 | 2,056,829 | 2,069,089 |          | 75,227      |         | 2,144,316 | 3.64%        |

| DEPARTMENT # 2620 | DEPARTMENT: SARNIA POLICE SERVICE | DIVISION: JANITORIAL |
|-------------------|-----------------------------------|----------------------|
|                   |                                   |                      |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS   |
|--------------------------------------|-------------------------|-----------------------|-------------------------|--|
| FULL TIME                            | 2                       | 2                     | 2                       |  |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 1.2                     | 1.2                   | 1.2                     | *1148 permanent part-time hrs (same as 2009 budget) *1040 casual part-time hrs (decrease 80 hrs from 2009) |
| TOTAL                                | 3.2                     | 3.2                   | 3.2                     |  |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

To provide janitorial services for the premises in a 24/7 environment and vehicle maintenance for the Sarnia Police Service fleet. We have a staff of 2.57 for janitorial services and .63 for our vehicle maintenance. Staff changes have enabled us to reduce the part-time janitorial hours due to reduced vacation entitlements in 2010. The 2010 budet includes provision for merit increases for janitorial staff who have yet to attain Year 4 status.

### **2620 POLICE - JANITORIAL**

|                             |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|-----------------------------|---------|---------|---------|----------|-------------|---------|---------|--------------|
|                             | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|                             | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                     |         |         |         |          |             |         |         |              |
| EXPENSES                    |         |         |         |          |             |         |         |              |
| 5-01000 SALARIES            | 163,504 | 147,984 | 163,504 |          | 991         |         | 164,495 | 0.61%        |
| 5-01025 SALARIES - OVERTIME | 300     | 25      | 300     |          |             |         | 300     | 0.00%        |
| 5-01110 VACATION PAY        | 2,721   | 6,366   | 2,721   |          | 9           |         | 2,730   | 0.33%        |
| 5-01115 STAT HOLIDAY PAY    | 300     | 438     | 300     |          | 220         |         | 520     | 73.33%       |
| 5-01120 SERVICE PAY         | 500     | 500     | 500     |          | (300)       |         | 200     | (60.00%)     |
| 5-01200 EMPLOYEE BENEFITS   | 36,896  | 32,252  | 36,896  |          | (1,764)     |         | 35,132  | (4.78%)      |
| Expense Total               | 204,221 | 187,565 | 204,221 |          | (844)       |         | 203,377 | (0.41%)      |
| Net Expense                 | 204,221 | 187,565 | 204,221 |          | (844)       |         | 203,377 | (0.41%)      |

### **2625 POLICE - STATION**

|  |          |          | 2010     | 2010     | 2010        | 2010    | 2010      | Variance     |
|--|----------|----------|----------|----------|-------------|---------|-----------|--------------|
|  | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|  | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE  | -        |          | -        | -        | -           | -       | -         | -            |
| 4-00755 PROVINCIAL SUBSIDY-RIDE OVERTIME         | (25,000) | (25,000) | (25,000) |          | (251)       |         | (25,251)  | 1.00%        |
| 4-00762 PROVINCIAL SUBSIDY- CIVIL REMEDIES GRANT | ( -,,    | (18,987) | ( - / /  |          |             |         | ( - , - , |              |
| Revenue Total                                    | (25,000) | (43,987) | (25,000) |          | (251)       |         | (25,251)  | 1.00%        |
| EXPENSES   |          |          |          |          |             |         |           |              |
| 5-02000 STATIONERY & SUPPLIES                    | 48.000   | 54.415   | 48.000   |          | 2.400       |         | 50.400    | 5.00%        |
| 5-02006 PHOTOGRAPHY SUPPLIES                     | 14,390   | 14,028   | 14,390   |          | (3,790)     |         | 10,600    | (26.34%)     |
| 5-02101 FUEL                                     | 55,000   | 42,078   | 55,000   |          | (5,000)     |         | 50,000    | (9.09%)      |
| 5-02102 ELECTRICITY                              | 95,000   | 92,047   | 95,000   |          | , ,         |         | 95,000    | 0.00%        |
| 5-02103 WATER                                    | 13,400   | 11,908   | 13,400   |          |             |         | 13,400    | 0.00%        |
| 5-02104 TELEPHONE                                | 87,000   | 80,721   | 87,000   |          |             |         | 87,000    | 0.00%        |
| 5-02220 VEHICLE EXPENSE                          | 222,720  | 186,897  | 222,720  |          | (25,220)    |         | 197,500   | (11.32%)     |
| 5-02224 VEHICLE RENTALS                          | 6,000    | 3,993    | 6,000    |          |             |         | 6,000     | 0.00%        |
| 5-02225 VEHICLE LEASING                          | 250,000  | 249,999  | 250,000  |          |             |         | 250,000   | 0.00%        |
| 5-02303 POSTAGE                                  | 9,500    | 9,200    | 9,500    |          |             |         | 9,500     | 0.00%        |
| 5-02320 JANITORIAL SUPPLIES                      | 12,000   | 11,930   | 12,000   |          |             |         | 12,000    | 0.00%        |
| 5-02384 RADIO & RADAR                            | 15,032   | 13,621   | 15,032   |          | (2)         |         | 15,030    | (0.01%)      |
| 5-02386 MEALS FOR PRISONERS                      | 1,800    | 2,217    | 1,800    |          | 200         |         | 2,000     | 11.11%       |
| 5-02400 REPAIRS & MAINTENANCE                    | 70,006   | 62,458   | 70,006   |          | 4,486       |         | 74,492    | 6.41%        |
| 5-02405 OFFICE EQUIPMENT MAINTENANCE             | 294,248  | 292,777  | 294,248  |          | (5,242)     |         | 289,006   | (1.78%)      |
| 5-02420 BUILDING MAINTENANCE                     | 56,800   | 65,837   | 56,800   |          | 3,750       |         | 60,550    | 6.60%        |
| 5-02435 GROUNDS MAINTENANCE                      | 25,000   | 20,780   | 25,000   |          | 2,000       |         | 27,000    | 8.00%        |
| 5-02440 VEHICLE MAINTENANCE                      | 95,000   |          | 95,000   |          | 1,500       |         | 96,500    | 1.58%        |
| 5-03101 PROGRAM SUPPLIES-C.I.D.                  | 10,525   | 14,164   | 10,525   |          | (375)       |         | 10,150    | (3.56%)      |
| 5-03102 PROGRAM SUPPLIES-CRIME PREVENTION        | 6,110    | 5,631    | 6,110    |          | (450)       |         | 5,660     | (7.36%)      |
| 5-03103 PROGRAM SUPPLIES-INTELLIGENCE            | 5,970    | 10,182   | 5,970    |          | 1,130       |         | 7,100     | 18.93%       |
| 5-03104 PROGRAM SUPPLIES-CONTAINMENT TEAM        | 50,342   | 50,165   | 50,342   |          | (9,002)     |         | 41,340    | (17.88%)     |
| 5-03105 PROGRAM SUPPLIES-COURT SECURITY          | 1,700    | 1,187    | 1,700    |          | (300)       |         | 1,400     | (17.65%)     |
| 5-03106 PROGRAM SUPPLIES-TRAFFIC                 | 12,195   | 12,791   | 12,195   |          | (5,579)     |         | 6,616     | (45.75%)     |
| 5-03107 PROGRAM SUPPLIES-MEDIA RELATIONS         | 2,000    | 1,443    | 2,000    |          | 938         |         | 2,938     | 46.90%       |
| 5-03108 PROGRAM SUPPLIES-FIREARMS                | 42,069   | 41,892   | 42,069   |          | (5,824)     |         | 36,245    | (13.84%)     |
| 5-03109 PROGRAM SUPPLIES-MORALITY                | 500      | 336      | 500      |          |             |         | 500       | 0.00%        |
| 5-03110 PROGRAM SUPPLIES-UNIFORM DIVISION        | 3,610    | 4,444    | 3,610    |          | (935)       |         | 2,675     | (25.90%)     |
| 5-03111 PROGRAM SUPPLIES-BIKE PATROL             | 2,000    | 1,556    | 2,000    |          |             |         | 2,000     | 0.00%        |
| 5-03112 PROGRAM SUPPLIES-CRISIS NEGOTIATION      |          |          |          |          | 5,925       |         | 5,925     |              |
| 5-04005 INSURANCE                                | 132,515  | 157,756  | 132,515  |          | 79,805      |         | 212,320   | 60.22%       |

### **2625 POLICE - STATION**

|                                       |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|---------------------------------------|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|                                       | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|                                       | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| 5-05000 SUNDRY                        | 1,500     | 2,186     | 1,500     |          |             |         | 1,500     | 0.00%        |
| 5-05505 NEW EQUIPMENT                 | 10,000    | 9,452     | 10,000    |          |             |         | 10,000    | 0.00%        |
| 5-05650 ALLOCATED ADMINISTRATION      |           |           |           |          | 64,328      |         | 64,328    |              |
| 5-06900 CONTRIBUTION TO RESERVE       | 25,000    | 25,000    | 25,000    |          | 75,000      |         | 100,000   | 300.00%      |
| 5-06906 CRIME RESERVE                 | 15,000    | 15,000    | 15,000    |          |             |         | 15,000    | 0.00%        |
| 5-06910 PROVISION CAPITAL EXPENDITURE | 11,700    | 11,700    | 11,700    |          | 2,720       |         | 14,420    | 23.25%       |
| 5-43002 NEW EQUIP - CIVIL REMEDIES    |           | 18,987    |           |          |             |         |           |              |
| Expense Total                         | 1,703,632 | 1,598,778 | 1,703,632 |          | 182,463     |         | 1,886,095 | 10.71%       |
| Net Expense                           | 1,678,632 | 1,554,791 | 1,678,632 |          | 182,212     |         | 1,860,844 | 10.85%       |

### 2630 POLICE - POLICE SERVICES BOARD

|                                     |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|-------------------------------------|---------|---------|---------|----------|-------------|---------|---------|--------------|
|                                     | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|                                     | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                             |         |         |         |          |             |         |         |              |
| 4-00941 SALE OF EQUIPMENT           | (5,000) | (4,471) | (5,000) |          |             |         | (5,000) | 0.00%        |
| Revenue Total                       | (5,000) | (4,471) | (5,000) |          |             |         | (5,000) | 0.00%        |
| EXPENSES                            |         |         |         |          |             |         |         |              |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS | 3,425   | 3,480   | 3,425   |          | 55          |         | 3,480   | 1.61%        |
| 5-02305 MICSCELLANEOUS SUPPLIES     | 8,000   | 7,455   | 8,000   |          |             |         | 8,000   | 0.00%        |
| 5-02312 CONFERENCES & SEMINARS      | 1,250   | 1,380   | 1,250   |          | 550         |         | 1,800   | 44.00%       |
| 5-03100 PROGRAM SUPPLIES            | 2,500   | 1,451   | 2,500   |          |             |         | 2,500   | 0.00%        |
| 5-04001 LEGAL FEES                  | 40,000  | 57,669  | 40,000  |          |             |         | 40,000  | 0.00%        |
| 5-05000 SUNDRY                      | 2,500   | 1,915   | 2,500   |          |             |         | 2,500   | 0.00%        |
| 5-05150 BUSINESS PLAN               |         |         |         |          | 10,000      |         | 10,000  |              |
| Expense Total                       | 57,675  | 73,350  | 57,675  |          | 10,605      |         | 68,280  | 18.39%       |
| Net Expense                         | 52,675  | 68,879  | 52,675  |          | 10,605      |         | 63,280  | 20.13%       |

### 2640 POLICE - POLICE SERVICES BOARD

|                            |        |         | 2010   | 2010     | 2010        | 2010    | 2010   | Variance     |
|----------------------------|--------|---------|--------|----------|-------------|---------|--------|--------------|
|                            | 2009   | 2009    | Base   | One Time | Non-Service | Service | Total  | 2010 to 2009 |
|                            | Budget | Actuals | Budget | Budget   | Budget      | Budget  | Budget | Budget       |
| REVENUE                    |        |         |        |          |             |         |        |              |
| EXPENSES                   |        |         |        |          |             |         |        |              |
| 5-01070 OTHER REMUNERATION | 8,656  | 8,599   | 8,656  |          |             |         | 8,656  | 0.00%        |
| 5-01200 EMPLOYEE BENEFITS  | 309    | 266     | 309    |          |             |         | 309    | 0.00%        |
| Expense Total              | 8,965  | 8,865   | 8,965  |          |             |         | 8,965  | 0.00%        |
| Net Expense                | 8,965  | 8,865   | 8,965  |          |             |         | 8,965  | 0.00%        |

### **2635 POLICE - DEBT CHARGES**

|                                |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|--------------------------------|---------|---------|---------|----------|-------------|---------|---------|--------------|
|                                | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|                                | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                        |         |         |         |          |             |         |         |              |
| EXPENSES                       |         |         |         |          |             |         |         |              |
| 5-05720 DEBT CHARGES-PRINCIPAL | 256,274 | 256,274 | 256,274 |          | 13,738      |         | 270,012 | 5.36%        |
| 5-05721 DEBT CHARGES-INTEREST  | 41,155  | 41,155  | 41,155  |          | (14,937)    |         | 26,218  | (36.29%)     |
| Expense Total                  | 297,429 | 297,429 | 297,429 |          | (1,199)     |         | 296,230 | (0.40%)      |
| Net Expense                    | 297,429 | 297,429 | 297,429 |          | (1,199)     |         | 296,230 | (0.40%)      |

#### 2645 POLICE - SELF-INSURANCE RESERVE

|                                |        |         | 2010   | 2010     | 2010        | 2010    | 2010   | Variance     |
|--------------------------------|--------|---------|--------|----------|-------------|---------|--------|--------------|
|                                | 2009   | 2009    | Base   | One Time | Non-Service | Service | Total  | 2010 to 2009 |
|                                | Budget | Actuals | Budget | Budget   | Budget      | Budget  | Budget | Budget       |
| REVENUE                        |        |         |        |          |             |         |        |              |
| EXPENSES                       |        |         |        |          |             |         |        |              |
| 5-06905 SELF INSURANCE RESERVE | 50,000 | 50,000  | 50,000 |          |             |         | 50,000 | 0.00%        |
| Expense Total                  | 50,000 | 50,000  | 50,000 |          |             |         | 50,000 | 0.00%        |
| Net Expense                    | 50,000 | 50,000  | 50,000 |          |             |         | 50,000 | 0.00%        |

## **EMERGENCY SERVICES**

#### **2780 EMERGENCY SERVICES**

|  | 2009<br>Budget | 2009<br>Actuals | 2010<br>Base<br>Budget | 2010<br>One Time<br>Budget | 2010<br>Non-Service<br>Budget | 2010<br>Service<br>Budget | Total  | Variance<br>2010 to 2009<br>Budget |
|--|----------------|-----------------|------------------------|----------------------------|-------------------------------|---------------------------|--------|------------------------------------|
| REVENUE                                | Daagot         | riotadio        | Duagot                 | Budgot                     | Daagot                        | Daagot                    | Baagot | Buagot                             |
| EXPENSES                               |                |                 |                        |                            |                               |                           |        |                                    |
| 5-02000 STATIONERY & SUPPLIES          | 880            | 838             | 880                    |                            |                               |                           | 880    | 0.00%                              |
| 5-02001 PRINTING & PAPER SUPPLIES      | 980            | 347             | 980                    |                            |                               |                           | 980    | 0.00%                              |
| 5-02102 ELECTRICITY                    | 1,500          | 1,283           | 1,500                  |                            |                               |                           | 1,500  | 0.00%                              |
| 5-02104 TELEPHONE                      | 8,180          | 11,086          | 8,180                  |                            | 250                           |                           | 8,430  | 3.06%                              |
| 5-02300 OFFICE EXPENSES                | 1,580          | 32              | 1,580                  |                            |                               |                           | 1,580  | 0.00%                              |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS    | 855            | 475             | 855                    |                            |                               |                           | 855    | 0.00%                              |
| 5-02302 ADVERTISING                    | 300            |                 | 300                    |                            |                               |                           | 300    | 0.00%                              |
| 5-02310 TRAVEL                         | 500            |                 | 500                    |                            |                               |                           | 500    | 0.00%                              |
| 5-02311 TRAINING & EDUCATION           | 2,100          | 1,488           | 2,100                  |                            |                               |                           | 2,100  | 0.00%                              |
| 5-02400 REPAIRS & MAINTENANCE          |                |                 |                        |                            | 2,000                         |                           | 2,000  |                                    |
| 5-02410 EQUIPMENT MAINTENANCE          | 4,455          | 7,769           | 4,455                  |                            |                               |                           | 4,455  | 0.00%                              |
| 5-04005 INSURANCE                      | 1,265          | 1,265           | 1,265                  |                            |                               |                           | 1,265  | 0.00%                              |
| 5-05000 SUNDRY                         | 200            | 269             | 200                    |                            |                               |                           | 200    | 0.00%                              |
| 5-05500 REPLACEMENT EQUIPMENT          | 1,775          | 78              | 1,775                  |                            |                               |                           | 1,775  | 0.00%                              |
| 5-05640 EQUIPMENT DEPRECIATION RESERVE | 9,000          | 9,000           | 9,000                  |                            | (4,500)                       |                           | 4,500  | (50.00%)                           |
| Expense Total                          | 33,570         | 33,930          | 33,570                 |                            | (2,250)                       |                           | 31,320 | (6.70%)                            |
| Net Expense                            | 33,570         | 33,930          | 33,570                 |                            | (2,250)                       |                           | 31,320 | (6.70%)                            |

## **ENGINEERING**

| DEDARTMENT # 2000   | DEPARTMENT: Engineering     | DIVISION: Administration |
|---------------------|-----------------------------|--------------------------|
| DEPARTIVIENT # 3000 | DEPARTIVIENT. Linguiseering | DIVISION. Administration |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS |
|--------------------------------------|-------------------------|-----------------------|-------------------------|----------|
| FULL TIME                            | 3                       | 3                     | 3                       |          |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 0.33                    | 0.33                  | 0.33                    |          |
| TOTAL                                | 3.33                    | 3.33                  | 3.33                    |          |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

Provide engineering and technical services relating to design, construction, and maintenance of municipal infrastructure including roads, sewers, watermains, curbs and gutters, street lighting, and Waste Water Treatment Plant. Carry out studies and prepare reports for Council. Provide technical representation on regional and provincial projects re: LAWSS, solid Waste Management Programs.

#### **3000 ENGINEERING - ADMINISTRATION**

|  |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|--|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|  | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|  | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE  |           |           |           |          |             |         |           |              |
| 4-00901 OTHER FEES & SERVICE CHARGES           | (37,000)  | (40,763)  | (37,000)  |          |             |         | (37,000)  | 0.00%        |
| 4-00930 COSTS RECOVERED                        | (7,000)   | (14,893)  | (7,000)   |          |             |         | (7,000)   | 0.00%        |
| 4-00931 COSTS RECOVERED - OTHER MUNICIPALITIES | (42,000)  | (4,702)   | (42,000)  |          |             |         | (42,000)  | 0.00%        |
| 4-00939 COSTS RECOVERED - INTERDEPARTMENT      | (276,766) | (276,766) | (276,766) |          | (62,693)    |         | (339,459) | 22.65%       |
| Revenue Total                                  | (362,766) | (337,124) | (362,766) |          | (62,693)    |         | (425,459) | 17.28%       |
| EXPENSES                                       |           |           |           |          |             |         |           |              |
| 5-01000 SALARIES                               | 225,553   | 230,361   | 225,553   |          | 7,515       |         | 233,068   | 3.33%        |
| 5-01030 SALARIES - CASUAL                      | 7,209     | 13,958    | 7,209     |          | (165)       |         | 7,044     | (2.29%)      |
| 5-01200 EMPLOYEE BENEFITS                      | 56,853    | 58,947    | 56,853    |          | (169)       |         | 56,684    | (0.30%)      |
| 5-01253 CAR ALLOWANCE                          | 1,972     | 2,000     | 1,972     |          | 30          |         | 2,002     | 1.52%        |
| 5-01254 CLOTHING/BOOT ALLOWANCE                | 2,900     | 3,629     | 2,900     |          | 1,090       |         | 3,990     | 37.59%       |
| 5-02000 STATIONERY & SUPPLIES                  | 2,630     | 4,385     | 2,630     |          | 220         |         | 2,850     | 8.37%        |
| 5-02001 PRINTING & PAPER SUPPLIES              | 2,820     | 7,300     | 2,820     |          | 1,180       |         | 4,000     | 41.84%       |
| 5-02104 TELEPHONE                              | 6,000     | 8,769     | 6,000     |          | 500         |         | 6,500     | 8.33%        |
| 5-02114 IT MAINTENANCE & SUPPORT               | 6,000     | 7,560     | 6,000     |          | 2,000       |         | 8,000     | 33.33%       |
| 5-02300 OFFICE EXPENSES                        | 3,890     | 6,650     | 3,890     |          |             |         | 3,890     | 0.00%        |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS            | 6,330     | 5,791     | 6,330     |          |             |         | 6,330     | 0.00%        |
| 5-02302 ADVERTISING                            | 1,700     | 1,404     | 1,700     |          |             |         | 1,700     | 0.00%        |
| 5-02303 POSTAGE                                | 1,470     | 2,094     | 1,470     |          | 130         |         | 1,600     | 8.84%        |
| 5-02310 TRAVEL                                 | 190       |           | 190       |          |             |         | 190       | 0.00%        |
| 5-02311 TRAINING & EDUCATION                   | 5,000     | 4,316     | 5,000     |          |             |         | 5,000     | 0.00%        |
| 5-02312 CONFERENCES & SEMINARS                 | 5,000     | 1,300     | 5,000     |          |             |         | 5,000     | 0.00%        |
| 5-02360 CLOTHING & UNIFORMS                    | 2,063     | 2,661     | 2,063     |          | 1,017       |         | 3,080     | 49.30%       |
| 5-02405 OFFICE EQUIPMENT MAINTENANCE           | 2,000     | 613       | 2,000     |          |             |         | 2,000     | 0.00%        |
| 5-04005 INSURANCE                              | 11,449    | 16,020    | 11,449    |          | 46,850      |         | 58,299    | 409.21%      |
| 5-04006 CONSULTANT FEES                        | 4,870     |           | 4,870     |          |             |         | 4,870     | 0.00%        |
| 5-05500 REPLACEMENT EQUIPMENT                  | 490       | 468       | 490       |          |             |         | 490       | 0.00%        |
| 5-05505 NEW EQUIPMENT                          | 5,000     | 4,782     |           | 5,000    |             |         | 5,000     | 0.00%        |
| Expense Total                                  | 361,389   | 383,008   | 356,389   | 5,000    | 60,198      |         | 421,587   | 16.66%       |
| Net Expense                                    | (1,377)   | 45,884    | (6,377)   | 5,000    | (2,495)     |         | (3,872)   | 181.19%      |

| DEPARTMENT # 3033 | DEPARTMENT: Engineering | DIVISION: Design |
|-------------------|-------------------------|------------------|
|                   |                         |                  |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS |
|--------------------------------------|-------------------------|-----------------------|-------------------------|----------|
| FULL TIME                            | 5.9                     | 5.9                   | 5.9                     |          |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 0                       | 0                     | 0                       |          |
| TOTAL                                | 5.9                     | 5.9                   | 5.9                     |          |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

To design and tender construction projects for the City to the required City and Provincial Standards.

### **3033 ENGINEERING - DESIGN**

|   |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|---|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|   | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|   | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE                                   |           |           |           |          |             |         |           |              |
| 4-00930 COSTS RECOVERED                   | (318,998) | (355,311) | (318,998) |          | (42,743)    |         | (361,741) | 13.40%       |
| 4-00937 COSTS RECOVERED - CAPITAL         |           | (8,185)   |           |          |             |         |           |              |
| 4-00939 COSTS RECOVERED - INTERDEPARTMENT | (195,600) | (195,600) | (195,600) |          |             |         | (195,600) | 0.00%        |
| Revenue Total                             | (514,598) | (559,096) | (514,598) |          | (42,743)    |         | (557,341) | 8.31%        |
| EXPENSES                                  |           |           |           |          |             |         |           |              |
| 5-01000 SALARIES                          | 354,021   | 376,146   | 354,021   |          | 20,629      |         | 374,650   | 5.83%        |
| 5-01025 SALARIES - OVERTIME               |           | 12,478    |           |          |             |         |           |              |
| 5-01200 EMPLOYEE BENEFITS                 | 97,906    | 100,463   | 97,906    |          | 1,555       |         | 99,461    | 1.59%        |
| 5-02000 STATIONERY & SUPPLIES             | 1,460     |           | 1,460     |          |             |         | 1,460     | 0.00%        |
| 5-02002 GRAPHIC PRINTING & SUPPLIES       | 1,460     | 1,458     | 1,460     |          |             |         | 1,460     | 0.00%        |
| 5-02220 VEHICLE EXPENSE                   | 28,212    | 40,047    | 28,212    |          | 1,130       |         | 29,342    | 4.01%        |
| 5-02311 TRAINING & EDUCATION              | 8,350     | 34,098    | 8,350     |          | 1,650       |         | 10,000    | 19.76%       |
| 5-02312 CONFERENCES & SEMINARS            | 2,000     |           | 2,000     |          |             |         | 2,000     | 0.00%        |
| 5-04910 OTHER PURCHASED SERVICES          | 13,660    | 16,303    | 13,660    |          | 3,340       |         | 17,000    | 24.45%       |
| 5-05500 REPLACEMENT EQUIPMENT             | 5,000     | 4,779     | 5,000     |          |             |         | 5,000     | 0.00%        |
| Expense Total                             | 512,069   | 585,772   | 512,069   |          | 28,304      |         | 540,373   | 5.53%        |
| Net Expense                               | (2,529)   | 26,676    | (2,529)   |          | (14,439)    |         | (16,968)  | 570.94%      |

| DEPARTMENT # 3034   | ENT # 3034 DEPARTMENT: Engineering | DIVISION: Traffic |  |
|---------------------|------------------------------------|-------------------|--|
| DEPARTIVIENT # 3034 | DEPARTIVIENT: Eligilieerilig       | DIVISION: ITAIIIC |  |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS |
|--------------------------------------|-------------------------|-----------------------|-------------------------|----------|
| FULL TIME                            | 2.2                     | 2.2                   | 2.2                     |          |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 0                       | 0                     | 0                       |          |
| TOTAL                                | 2.2                     | 2.2                   | 2.2                     |          |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

| OBJECTIVES AND RESPONSIBILITIES |
|---------------------------------|
|                                 |
|                                 |
|                                 |
|                                 |
|                                 |
|                                 |
|                                 |
|                                 |
|                                 |

### **3034 ENGINEERING - TRAFFIC**

|  |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|--|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|  | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|  | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE  |           |           |           |          |             |         |           |              |
| 4-00901 OTHER FEES & SERVICE CHARGES             |           | (651)     |           |          |             |         |           |              |
| 4-00930 COSTS RECOVERED                          | (3,700)   | (10,304)  | (3,700)   |          |             |         | (3,700)   | 0.00%        |
| 4-00931 COSTS RECOVERED - OTHER MUNICIPALITIES   | (145,000) | (143,346) | (145,000) |          |             |         | (145,000) | 0.00%        |
| 4-00936 COSTS RECOVERED - OTHER                  |           | (3,712)   |           |          |             |         |           |              |
| Revenue Total                                    | (148,700) | (158,013) | (148,700) |          |             |         | (148,700) | 0.00%        |
| EXPENSES   |           |           |           |          |             |         |           |              |
| 5-01000 SALARIES                                 | 174,571   | 158,563   | 174,571   |          | 6,186       |         | 180,757   | 3.54%        |
| 5-01200 EMPLOYEE BENEFITS                        | 42,998    | 39,748    | 42,998    |          | (103)       |         | 42,895    | (0.24%)      |
| 5-02220 VEHICLE EXPENSE                          | 14,106    | 14,121    | 14,106    |          | 565         |         | 14,671    | 4.01%        |
| 5-02311 TRAINING & EDUCATION                     | 1,470     | 649       | 1,470     |          |             |         | 1,470     | 0.00%        |
| 5-02312 CONFERENCES & SEMINARS                   | 1,670     |           | 1,670     |          |             |         | 1,670     | 0.00%        |
| 5-04030 SCHOOL CROSSING GUARDS                   | 326,545   | 342,883   | 326,545   |          | 30,796      |         | 357,341   | 9.43%        |
| 5-05630 OTHER RECOVERABLE WORK                   |           | 2,568     |           |          |             |         |           |              |
| 5-25900 CAPITAL OUT OF RATES                     | 5,000     | 5,000     | 5,000     |          |             |         | 5,000     | 0.00%        |
| 5-46008 TRAFFIC SIGNAL MAINTENANCE               | 276,640   | 322,603   | 276,640   |          | (76,640)    |         | 200,000   | (27.70%)     |
| 5-46012 TRAFFIC SIGNAL MODERNIZATION - SHAREABLE | 52,070    | 31,319    | 52,070    |          |             |         | 52,070    | 0.00%        |
| 5-46015 TRAFFIC COUNTS                           | 15,000    | 10,310    | 15,000    |          |             |         | 15,000    | 0.00%        |
| Expense Total                                    | 910,070   | 927,764   | 910,070   |          | (39,196)    |         | 870,874   | (4.31%)      |
| Net Expense                                      | 761,370   | 769,751   | 761,370   |          | (39,196)    |         | 722,174   | (5.15%)      |

|                   |                         | _                     |
|-------------------|-------------------------|-----------------------|
| DEPARTMENT # 3035 | DEPARTMENT: Engineering | DIVISION: Development |
|                   |                         | •                     |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS  |
|--------------------------------------|-------------------------|-----------------------|-------------------------|---|
| FULL TIME                            | 4                       | 3                     | 3                       |   |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY |                         | 0.67                  | 0.67                    | Seasonal staff to assist with permits and inspection during construction season |
| TOTAL                                | 4                       | 3.67                  | 3.67                    |   |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

To do site servicing reviews and administer small and large development and subdivision projects.

#### **3035 ENGINEERING - DEVELOPMENT**

|  |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|--|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|  | 2009      | 2009      | Base      | One Time | Non-Service | Service |           | 2010 to 2009 |
|  | Budget    |           | Budget    | Budget   | Budget      |         |           | Budget       |
| REVENUE                                |           |           |           |          |             |         |           |              |
| 4-00901 OTHER FEES & SERVICE CHARGES   | (43,000)  | (29,969)  | (43,000)  |          | 8,000       |         | (35,000)  | (18.60%)     |
| 4-00930 COSTS RECOVERED                | (40,000)  | (8,981)   | (40,000)  |          | (24,000)    |         | (64,000)  | 60.00%       |
| 4-00936 COSTS RECOVERED - OTHER        | (65,000)  | (42,782)  | (65,000)  |          | 6,000       |         | (59,000)  | (9.23%)      |
| 4-00937 COSTS RECOVERED - CAPITAL      |           | (107,721) |           |          |             |         |           |              |
| Revenue Total                          | (148,000) | (189,453) | (148,000) |          | (10,000)    |         | (158,000) | 6.76%        |
| EXPENSES                               |           |           |           |          |             |         |           |              |
| 5-01000 SALARIES                       | 259,561   | 237,571   | 259,561   |          | 19,025      |         | 278,586   | 7.33%        |
| 5-01025 SALARIES - OVERTIME            |           | 4,684     |           |          |             |         |           |              |
| 5-01200 EMPLOYEE BENEFITS              | 71,887    | 57,049    | 71,887    |          | (10,345)    |         | 61,542    | (14.39%)     |
| 5-02220 VEHICLE EXPENSE                | 56,424    | 42,318    | 56,424    |          |             |         | 56,424    | 0.00%        |
| 5-02300 OFFICE EXPENSES                |           | 57        |           |          |             |         |           |              |
| 5-02311 TRAINING & EDUCATION           | 4,450     | 2,335     | 4,450     |          |             |         | 4,450     | 0.00%        |
| 5-05505 NEW EQUIPMENT                  | 5,000     | 4,942     | 5,000     |          |             |         | 5,000     | 0.00%        |
| 5-05510 LAND ACQUISITION-ROAD WIDENING | 5,000     | 10,776    | 5,000     |          |             | (5,000) |           | (100.00%)    |
| Expense Total                          | 402,322   | 359,732   | 402,322   |          | 8,680       | (5,000) | 406,002   | 0.91%        |
| Net Expense                            | 254,322   | 170,279   | 254,322   |          | (1,320)     | (5,000) | 248,002   | (2.49%)      |

| DEPARTMENT # 3036 | <b>DEPARTMENT:</b> Engineering | DIVISION: Construction |
|-------------------|--------------------------------|------------------------|
|                   |                                |                        |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS                                 |
|--------------------------------------|-------------------------|-----------------------|-------------------------|--|
| FULL TIME                            | 5.4                     | 6.4                   | 6.4                     |  |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 2.6                     | 2.26                  | 2.26                    | Students funded through Capital Projects |
| TOTAL                                | 8                       | 8.66                  | 8.66                    |  |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

To inspect construction projects for the City to City standards.

### **3036 ENGINEERING - CONSTRUCTION**

|   |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|---|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|   | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|   | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE                                   |           |           |           |          |             |         |           |              |
| 4-00930 COSTS RECOVERED                   | (532,299) | (637,689) | (532,299) |          | (66,055)    |         | (598,354) | 12.41%       |
| 4-00937 COSTS RECOVERED - CAPITAL         |           | (43,653)  |           |          |             |         |           |              |
| 4-00939 COSTS RECOVERED - INTERDEPARTMENT | (83,000)  | (83,000)  | (83,000)  |          | (2,490)     |         | (85,490)  | 3.00%        |
| Revenue Total                             | (615,299) | (764,342) | (615,299) |          | (68,545)    |         | (683,844) | 11.14%       |
| EXPENSES                                  |           |           |           |          |             |         |           |              |
| 5-01000 SALARIES                          | 394,740   | 382,005   | 394,740   |          | 40,260      |         | 435,000   | 10.20%       |
| 5-01025 SALARIES - OVERTIME               |           | 74,420    |           |          |             |         |           |              |
| 5-01030 SALARIES - CASUAL                 | 30,000    | 27,729    | 30,000    |          |             |         | 30,000    | 0.00%        |
| 5-01200 EMPLOYEE BENEFITS                 | 100,538   | 101,472   | 100,538   |          | 11,383      |         | 111,921   | 11.32%       |
| 5-02220 VEHICLE EXPENSE                   | 82,311    | 82,638    | 82,311    |          | 17,967      |         | 100,278   | 21.83%       |
| 5-02311 TRAINING & EDUCATION              | 5,000     | 3,019     | 5,000     |          | 2,000       |         | 7,000     | 40.00%       |
| Expense Total                             | 612,589   | 671,283   | 612,589   |          | 71,610      |         | 684,199   | 11.69%       |
| Net Expense                               | (2,710)   | (93,059)  | (2,710)   |          | 3,065       |         | 355       | (113.10%)    |

| DEPARTMENT # 3040 | DEPARTMENT: Engineering | DIVISION: Drains |
|-------------------|-------------------------|------------------|
|                   |                         |                  |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS  |
|--------------------------------------|-------------------------|-----------------------|-------------------------|---|
| FULL TIME                            | 0.5                     | 0.5                   | 0.5                     | 50% of Surveyor/Drainage Superintendant position. |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY |                         |                       |                         |   |
| TOTAL                                | 0.5                     | 0.5                   | 0.5                     |   |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

To ensure compliance with Municipal Drain Act.

#### **3040 ENGINEERING - MUNICIPAL DRAINS**

|                                    |           |          | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|------------------------------------|-----------|----------|-----------|----------|-------------|---------|-----------|--------------|
|                                    | 2009      | 2009     | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|                                    | Budget    | Actuals  | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE                            |           |          |           |          |             |         |           |              |
| 4-00045 LOCAL IMPROVEMENTS         | (135,000) |          | (135,000) |          |             |         | (135,000) | 0.00%        |
| 4-00750 PROVINCIAL SUBSIDY         | (25,000)  | (36,620) | (25,000)  |          |             |         | (25,000)  | 0.00%        |
| Revenue Total                      | (160,000) | (36,620) | (160,000) |          |             |         | (160,000) | 0.00%        |
| EXPENSES                           |           |          |           |          |             |         |           |              |
| 5-01000 SALARIES                   | 28,131    | 28,246   | 28,131    |          | 2,734       |         | 30,865    | 9.72%        |
| 5-01200 EMPLOYEE BENEFITS          | 8,012     | 7,737    | 8,012     |          | 296         |         | 8,308     | 3.69%        |
| 5-02480 MAINTENANCE                | 20,000    | 18,809   | 20,000    |          |             |         | 20,000    | 0.00%        |
| 5-05142 DRAIN ASSESSMENT           | 200,291   | 200,000  | 200,291   |          |             |         | 200,291   | 0.00%        |
| 5-05520 OTHER CAPITAL FROM CURRENT | 135,000   |          | 135,000   |          |             |         | 135,000   | 0.00%        |
| Expense Total                      | 391,434   | 254,792  | 391,434   |          | 3,030       |         | 394,464   | 0.77%        |
| Net Expense                        | 231,434   | 218,172  | 231,434   |          | 3,030       |         | 234,464   | 1.31%        |

### 3300 ENGINEERING - STREET LIGHTING

|   |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|---|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|   | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|   | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE                                       |           |           |           |          |             |         |           |              |
| EXPENSES                                      |           |           |           |          |             |         |           |              |
| 5-02110 STREET LIGHTING, TRAFFIC SIGNAL POWER | 963,068   | 916,872   | 963,068   |          | (100,000)   |         | 863,068   | (10.38%)     |
| 5-02445 STREET LIGHTING MAINTENANCE           | 224,560   | 304,761   | 224,560   |          |             |         | 224,560   | 0.00%        |
| 5-05630 OTHER RECOVERABLE WORK                |           | 1,335     |           |          |             |         |           |              |
| Expense Total                                 | 1,187,628 | 1,222,968 | 1,187,628 |          | (100,000)   |         | 1,087,628 | (8.42%)      |
| Net Expense                                   | 1,187,628 | 1,222,968 | 1,187,628 |          | (100,000)   |         | 1,087,628 | (8.42%)      |

## **PUBLIC WORKS**

| DEPARTMENT # 3005    | DEPARTMENT: Engineering      | DIVISION: Public Works Administration  |
|----------------------|------------------------------|--|
| DEI ARTIVIERT # 3003 | DEI ARTIVILIVI. Liigineering | DIVISION. I ablic works Administration |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS                  |
|--------------------------------------|-------------------------|-----------------------|-------------------------|---------------------------|
| FULL TIME                            | 8.5                     | 8.5                   | 9                       | .5 Reallocation from 3505 |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 0.33                    | 0.33                  | 0.33                    | Student                   |
| TOTAL                                | 8.83                    | 8.83                  | 9.33                    |                           |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

To administer and supervise the maintenance of municipal infrastructure systems including roads, sewers, sidewalks, curbs and gutters, and water distribution.

#### **3005 PUBLIC WORKS - ADMINISTRATION**

|   |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|---|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
| +   | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|   | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE                                   |           |           |           |          |             |         |           |              |
| 4-00939 COSTS RECOVERED - INTERDEPARTMENT | (550,366) | (550,366) | (550,366) |          | (35,234)    |         | (585,600) | 6.40%        |
| Revenue Total                             | (550,366) | (550,366) | (550,366) |          | (35,234)    |         | (585,600) | 6.40%        |
| EXPENSES                                  |           |           |           |          |             |         |           |              |
| 5-01000 SALARIES                          | 567,601   | 558,400   | 567,601   |          | 38,141      |         | 605,742   | 6.72%        |
| 5-01025 SALARIES - OVERTIME               |           | 3,682     |           |          |             |         |           |              |
| 5-01030 SALARIES - CASUAL                 | 6,366     | 12,330    | 6,366     |          | 564         |         | 6,930     | 8.86%        |
| 5-01200 EMPLOYEE BENEFITS                 | 147,752   | 135,552   | 147,752   |          | 1,983       |         | 149,735   | 1.34%        |
| 5-02000 STATIONERY & SUPPLIES             | 12,000    | 19,451    | 12,000    |          |             |         | 12,000    | 0.00%        |
| 5-02103 WATER                             | 4,000     |           | 4,000     |          |             |         | 4,000     | 0.00%        |
| 5-02104 TELEPHONE                         | 1,680     | 5,400     | 1,680     |          | 1,320       |         | 3,000     | 78.57%       |
| 5-02220 VEHICLE EXPENSE                   | 56,424    | 56,424    | 56,424    |          | 1,693       |         | 58,117    | 3.00%        |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS       | 2,780     | 975       | 2,780     |          |             |         | 2,780     | 0.00%        |
| 5-02303 POSTAGE                           |           | 6         |           |          |             |         |           |              |
| 5-02311 TRAINING & EDUCATION              | 2,970     | 658       | 2,970     |          |             |         | 2,970     | 0.00%        |
| 5-02312 CONFERENCES & SEMINARS            | 1,970     | 1,900     | 1,970     |          |             |         | 1,970     | 0.00%        |
| 5-02405 OFFICE EQUIPMENT MAINTENANCE      | 970       | 867       | 970       |          |             |         | 970       | 0.00%        |
| 5-04005 INSURANCE                         | 2,290     | 3,204     | 2,290     |          | 7,905       |         | 10,195    | 345.20%      |
| 5-05500 REPLACEMENT EQUIPMENT             | 10,000    | 18,782    | 10,000    |          |             |         | 10,000    | 0.00%        |
| 5-05505 NEW EQUIPMENT                     | 5,000     | 3,442     |           | 5,000    |             |         | 5,000     | 0.00%        |
| Expense Total                             | 821,803   | 821,073   | 816,803   | 5,000    | 51,606      |         | 873,409   | 6.28%        |
| Net Expense                               | 271,437   | 270,707   | 266,437   | 5,000    | 16,372      |         | 287,809   | 6.03%        |

### THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| 3010 3011                     |                         |                        |
|-------------------------------|-------------------------|------------------------|
| <b>DEPARTMENT # 3015 3600</b> | DEPARTMENT: Engineering | DIVISION: Public Works |
| 3500 3705                     |                         |                        |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS  |
|--------------------------------------|-------------------------|-----------------------|-------------------------|---|
| FULL TIME                            | 65                      | 64                    | 67                      | 3 pump station maintenance workers included in 2009 & 2010 base budget but not hired in 2009; |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 4.16                    | 4.16                  | 4.16                    | Students and seasonal workers   |
| TOTAL                                | 69.16                   | 68.16                 | 71.16                   |   |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

Maintenance of municipal infrastructure system including roads, sewers, sidewalks, curbs and gutters, and water distribution.

### **3010 PUBLIC WORKS - STREET MAINTENANCE**

|  |             |             | 2010      | 2010      | 2010        | 2010      | 2010        | Variance     |
|--|-------------|-------------|-----------|-----------|-------------|-----------|-------------|--------------|
|  | 2009        | 2009        | Base      | One Time  | Non-Service | Service   | Total       | 2010 to 2009 |
|  | Budget      | Actuals     | Budget    | Budget    | Budget      | Budget    | Budget      | Budget       |
| REVENUE  |             |             |           |           |             |           |             |              |
| 4-00930 COSTS RECOVERED                          | (10,000)    | (55,408)    | (10,000)  |           |             |           | (10,000)    | 0.00%        |
| 4-00931 COSTS RECOVERED - OTHER MUNICIPALITIES   | (280,375)   | (447,925)   | (280,375) |           |             |           | (280,375)   | 0.00%        |
| 4-00938 COSTS RECOVERED - CAPITAL CARRY OVER     | (2,575)     | , , ,       | (2,575)   |           |             |           | (2,575)     | 0.00%        |
| 4-00939 COSTS RECOVERED - INTERDEPARTMENT        | (682,241)   | (682,241)   | (682,241) |           | (20,467)    |           | (702,708)   | 3.00%        |
| 4-06200 CONTRIBUTION FROM RESERVE FUND           |             |             |           | (700,000) |             |           | (700,000)   |              |
| 4-06220 CONTRIBUTION FROM RESERVES               | (500,000)   | (500,000)   |           |           |             |           |             | (100.00%)    |
| Revenue Total                                    | (1,475,191) | (1,685,574) | (975,191) | (700,000) | (20,467)    |           | (1,695,658) | 14.94%       |
| EXPENSES   |             |             |           |           |             |           |             |              |
| 5-01200 EMPLOYEE BENEFITS                        | 387,605     | 359,259     | 387,605   |           | (4,041)     |           | 383,564     | (1.04%)      |
| 5-01257 OVERTIME MEALS                           | 12,057      | 17,952      | 12,057    |           |             |           | 12,057      | 0.00%        |
| 5-02472 CONCRETE REPAIRS                         | 363,436     | 365,294     | 363,436   |           | 11,813      |           | 375,249     | 3.25%        |
| 5-02485 CONSTRUCTION                             | 1,320,000   | 1,320,000   | 820,000   |           |             | (120,000) | 700,000     | (46.97%)     |
| 5-40000 PATCHING-COLD MIX                        | 209,954     | 286,710     | 209,954   |           | 2,242       |           | 212,196     | 1.07%        |
| 5-40001 PATCHING-HOT MIX                         | 571,813     | 619,950     | 571,813   |           | 1,229       |           | 573,042     | 0.21%        |
| 5-40002 CRACK SEALING                            | 40,984      |             | 40,984    |           | (20,000)    |           | 20,984      | (48.80%)     |
| 5-40006 FLUSHING                                 | 102,843     | 52,843      | 102,843   |           | 3,985       |           | 106,828     | 3.87%        |
| 5-40007 LAWN REPAIR                              | 150,571     | 150,258     | 150,571   |           | 4,517       |           | 155,088     | 3.00%        |
| 5-40010 MACHINE SWEEPING                         | 205,686     | 180,684     | 205,686   |           | 2,990       |           | 208,676     | 1.45%        |
| 5-40011 PROVINCIAL MINIMUM MAINTENANCE STANDARDS | 139,567     | 167,246     | 120,567   |           | 19,000      |           | 139,567     | 0.00%        |
| 5-40018 ROAD SHOULDER MAINTENANCE                | 31,897      | 76,010      | 31,897    |           | 1,048       |           | 32,945      | 3.29%        |
| 5-40024 TRACTOR MOWING                           | 69,910      | 69,943      | 69,910    |           |             |           | 69,910      | 0.00%        |
| 5-40028 LITTER PICK-UP                           | 32,488      | 29,435      | 32,488    |           |             |           | 32,488      | 0.00%        |
| 5-40030 ROADSIDE DITCHING & DRAIN MAINT          | 35,895      | 55,258      | 35,895    |           | 1,170       |           | 37,065      | 3.26%        |
| 5-40033 BRIDGE, CULVERT, GUARDRAIL MAINT         | 77,148      | 80,661      | 77,148    |           | 2,314       |           | 79,462      | 3.00%        |
| 5-40035 INTERLOCKING BRICK S/W REPAIRS           |             | 3,916       |           |           |             |           |             |              |
| 5-40037 OTHER ROADSIDE MAINTENANCE               |             | 95          |           |           |             |           |             |              |
| 5-40300 SUPERVISION ROAD SURFACE ACTIVITIES      | 178,132     | 218,167     | 178,132   |           | 11,929      |           | 190,061     | 6.70%        |
| 5-46001 TRAFFIC CONTROL MARKINGS                 | 174,688     | 245,779     | 174,688   |           | 5,870       |           | 180,558     | 3.36%        |
| 5-46003 SIGN INSTALLATION & MAINTENANCE          | 132,659     | 178,252     | 132,659   |           | 5,867       |           | 138,526     | 4.42%        |
| 5-46007 BARRICADE INSTALL & MAINT                | 30,294      | 10,242      | 30,294    |           |             |           | 30,294      | 0.00%        |
| 5-46009 RAILWAY CROSSING MAINTENANCE             | 38,930      | 24,475      | 38,930    |           |             |           | 38,930      | 0.00%        |
| Expense Total                                    | 4,306,557   | 4,512,429   | 3,787,557 |           | 49,933      | (120,000) | 3,717,490   | (13.68%)     |
| Net Expense                                      | 2,831,366   | 2,826,855   | 2,812,366 | (700,000) | 29,466      | (120,000) | 2,021,832   | (28.59%)     |

### **3011 PUBLIC WORKS - WINTER MAINTENANCE**

|  |         |           | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|--|---------|-----------|---------|----------|-------------|---------|---------|--------------|
|  | 2009    | 2009      | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|  | Budget  | Actuals   | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                                |         |           |         |          |             |         |         |              |
| EXPENSES                               |         |           |         |          |             |         |         |              |
| 5-01200 EMPLOYEE BENEFITS              |         | 17,673    |         |          | 4,411       |         | 4,411   |              |
| 5-40038 PLOWING                        | 248,589 | 295,405   | 248,589 |          | 6,458       |         | 255,047 | 2.60%        |
| 5-40039 SNOW REMOVAL                   | 43,718  | 36,755    | 43,718  |          | 1,312       |         | 45,030  | 3.00%        |
| 5-40042 SALTING & BRINE                | 603,000 | 705,265   | 603,000 |          | 9,090       |         | 612,090 | 1.51%        |
| 5-40044 OVERPASS SALTING               |         | 321       |         |          |             |         |         |              |
| 5-40047 SIDEWALK CLEARING (MACHINE)    | 52,601  | 38,671    | 52,601  |          | 1,269       |         | 53,870  | 2.41%        |
| 5-40303 SUPERVISION WINTER MAINTENANCE |         | 28        |         |          |             |         |         |              |
| Expense Total                          | 947,908 | 1,094,118 | 947,908 |          | 22,540      |         | 970,448 | 2.38%        |
| Net Expense                            | 947,908 | 1,094,118 | 947,908 |          | 22,540      |         | 970,448 | 2.38%        |

### **3015 PUBLIC WORKS - WORKS CENTRE**

|  |             |             | 2010        | 2010     | 2010        | 2010    | 2010        | Variance     |
|--|-------------|-------------|-------------|----------|-------------|---------|-------------|--------------|
|  | 2009        | 2009        | Base        | One Time | Non-Service | Service | Total       | 2010 to 2009 |
|  | Budget      | Actuals     | Budget      | Budget   | Budget      | Budget  | Budget      | Budget       |
| REVENUE  |             |             |             |          |             |         |             |              |
| 4-00930 COSTS RECOVERED                        | (21,000)    |             | (21,000)    |          |             |         | (21,000)    | 0.00%        |
| 4-00931 COSTS RECOVERED - OTHER MUNICIPALITIES | (60,000)    | (77,980)    | (60,000)    |          | 60,000      |         |             | (100.00%)    |
| 4-00939 COSTS RECOVERED - INTERDEPARTMENT      | (705,311)   | (835,041)   | (705,311)   |          | (81,159)    |         | (786,470)   | 11.51%       |
| 4-00940 SALE OF MATERIALS                      |             | (1,919)     |             |          |             |         |             |              |
| 4-06220 CONTRIBUTION FROM RESERVES             | (445,351)   | (466,243)   | (440,351)   |          | (32,045)    |         | (472,396)   | 6.07%        |
| Revenue Total                                  | (1,231,662) | (1,381,183) | (1,226,662) |          | (53,204)    |         | (1,279,866) | 3.91%        |
| EXPENSES                                       |             |             |             |          |             |         |             |              |
| 5-01050 WAGES - REGULAR                        | 507,934     | 578,528     | 507,934     |          | 19,929      |         | 527,863     | 3.92%        |
| 5-01130 SEVERANCE PAY                          |             | 6,452       |             |          |             |         |             |              |
| 5-01200 EMPLOYEE BENEFITS                      | 148,169     | 168,037     | 148,169     |          | (861)       |         | 147,308     | (0.58%)      |
| 5-01253 CAR ALLOWANCE                          | 1,800       |             | 1,800       |          | (1,800)     |         |             | (100.00%)    |
| 5-01254 CLOTHING/BOOT ALLOWANCE                | 14,070      | 15,475      | 14,070      |          |             |         | 14,070      | 0.00%        |
| 5-01256 TOOL ALLOWANCE                         | 3,020       | 4,400       | 3,020       |          | 1,362       |         | 4,382       | 45.10%       |
| 5-02101 FUEL                                   | 28,669      | 14,010      | 28,669      |          |             |         | 28,669      | 0.00%        |
| 5-02102 ELECTRICITY                            | 41,100      | 46,486      | 41,100      |          | 1,233       |         | 42,333      | 3.00%        |
| 5-02104 TELEPHONE                              | 16,730      | 21,399      | 16,730      |          |             |         | 16,730      | 0.00%        |
| 5-02220 VEHICLE EXPENSE                        | 81,057      | 81,057      | 81,057      |          |             |         | 81,057      | 0.00%        |
| 5-02222 RADIO LICENSE                          | 30,000      | 32,838      | 30,000      |          |             |         | 30,000      | 0.00%        |
| 5-02300 OFFICE EXPENSES                        | 3,970       | 5,902       | 3,970       |          | 1,000       |         | 4,970       | 25.19%       |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS            | 1,950       | 5,821       | 1,950       |          | 1,000       |         | 2,950       | 51.28%       |
| 5-02311 TRAINING & EDUCATION                   | 11,730      | 14,350      | 11,730      |          | 5,865       |         | 17,595      | 50.00%       |
| 5-02360 CLOTHING & UNIFORMS                    | 15,130      | 23,196      | 15,130      |          |             |         | 15,130      | 0.00%        |
| 5-03002 OTHER OPERATING SUPPLIES               | 18,010      | 29,249      | 18,010      |          |             |         | 18,010      | 0.00%        |
| 5-04005 INSURANCE                              | 68,323      | 33,507      | 68,323      |          | 21,149      |         | 89,472      | 30.95%       |
| 5-25900 CAPITAL OUT OF RATES                   | 125,000     | 124,990     |             | 120,000  |             |         | 120,000     | (4.00%)      |
| 5-40054 AIR EMISSIONS                          | 5,000       | 1,350       | 5,000       |          |             |         | 5,000       | 0.00%        |
| 5-40350 BUILDING & GROUND MAINTENANCE          | 110,000     | 177,144     | 110,000     |          | 3,300       |         | 113,300     | 3.00%        |
| Expense Total                                  | 1,231,662   | 1,384,191   | 1,106,662   | 120,000  | 52,177      |         | 1,278,839   | 3.83%        |
| Net Expense                                    |             | 3,008       | (120,000)   | 120,000  | (1,027)     |         | (1,027)     |              |

### 3090 PUBLIC WORKS - RECOVERABLE WORK - STREETS

|  |           |          | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|--|-----------|----------|-----------|----------|-------------|---------|-----------|--------------|
|  | 2009      | 2009     | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|  | Budget    | Actuals  | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE  |           |          |           |          |             |         |           |              |
| 4-00930 COSTS RECOVERED                          | (58,530)  | (9,584)  | (58,530)  |          |             |         | (58,530)  | 0.00%        |
| 4-00931 COSTS RECOVERED - OTHER MUNICIPALITIES   | (10,000)  | (5,891)  | (10,000)  |          |             |         | (10,000)  | 0.00%        |
| 4-41275 COSTS RECOVERED - WORK DONE OTHER DEPT   | (2,000)   |          | (2,000)   |          |             |         | (2,000)   | 0.00%        |
| 4-41277 COSTS RECOVERED - POLICE                 | (23,000)  |          | (23,000)  |          |             |         | (23,000)  | 0.00%        |
| 4-41278 COSTS RECOVERED - PARKS & RECREATION     | (23,000)  | (1,413)  | (23,000)  |          |             |         | (23,000)  | 0.00%        |
| 4-41279 COSTS RECOVERED - FIRE                   | (22,000)  |          | (22,000)  |          |             |         | (22,000)  | 0.00%        |
| 4-41282 COSTS RECOVERED - WATER POLLUTION CONTRO | (9,000)   |          | (9,000)   |          |             |         | (9,000)   | 0.00%        |
| 4-41287 COSTS RECOVERED - PARKING AUTHORITY      |           | (951)    |           |          |             |         |           |              |
| 4-41293 COSTS RECOVERED - ACCIDENTS              |           | (18,233) |           |          |             |         |           |              |
| 4-41294 COSTS RECOVERED - OTHER WORK             |           | (11,137) |           |          |             |         |           |              |
| Revenue Total                                    | (147,530) | (47,209) | (147,530) |          |             |         | (147,530) | 0.00%        |
| EXPENSES   |           |          |           |          |             |         |           |              |
| 5-05625 WORK DONE FOR COUNTY                     | 9,950     | 3,059    | 9,950     |          |             |         | 9,950     | 0.00%        |
| 5-05630 OTHER RECOVERABLE WORK                   | 60,000    | 731      | 60,000    |          |             |         | 60,000    | 0.00%        |
| 5-41000 WORK DONE FOR OTHER DEPARTMENTS          | 1,990     | 1,008    | 1,990     |          |             |         | 1,990     | 0.00%        |
| 5-41002 WORK DONE FOR POLICE                     | 22,880    | 96       | 22,880    |          |             |         | 22,880    | 0.00%        |
| 5-41003 WORK DONE FOR PARKS & RECREATION         | 21,880    | 3,406    | 21,880    |          |             |         | 21,880    | 0.00%        |
| 5-41004 WORK DONE FOR FIRE                       | 21,880    | 3,660    | 21,880    |          |             |         | 21,880    | 0.00%        |
| 5-41007 WORK DONE FOR WATER POLLUTION CONTROL P  | 8,950     |          | 8,950     |          |             |         | 8,950     | 0.00%        |
| 5-41009 WORK DONE FOR SSEC                       |           | 2,591    |           |          |             |         |           |              |
| 5-41050 WORK DONE - OTHER                        |           | 5,286    |           |          |             |         |           |              |
| Expense Total                                    | 147,530   | 19,837   | 147,530   |          |             |         | 147,530   | 0.00%        |
| Net Expense                                      |           | (27,372) |           |          |             |         |           |              |

### 3600 PUBLIC WORKS - STORM SEWER MAINTENANCE

|  | 2009     | 2009      | 2010<br>Base | 2010<br>One Time | 2010<br>Non-Service | 2010<br>Service |          | Variance<br>2010 to 2009 |
|--|----------|-----------|--------------|------------------|---------------------|-----------------|----------|--------------------------|
|  | Budget   | Actuals   | Budget       | Budget           | Budget              |                 |          | Budget                   |
| REVENUE  |          |           |              |                  |                     |                 |          |                          |
| 4-00930 COSTS RECOVERED                        |          | (2)       |              |                  |                     |                 |          |                          |
| 4-00931 COSTS RECOVERED - OTHER MUNICIPALITIES | (43,000) | (130,460) | (43,000)     |                  |                     |                 | (43,000) | 0.00%                    |
| Revenue Total                                  | (43,000) | (130,462) | (43,000)     |                  |                     |                 | (43,000) | 0.00%                    |
| EXPENSES                                       |          |           |              |                  |                     |                 |          |                          |
| 5-01200 EMPLOYEE BENEFITS                      |          | 76,593    |              |                  |                     |                 |          |                          |
| 5-44001 STORM SEWER CLEANING                   | 155,000  | 144,478   | 155,000      |                  | 6,263               |                 | 161,263  | 4.04%                    |
| 5-44002 STORM SEWER MAINTENANCE                | 82,246   | 68,518    | 82,246       |                  | 2,467               |                 | 84,713   | 3.00%                    |
| 5-44003 STORM SEWER MANHOLE MAINTENANCE        | 35,388   | 44,540    | 35,388       |                  | 1,062               |                 | 36,450   | 3.00%                    |
| 5-44004 STORM CATCHBASIN CLEANING              | 90,815   | 59,909    | 90,815       |                  | 2,792               |                 | 93,607   | 3.07%                    |
| 5-44007 STORM CATCHBASIN MAINTENANCE           | 95,660   | 158,075   | 95,660       |                  | 4,156               |                 | 99,816   | 4.34%                    |
| 5-44009 STORM SEWER LATERAL MAINTENANCE        | 53,408   | 28,297    | 53,408       |                  | 1,602               |                 | 55,010   | 3.00%                    |
| 5-44014 RESTRICTOR CLEANING & MAINTENANCE      | 95,643   | 107,566   | 95,643       |                  | 2,867               |                 | 98,510   | 3.00%                    |
| 5-44019 ENVIRONMENTAL INVESTIGATIONS           | 12,309   | 989       | 12,309       |                  |                     |                 | 12,309   | 0.00%                    |
| Expense Total                                  | 620,469  | 688,965   | 620,469      |                  | 21,209              |                 | 641,678  | 3.42%                    |
| Net Expense                                    | 577,469  | 558,503   | 577,469      |                  | 21,209              |                 | 598,678  | 3.67%                    |

## WASTE MANAGEMENT

## THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| DEPARTMENT # 3800 | DEPARTMENT: Engineering | DIVISION: Waste Management - Collection |
|-------------------|-------------------------|---|
|                   |                         |   |

| FULL TIME   | 2009     | 2009   | 2010     | COMMENTS |
|-------------|----------|--------|----------|----------|
| EQUIVALENT  | BUDGETED | ACTUAL | BUDGETED |          |
|             | FTE      | FTE    | FTE      |          |
|             |          |        |          |          |
| FULL TIME   | 0.5      | 0.5    | 0.5      |          |
| DART TIME / |          |        |          |          |
| PART-TIME/  |          |        |          |          |
| SEASONAL/   |          |        |          |          |
| TEMPORARY   |          |        |          |          |
| TOTAL       | 0.5      | 0.5    | 0.5      |          |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

To ensure compliance with Municipal and Provincial legislation.

### 3800 WASTE MANAGEMENT - COLLECTION

|  |          |          | 2010     | 2010     | 2010        | 2010    | 2010     | Variance     |
|--|----------|----------|----------|----------|-------------|---------|----------|--------------|
|  | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|  | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE  |          |          |          |          |             |         |          |              |
| 4-00510 GARBAGE CONTAINER EXEMPT FEE           | (1,000)  | (999)    | (1,000)  |          |             |         | (1,000)  | 0.00%        |
| 4-00511 GARBAGE BAG TAG FEE                    | (15,000) | (11,481) | (15,000) |          |             |         | (15,000) | 0.00%        |
| 4-00930 COSTS RECOVERED                        | (15,000) | (15,000) | (15,000) |          |             |         | (15,000) | 0.00%        |
| 4-00931 COSTS RECOVERED - OTHER MUNICIPALITIES | (1,000)  | (1,634)  | (1,000)  |          |             |         | (1,000)  | 0.00%        |
| 4-06200 CONTRIBUTION FROM RESERVE FUND         | (30,000) | (24,640) | (30,000) |          |             |         | (30,000) | 0.00%        |
| Revenue Total                                  | (62,000) | (53,754) | (62,000) |          |             |         | (62,000) | 0.00%        |
| EXPENSES                                       |          |          |          |          |             |         |          |              |
| 5-01000 SALARIES                               | 33,807   | 33,937   | 33,807   |          | 1,200       |         | 35,007   | 3.55%        |
| 5-01200 EMPLOYEE BENEFITS                      | 8,938    | 8,703    | 8,938    |          | 9           |         | 8,947    | 0.10%        |
| 5-02302 ADVERTISING                            | 5,000    | 5,876    | 5,000    |          |             |         | 5,000    | 0.00%        |
| 5-04021 GARBAGE COLLECTION                     | 770,235  | 715,145  | 770,235  |          | 15,265      |         | 785,500  | 1.98%        |
| 5-40055 MICHIGAN AVE. LANDFILL MONITORING      | 30,000   | 24,640   | 30,000   |          |             |         | 30,000   | 0.00%        |
| Expense Total                                  | 847,980  | 788,301  | 847,980  |          | 16,474      |         | 864,454  | 1.94%        |
| Net Expense                                    | 785,980  | 734,547  | 785,980  |          | 16,474      |         | 802,454  | 2.10%        |

## THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| DEPARTMENT # 3880 | DEPARTMENT: Engineering | DIVISION: Garbage Recycling             |
|-------------------|-------------------------|---|
|                   | 0 0                     | 211010111111111111111111111111111111111 |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS |
|--------------------------------------|-------------------------|-----------------------|-------------------------|----------|
| FULL TIME                            | 1.5                     | 1.5                   | 1.5                     |          |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY |                         |                       |                         |          |
| TOTAL                                | 1.5                     | 1.5                   | 1.5                     |          |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

To ensure compliance with Municipal and Provincial legislation.

### 3880 WASTE MANAGEMENT - GARBAGE RECYCLING

|  |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|--|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|  | 2009      | 2009      | Base      | One Time | Non-Service | Service |           | 2010 to 2009 |
|  | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  |           | Budget       |
| REVENUE  |           |           |           |          |             |         |           |              |
| 4-00928 COSTS RECOVERED - FREIGHT                | (1,000)   |           | (1,000)   |          |             |         | (1,000)   | 0.00%        |
| 4-00930 COSTS RECOVERED                          |           | (91)      |           |          |             |         |           |              |
| 4-00931 COSTS RECOVERED - OTHER MUNICIPALITIES   | (40,000)  | (50,323)  | (40,000)  |          |             |         | (40,000)  | 0.00%        |
| 4-00932 COSTS RECOVERED - BUSINESS RECYCLING BIN |           | 95        |           |          |             |         |           |              |
| 4-00934 COSTS RECOVERED - RECYCLABLES            | (575,000) | (391,997) | (575,000) |          | 200,000     |         | (375,000) | (34.78%)     |
| 4-00935 COSTS RECOVERED - PARKS                  | (500)     |           | (500)     |          |             |         | (500)     | 0.00%        |
| 4-00936 COSTS RECOVERED - OTHER                  | (119,644) | (126,478) | (119,644) |          |             |         | (119,644) | 0.00%        |
| 4-00940 SALE OF MATERIALS                        | (82,000)  | (151,331) | (82,000)  |          |             |         | (82,000)  | 0.00%        |
| Revenue Total                                    | (818,144) | (720,125) | (818,144) |          | 200,000     |         | (618,144) | (24.45%)     |
| EXPENSES   |           |           |           |          |             |         |           |              |
| 5-01000 SALARIES                                 | 84,457    | 84,392    | 84,457    |          | 2,995       |         | 87,452    | 3.55%        |
| 5-01025 SALARIES - OVERTIME                      | 5,000     | 5,554     | 5,000     |          | 4           |         | 5,004     | 0.08%        |
| 5-01200 EMPLOYEE BENEFITS                        | 24,048    | 24,759    | 24,048    |          | 314         |         | 24,362    | 1.31%        |
| 5-02104 TELEPHONE                                |           | 353       |           |          |             |         |           |              |
| 5-02220 VEHICLE EXPENSE                          | 14,106    | 14,106    | 14,106    |          | 565         |         | 14,671    | 4.01%        |
| 5-02302 ADVERTISING                              | 10,000    | 11,569    | 10,000    |          |             |         | 10,000    | 0.00%        |
| 5-04021 GARBAGE COLLECTION                       | 5,000     | 4,803     | 5,000     |          |             |         | 5,000     | 0.00%        |
| 5-04022 COMPOST COLLECTION                       | 347,000   | 297,910   | 347,000   |          | 11,000      |         | 358,000   | 3.17%        |
| 5-04023 COMPOST PROCESSING                       | 293,000   | 259,297   | 293,000   |          | 9,000       |         | 302,000   | 3.07%        |
| 5-04201 BLUEBOX COLLECTION                       | 1,067,800 | 939,300   | 1,067,800 |          | 22,200      |         | 1,090,000 | 2.08%        |
| 5-04203 TRANSPORT RECYCLABLES                    | 8,012     |           | 8,012     |          | (8,012)     |         |           | (100.00%)    |
| 5-04204 BULK ITEMS RECYCLING                     | 15,000    | 10,635    | 15,000    |          |             |         | 15,000    | 0.00%        |
| Expense Total                                    | 1,873,423 | 1,652,678 | 1,873,423 |          | 38,066      |         | 1,911,489 | 2.03%        |
| Net Expense                                      | 1,055,279 | 932,553   | 1,055,279 |          | 238,066     |         | 1,293,345 | 22.56%       |

## **TRANSIT**

### THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| DEPARTMENT # 3100 3115   DEPARTMENT: Transit | DIVISION: Conventional |
|--|------------------------|
|--|------------------------|

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS      |
|--------------------------------------|-------------------------|-----------------------|-------------------------|---------------|
| FULL TIME                            | 46                      | 46                    | 47                      | accommodation |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 4.5                     | 4.5                   | 4.5                     |               |
| TOTAL                                | 50.5                    | 50.5                  | 51.5                    |               |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

To provide safe, reliable, and affordable public transportation within the Transit Service Area. The department also provides charter services for special events hosted within the City. The Transit Department provides additional services such as motor coach servicing, bus shelter, and bus advertising to increase department revenues.

### 3100 TRANSIT - TRANSPORTATION

|   |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|---|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|   | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|   | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE                                 |           |           |           |          |             |         |           |              |
| 4-00930 COSTS RECOVERED                 |           | (38,886)  |           |          |             |         |           |              |
| Revenue Total                           |           | (38,886)  |           |          |             |         |           |              |
| EXPENSES                                |           |           |           |          |             |         |           |              |
| 5-01050 WAGES - REGULAR                 | 1,625,284 | 1,620,514 | 1,625,284 |          | 179,451     |         | 1,804,735 | 11.04%       |
| 5-01055 WAGES - OVERTIME                | 200,000   | 169,572   | 200,000   |          | (24,996)    |         | 175,004   | (12.50%)     |
| 5-01085 EDUCATION LEAVE                 | 3,503     | 3,970     | 3,503     |          | 201         |         | 3,704     | 5.74%        |
| 5-01200 EMPLOYEE BENEFITS               | 532,765   | 485,891   | 532,765   |          | (40,919)    |         | 491,846   | (7.68%)      |
| 5-02220 VEHICLE EXPENSE                 | 7,500     | 7,500     | 7,500     |          |             |         | 7,500     | 0.00%        |
| 5-02221 VEHICLE LICENSE                 | 8,000     | 8,540     | 8,000     |          |             |         | 8,000     | 0.00%        |
| 5-02222 RADIO LICENSE                   | 1,374     | 701       | 1,374     |          |             |         | 1,374     | 0.00%        |
| 5-02223 OTHER LICENSES                  | 18,800    | 19,224    | 18,800    |          |             |         | 18,800    | 0.00%        |
| 5-02323 SAFETY PROGRAM                  | 2,000     | 638       | 2,000     |          |             |         | 2,000     | 0.00%        |
| 5-02360 CLOTHING & UNIFORMS             | 13,000    | 13,000    | 13,000    |          | 4,000       |         | 17,000    | 30.77%       |
| 5-02388 OVERTIME MEALS                  | 500       | 965       | 500       |          |             |         | 500       | 0.00%        |
| 5-02800 SCHEDULING                      | 11,000    | 11,000    | 11,000    |          | (3,000)     |         | 8,000     | (27.27%)     |
| 5-02801 TICKETS & PASSES                | 6,000     | 6,000     | 6,000     |          | (2,000)     |         | 4,000     | (33.33%)     |
| 5-03002 OTHER OPERATING SUPPLIES        | 8,000     | 2,925     | 8,000     |          | (2,000)     |         | 6,000     | (25.00%)     |
| 5-04005 INSURANCE                       | 164,125   | 183,076   | 164,125   |          | 28,518      |         | 192,643   | 17.38%       |
| 5-05000 SUNDRY                          | 30        | 68        | 30        |          |             |         | 30        | 0.00%        |
| 5-05100 FACILITY RENT                   | 9,000     | 9,000     | 9,000     |          |             |         | 9,000     | 0.00%        |
| 5-05500 REPLACEMENT EQUIPMENT           | 350       |           | 350       |          |             |         | 350       | 0.00%        |
| 5-42000 CITY EQUIPMENT - REGULAR ROUTES | 849,415   | 714,143   | 849,415   |          |             |         | 849,415   | 0.00%        |
| 5-42002 CITY EQUIPMENT - CHARTERS       | 4,125     | 4,125     | 4,125     |          |             |         | 4,125     | 0.00%        |
| 5-42004 CITY EQUIPMENT - SUPERVISION    | 6,608     | 6,608     | 6,608     |          |             |         | 6,608     | 0.00%        |
| 5-42005 CITY EQUIPMENT - TRAINING       | 7,500     | 7,500     | 7,500     |          |             |         | 7,500     | 0.00%        |
| Expense Total                           | 3,478,879 | 3,274,960 | 3,478,879 |          | 139,255     |         | 3,618,134 | 4.00%        |
| Net Expense                             | 3,478,879 | 3,236,074 | 3,478,879 |          | 139,255     |         | 3,618,134 | 4.00%        |

### 3115 TRANSIT - VEHICLE & EQUIPMENT MAINTENANCE

|  |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|--|---------|---------|---------|----------|-------------|---------|---------|--------------|
|  | 2009    | 2009    | Base    | One Time | Non-Service | Service |         | 2010 to 2009 |
|  | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE  |         |         |         |          |             |         |         |              |
| EXPENSES   |         |         |         |          |             |         |         |              |
| 5-01050 WAGES - REGULAR                          | 257,031 | 208,608 | 257,031 |          | (3,803)     |         | 253,228 | (1.48%)      |
| 5-01055 WAGES - OVERTIME                         | 9,004   | 16,251  | 9,004   |          | 3,008       |         | 12,012  | 33.41%       |
| 5-01060 WAGES - CASUAL                           | 21,391  | 15,397  | 21,391  |          | (21,391)    |         |         | (100.00%)    |
| 5-01200 EMPLOYEE BENEFITS                        | 125,651 | 125,560 | 125,651 |          | (9,699)     |         | 115,952 | (7.72%)      |
| 5-01256 TOOL ALLOWANCE                           | 3,000   | 3,339   | 3,000   |          | 600         |         | 3,600   | 20.00%       |
| 5-02114 IT MAINTENANCE & SUPPORT                 | 7,000   | 10,446  | 7,000   |          |             |         | 7,000   | 0.00%        |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS              | 2,500   |         | 2,500   |          | (2,500)     |         |         | (100.00%)    |
| 5-02323 SAFETY PROGRAM                           | 1,000   | 40      | 1,000   |          |             |         | 1,000   | 0.00%        |
| 5-02360 CLOTHING & UNIFORMS                      | 5,000   | 5,000   | 5,000   |          | 2,000       |         | 7,000   | 40.00%       |
| 5-02384 RADIO & RADAR                            | 10,946  | 11,004  | 10,946  |          |             |         | 10,946  | 0.00%        |
| 5-02388 OVERTIME MEALS                           | 50      | 141     | 50      |          |             |         | 50      | 0.00%        |
| 5-02401 SMALL TOOLS                              | 475     |         | 475     |          | (175)       |         | 300     | (36.84%)     |
| 5-05500 REPLACEMENT EQUIPMENT                    | 900     |         | 900     |          | (300)       |         | 600     | (33.33%)     |
| 5-42100 VEHICLE MAINTENANCE - BUS REPAIRS        | 145,000 | 168,271 | 145,000 |          |             |         | 145,000 | 0.00%        |
| 5-42101 VEHICLE MAINTENANCE - SERVICE VEHICLE RE | 2,900   | 7,529   | 2,900   |          |             |         | 2,900   | 0.00%        |
| Expense Total                                    | 591,848 | 571,586 | 591,848 |          | (32,260)    |         | 559,588 | (5.45%)      |
| Net Expense                                      | 591,848 | 571,586 | 591,848 |          | (32,260)    |         | 559,588 | (5.45%)      |

### 3120 TRANSIT - PREMISES & PLANT

|  | 2009<br>Budget | 2009<br>Actuals | 2010<br>Base<br>Budget | 2010<br>One Time<br>Budget | 2010<br>Non-Service<br>Budget | Service | Total   | Variance<br>2010 to 2009<br>Budget |
|--|----------------|-----------------|------------------------|----------------------------|-------------------------------|---------|---------|------------------------------------|
| REVENUE  |                |                 |                        |                            |                               |         |         |                                    |
| EXPENSES   |                |                 |                        |                            |                               |         |         |                                    |
| 5-02101 FUEL                                     | 49,000         | 35,210          | 49,000                 |                            |                               |         | 49,000  | 0.00%                              |
| 5-02102 ELECTRICITY                              | 20,000         | 7,072           | 20,000                 |                            |                               |         | 20,000  | 0.00%                              |
| 5-02103 WATER                                    | 16,000         | 14,782          | 16,000                 |                            |                               |         | 16,000  | 0.00%                              |
| 5-02215 ENVIRONMENTAL DISPOSAL                   | 4,800          | 1,657           | 4,800                  |                            | (800)                         |         | 4,000   | (16.67%)                           |
| 5-02430 AIR CONDITIONING/HEATING MAINTENANCE     | 4,983          | 10,575          | 4,983                  |                            |                               |         | 4,983   | 0.00%                              |
| 5-03002 OTHER OPERATING SUPPLIES                 | 3,850          | 9,261           | 3,850                  |                            |                               |         | 3,850   | 0.00%                              |
| 5-04005 INSURANCE                                | 12,598         | 37,218          | 12,598                 |                            | 3,411                         |         | 16,009  | 27.08%                             |
| 5-04043 CONTRACT CLEANING                        | 9,216          | 9,105           | 9,216                  |                            |                               |         | 9,216   | 0.00%                              |
| 5-05000 SUNDRY                                   | 400            | 281             | 400                    |                            |                               |         | 400     | 0.00%                              |
| 5-06900 CONTRIBUTION TO RESERVE                  | 15,000         | 15,000          | 15,000                 |                            |                               |         | 15,000  | 0.00%                              |
| 5-42200 BUILDING MAINTENANCE - GENERAL BUILDING  | 20,400         | 29,546          | 20,400                 |                            |                               |         | 20,400  | 0.00%                              |
| 5-42202 BUILDING MAINTENANCE - BUS STOP MAINTENA | 16,000         | 15,409          | 16,000                 |                            |                               |         | 16,000  | 0.00%                              |
| 5-42203 BUILDING MAINTENANCE - BUS SHELTER MAINT |                | 5               |                        |                            |                               |         |         |                                    |
| Expense Total                                    | 172,247        | 185,121         | 172,247                |                            | 2,611                         |         | 174,858 | 1.52%                              |
| Net Expense                                      | 172,247        | 185,121         | 172,247                |                            | 2,611                         |         | 174,858 | 1.52%                              |

### 3125 TRANSIT - GENERAL & ADMINISTRATION

|  |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|--|---------|---------|---------|----------|-------------|---------|---------|--------------|
|  | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|  | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE  |         |         |         |          |             |         |         |              |
| EXPENSES   |         |         |         |          |             |         |         |              |
| 5-01000 SALARIES                                 | 423,651 | 425,312 | 423,651 |          | 17,393      |         | 441,044 | 4.11%        |
| 5-01025 SALARIES - OVERTIME                      | 1,000   |         | 1,000   |          |             |         | 1,000   | 0.00%        |
| 5-01030 SALARIES - CASUAL                        |         | 5,946   |         |          |             |         |         |              |
| 5-01200 EMPLOYEE BENEFITS                        | 117,375 | 111,437 | 117,375 |          | (7,216)     |         | 110,159 | (6.15%)      |
| 5-02000 STATIONERY & SUPPLIES                    | 1,700   | 1,978   | 1,700   |          | (200)       |         | 1,500   | (11.76%)     |
| 5-02001 PRINTING & PAPER SUPPLIES                | 2,000   | 2,665   | 2,000   |          | (200)       |         | 1,800   | (10.00%)     |
| 5-02104 TELEPHONE                                | 7,000   | 6,731   | 7,000   |          | (800)       |         | 6,200   | (11.43%)     |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS              | 5,100   | 4,647   | 5,100   |          | (200)       |         | 4,900   | (3.92%)      |
| 5-02302 ADVERTISING                              | 14,000  | 11,480  | 14,000  |          |             |         | 14,000  | 0.00%        |
| 5-02303 POSTAGE                                  | 600     | 680     | 600     |          | (100)       |         | 500     | (16.67%)     |
| 5-02304 MARKETING                                | 10,000  | 12,700  | 10,000  |          |             |         | 10,000  | 0.00%        |
| 5-02310 TRAVEL                                   | 300     | 206     | 300     |          |             |         | 300     | 0.00%        |
| 5-02311 TRAINING & EDUCATION                     | 1,940   | 2,054   | 1,940   |          | (940)       |         | 1,000   | (48.45%)     |
| 5-02312 CONFERENCES & SEMINARS                   | 2,560   | 1,410   | 2,560   |          | (1,500)     |         | 1,060   | (58.59%)     |
| 5-02405 OFFICE EQUIPMENT MAINTENANCE             |         | 100     |         |          |             |         |         |              |
| 5-02410 EQUIPMENT MAINTENANCE                    | 400     |         | 400     |          |             |         | 400     | 0.00%        |
| 5-04910 OTHER PURCHASED SERVICES                 | 8,500   | 10,689  | 8,500   |          |             |         | 8,500   | 0.00%        |
| 5-05000 SUNDRY                                   |         | 40      |         |          |             |         |         |              |
| 5-05136 AGENTS' COMMISSION - TICKETS & PASSES    | 7,000   | 5,671   | 7,000   |          |             |         | 7,000   | 0.00%        |
| 5-05137 AGENTS' COMMISSION - BUS ADVERTISING     | 6,000   | 6,481   | 6,000   |          |             |         | 6,000   | 0.00%        |
| 5-05500 REPLACEMENT EQUIPMENT                    | 250     | 106     | 250     |          |             |         | 250     | 0.00%        |
| 5-06101 CONTRIBUTION TO CAPITAL RESRV FUND (GST) | 47,805  | 47,805  | 47,805  |          |             |         | 47,805  | 0.00%        |
| Expense Total                                    | 657,181 | 658,138 | 657,181 |          | 6,237       |         | 663,418 | 0.95%        |
| Net Expense                                      | 657,181 | 658,138 | 657,181 |          | 6,237       |         | 663,418 | 0.95%        |

### 3130 TRANSIT - CAPITAL FROM RATES

|                              |         |         | 2010   | 2010     | 2010        | 2010    | 2010    | Variance     |
|------------------------------|---------|---------|--------|----------|-------------|---------|---------|--------------|
|                              | 2009    | 2009    | Base   | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|                              | Budget  | Actuals | Budget | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                      |         |         |        |          |             |         |         |              |
| EXPENSES                     |         |         |        |          |             |         |         |              |
| 5-25900 CAPITAL OUT OF RATES | 177,000 | 71,000  |        | 151,800  |             |         | 151,800 | (14.24%)     |
| Expense Total                | 177,000 | 71,000  |        | 151,800  |             |         | 151,800 | (14.24%)     |
| Net Expense                  | 177,000 | 71,000  |        | 151,800  |             |         | 151,800 | (14.24%)     |

### 3135 TRANSIT - DEBT CHARGES

|                                |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|--------------------------------|---------|---------|---------|----------|-------------|---------|---------|--------------|
|                                | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|                                | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                        |         |         |         |          |             |         |         |              |
| EXPENSES                       |         |         |         |          |             |         |         |              |
| 5-05720 DEBT CHARGES-PRINCIPAL | 160,904 | 160,904 | 160,904 |          | 9,255       |         | 170,159 | 5.75%        |
| 5-05721 DEBT CHARGES-INTEREST  | 36,940  | 36,940  | 36,940  |          | (8,316)     |         | 28,624  | (22.51%)     |
| Expense Total                  | 197,844 | 197,844 | 197,844 |          | 939         |         | 198,783 | 0.47%        |
| Net Expense                    | 197,844 | 197,844 | 197,844 |          | 939         |         | 198,783 | 0.47%        |

### 3140 TRANSIT - REVENUE - OPERATIONS

|  |             |             | 2010        | 2010      | 2010        | 2010    | 2010        | Variance     |
|--|-------------|-------------|-------------|-----------|-------------|---------|-------------|--------------|
|  | 2009        | 2009        | Base        | One Time  | Non-Service | Service | Total       | 2010 to 2009 |
|  | Budget      | Actuals     | Budget      | Budget    | Budget      | Budget  | Budget      | Budget       |
| REVENUE  |             |             |             |           |             |         |             |              |
| 4-00470 CASH FARES                             | (677,000)   | (579,423)   | (677,000)   |           |             |         | (677,000)   | 0.00%        |
| 4-00471 TICKETS REDEEMED                       | (113,000)   | (79,230)    | (113,000)   |           |             |         | (113,000)   | 0.00%        |
| 4-00472 BUS PASSES                             | (531,000)   | (545,549)   | (531,000)   |           |             |         | (531,000)   | 0.00%        |
| 4-00473 CHARTERS                               | (28,000)    | (36,645)    | (28,000)    |           |             |         | (28,000)    | 0.00%        |
| 4-00474 ADVERTISING                            | (100,000)   | (57,254)    | (100,000)   |           | 40,000      |         | (60,000)    | (40.00%)     |
| 4-00475 OUT OF TOWN BUS SERVICING              | (5,000)     | (580)       | (5,000)     |           |             |         | (5,000)     | 0.00%        |
| 4-00759 PROVINCIAL SUBSIDY - GAS TAX           | (660,355)   | (550,615)   | (483,355)   | (151,800) |             |         | (635,155)   | (3.82%)      |
| 4-00900 SUNDRY REVENUE                         |             | (4,165)     |             |           |             |         |             |              |
| 4-00931 COSTS RECOVERED - OTHER MUNICIPALITIES | (203,552)   | (217,291)   | (203,552)   |           |             |         | (203,552)   | 0.00%        |
| 4-06220 CONTRIBUTION FROM RESERVES             | (55,800)    | (55,800)    |             |           |             |         |             | (100.00%)    |
| Revenue Total                                  | (2,373,707) | (2,126,552) | (2,140,907) | (151,800) | 40,000      |         | (2,252,707) | (5.10%)      |
| EXPENSES                                       |             |             |             |           |             |         |             |              |
| Net Expense                                    | (2,373,707) | (2,126,552) | (2,140,907) | (151,800) | 40,000      |         | (2,252,707) | (5.10%)      |

## **CARE-A-VAN**

### THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| DEPARTMENT # 3150 3155<br>3165 3175 | DFPARTMENT: Transit | DIVISION: Care-a-Van |
|-------------------------------------|---------------------|----------------------|
|-------------------------------------|---------------------|----------------------|

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS |
|--------------------------------------|-------------------------|-----------------------|-------------------------|----------|
| FULL TIME                            | 7                       | 7                     | 7                       |          |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 0                       | 0                     | 0                       |          |
| TOTAL                                | 7                       | 7                     | 7                       |          |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

To provide safe, reliable, and affordable specialized transportation for the elderly, frail, and people with disabilities within the City. This service operates parallel to the conventional transit service.

### 3150 CARE-A-VAN - TRANSPORTATION

|   |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|---|---------|---------|---------|----------|-------------|---------|---------|--------------|
|   | 2009    | 2009    | Base    | One Time | Non-Service | Service |         | 2010 to 2009 |
|   | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                                 |         |         |         |          |             |         |         |              |
| EXPENSES                                |         |         |         |          |             |         |         |              |
| 5-01050 WAGES - REGULAR                 | 305,741 | 308,798 | 305,741 |          | (1,463)     |         | 304,278 | (0.48%)      |
| 5-01055 WAGES - OVERTIME                | 11,000  | 20,416  | 11,000  |          | 4,016       |         | 15,016  | 36.51%       |
| 5-01085 EDUCATION LEAVE                 | 530     | 451     | 530     |          | (10)        |         | 520     | (1.89%)      |
| 5-01200 EMPLOYEE BENEFITS               | 95,463  | 90,977  | 95,463  |          | (4,699)     |         | 90,764  | (4.92%)      |
| 5-02221 VEHICLE LICENSE                 | 996     | 1,010   | 996     |          |             |         | 996     | 0.00%        |
| 5-02222 RADIO LICENSE                   | 521     | 175     | 521     |          |             |         | 521     | 0.00%        |
| 5-02323 SAFETY PROGRAM                  | 190     | 67      | 190     |          |             |         | 190     | 0.00%        |
| 5-02360 CLOTHING & UNIFORMS             | 3,000   | 3,000   | 3,000   |          |             |         | 3,000   | 0.00%        |
| 5-02388 OVERTIME MEALS                  | 24      | 23      | 24      |          |             |         | 24      | 0.00%        |
| 5-02466 CONTRACT EXPENSE                | 20,000  | 13,944  | 20,000  |          | (7,000)     |         | 13,000  | (35.00%)     |
| 5-03002 OTHER OPERATING SUPPLIES        | 700     | 476     | 700     |          |             |         | 700     | 0.00%        |
| 5-04005 INSURANCE                       | 46,303  | 35,495  | 46,303  |          | 8,388       |         | 54,691  | 18.12%       |
| 5-42250 CITY EQUIPMENT - REGULAR ROUTES | 159,588 | 157,133 | 159,588 |          | 648         |         | 160,236 | 0.41%        |
| 5-42251 CITY EQUIPMENT - CHARTERS       | 300     |         | 300     |          |             |         | 300     | 0.00%        |
| 5-42252 CITY EQUIPMENT - TRAINING       | 300     | 300     | 300     |          |             |         | 300     | 0.00%        |
| Expense Total                           | 644,656 | 632,265 | 644,656 |          | (120)       |         | 644,536 | (0.02%)      |
| Net Expense                             | 644,656 | 632,265 | 644,656 |          | (120)       |         | 644,536 | (0.02%)      |

### 3155 CARE-A-VAN - DISPATCHING

|                                  |        |         | 2010   | 2010     | 2010        | 2010    | 2010   | Variance     |
|----------------------------------|--------|---------|--------|----------|-------------|---------|--------|--------------|
|                                  | 2009   | 2009    | Base   | One Time | Non-Service | Service | Total  | 2010 to 2009 |
|                                  | Budget | Actuals | Budget | Budget   | Budget      | Budget  | Budget | Budget       |
| REVENUE                          |        |         |        |          |             |         |        |              |
| EXPENSES                         |        |         |        |          |             |         |        |              |
| 5-01000 SALARIES                 | 54,036 | 54,244  | 54,036 |          | 1,914       |         | 55,950 | 3.54%        |
| 5-01200 EMPLOYEE BENEFITS        | 16,027 | 15,648  | 16,027 |          | (261)       |         | 15,766 | (1.63%)      |
| 5-03002 OTHER OPERATING SUPPLIES | 50     |         | 50     |          |             |         | 50     | 0.00%        |
| Expense Total                    | 70,113 | 69,892  | 70,113 |          | 1,653       |         | 71,766 | 2.36%        |
| Net Expense                      | 70,113 | 69,892  | 70,113 |          | 1,653       |         | 71,766 | 2.36%        |

### 3165 CARE-A-VAN - VEHICLE & EQUIPMENT MAINTENANCE

|  |        |         | 2010   | 2010     | 2010        | 2010    | 2010   | Variance     |
|--|--------|---------|--------|----------|-------------|---------|--------|--------------|
|  | 2009   | 2009    | Base   | One Time | Non-Service | Service | Total  | 2010 to 2009 |
|  | Budget | Actuals | Budget | Budget   | Budget      | Budget  | Budget | Budget       |
| REVENUE  |        |         |        |          |             |         |        |              |
| EXPENSES   |        |         |        |          |             |         |        |              |
| 5-01050 WAGES - REGULAR                          | 17,849 | 17,931  | 17,849 |          | 287         |         | 18,136 | 1.61%        |
| 5-01200 EMPLOYEE BENEFITS                        | 5,597  | 5,716   | 5,597  |          | 103         |         | 5,700  | 1.84%        |
| 5-02384 RADIO & RADAR                            | 2,616  | 2,642   | 2,616  |          |             |         | 2,616  | 0.00%        |
| 5-42300 VEHICLE MAINTENANCE - CARE-A-VAN REPAIRS | 25,000 | 35,128  | 25,000 |          |             |         | 25,000 | 0.00%        |
| Expense Total                                    | 51,062 | 61,417  | 51,062 |          | 390         |         | 51,452 | 0.76%        |
| Net Expense                                      | 51,062 | 61,417  | 51,062 |          | 390         |         | 51,452 | 0.76%        |

### 3170 CARE-A-VAN - PREMISES & PLANT

|                                  |        |         | 2010   | 2010     | 2010        | 2010    | 2010   | Variance     |
|----------------------------------|--------|---------|--------|----------|-------------|---------|--------|--------------|
|                                  | 2009   | 2009    | Base   | One Time | Non-Service | Service | Total  | 2010 to 2009 |
|                                  | Budget | Actuals | Budget | Budget   | Budget      | Budget  | Budget | Budget       |
| REVENUE                          |        |         |        |          |             |         |        |              |
| EXPENSES                         |        |         |        |          |             |         |        |              |
| 5-02101 FUEL                     | 8,700  | 6,967   | 8,700  |          |             |         | 8,700  | 0.00%        |
| 5-02102 ELECTRICITY              | 4,500  | 1,768   | 4,500  |          |             |         | 4,500  | 0.00%        |
| 5-02103 WATER                    | 2,602  | 3,695   | 2,602  |          |             |         | 2,602  | 0.00%        |
| 5-02420 BUILDING MAINTENANCE     | 5,400  | 9,597   | 5,400  |          |             |         | 5,400  | 0.00%        |
| 5-03002 OTHER OPERATING SUPPLIES | 400    | 697     | 400    |          |             |         | 400    | 0.00%        |
| 5-04005 INSURANCE                | 2,042  | 7,027   | 2,042  |          | 374         |         | 2,416  | 18.32%       |
| 5-04043 CONTRACT CLEANING        | 2,304  | 2,605   | 2,304  |          |             |         | 2,304  | 0.00%        |
| 5-05000 SUNDRY                   | 84     | 70      | 84     |          |             |         | 84     | 0.00%        |
| 5-06900 CONTRIBUTION TO RESERVE  | 5,000  | 5,000   | 5,000  |          |             |         | 5,000  | 0.00%        |
| Expense Total                    | 31,032 | 37,426  | 31,032 |          | 374         |         | 31,406 | 1.21%        |
| Net Expense                      | 31,032 | 37,426  | 31,032 |          | 374         |         | 31,406 | 1.21%        |

### 3175 CARE-A-VAN - ADMINISTRATION

|                                      |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|--------------------------------------|---------|---------|---------|----------|-------------|---------|---------|--------------|
|                                      | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|                                      | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                              |         |         |         |          |             |         |         |              |
| EXPENSES                             |         |         |         |          |             |         |         |              |
| 5-01000 SALARIES                     | 75,352  | 75,641  | 75,352  |          | 2,667       |         | 78,019  | 3.54%        |
| 5-01200 EMPLOYEE BENEFITS            | 18,863  | 19,330  | 18,863  |          | (39)        |         | 18,824  | (0.21%)      |
| 5-02000 STATIONERY & SUPPLIES        | 400     | 603     | 400     |          |             |         | 400     | 0.00%        |
| 5-02001 PRINTING & PAPER SUPPLIES    | 400     | 451     | 400     |          |             |         | 400     | 0.00%        |
| 5-02104 TELEPHONE                    | 2,200   | 1,796   | 2,200   |          | (200)       |         | 2,000   | (9.09%)      |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS  | 1,275   | 1,162   | 1,275   |          | (100)       |         | 1,175   | (7.84%)      |
| 5-02302 ADVERTISING                  | 500     |         | 500     |          |             |         | 500     | 0.00%        |
| 5-02303 POSTAGE                      | 100     |         | 100     |          |             |         | 100     | 0.00%        |
| 5-02405 OFFICE EQUIPMENT MAINTENANCE | 100     | 18      | 100     |          |             |         | 100     | 0.00%        |
| 5-05000 SUNDRY                       | 1,000   | 1,099   | 1,000   |          |             |         | 1,000   | 0.00%        |
| Expense Total                        | 100,190 | 100,100 | 100,190 |          | 2,328       |         | 102,518 | 2.32%        |
| Net Expense                          | 100,190 | 100,100 | 100,190 |          | 2,328       |         | 102,518 | 2.32%        |

### 3180 CARE-A-VAN - CAPITAL FROM RATES

|                              |        |         | 2010   | 2010     | 2010        | 2010    | 2010   | Variance     |
|------------------------------|--------|---------|--------|----------|-------------|---------|--------|--------------|
|                              | 2009   | 2009    | Base   | One Time | Non-Service | Service | Total  | 2010 to 2009 |
|                              | Budget | Actuals | Budget | Budget   | Budget      | Budget  | Budget | Budget       |
| REVENUE                      |        |         |        |          |             |         |        |              |
| EXPENSES                     |        |         |        |          |             |         |        |              |
| 5-25900 CAPITAL OUT OF RATES | 7,000  |         |        | 5,700    |             |         | 5,700  | (18.57%)     |
| Expense Total                | 7,000  |         |        | 5,700    |             |         | 5,700  | (18.57%)     |
| Net Expense                  | 7,000  |         |        | 5,700    |             |         | 5,700  | (18.57%)     |

### 3185 CARE-A-VAN - DEBT CHARGES

|                                |        |         | 2010   | 2010     | 2010        | 2010    | 2010   | Variance     |
|--------------------------------|--------|---------|--------|----------|-------------|---------|--------|--------------|
|                                | 2009   | 2009    | Base   | One Time | Non-Service | Service | Total  | 2010 to 2009 |
|                                | Budget | Actuals | Budget | Budget   | Budget      | Budget  | Budget | Budget       |
| REVENUE                        |        |         |        |          |             |         |        |              |
| EXPENSES                       |        |         |        |          |             |         |        |              |
| 5-05720 DEBT CHARGES-PRINCIPAL | 15,243 | 15,243  | 15,243 |          | 417         |         | 15,660 | 2.74%        |
| 5-05721 DEBT CHARGES-INTEREST  | 2,927  | 2,927   | 2,927  |          | (881)       |         | 2,046  | (30.10%)     |
| Expense Total                  | 18,170 | 18,170  | 18,170 |          | (464)       |         | 17,706 | (2.55%)      |
| Net Expense                    | 18,170 | 18,170  | 18,170 |          | (464)       |         | 17,706 | (2.55%)      |

### 3195 CARE-A-VAN - OPERATIONS

|  |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|--|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|  | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|  | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE  |           |           |           |          |             |         |           |              |
| 4-00470 CASH FARES                             | (15,100)  | (14,224)  | (15,100)  |          |             |         | (15,100)  | 0.00%        |
| 4-00471 TICKETS REDEEMED                       | (22,700)  | (17,522)  | (22,700)  |          |             |         | (22,700)  | 0.00%        |
| 4-00472 BUS PASSES                             | (25,000)  | (26,050)  | (25,000)  |          |             |         | (25,000)  | 0.00%        |
| 4-00473 CHARTERS                               | (1,000)   |           | (1,000)   |          |             |         | (1,000)   | 0.00%        |
| 4-00640 REGISTRATION FEES                      | (400)     | (491)     | (400)     |          |             |         | (400)     | 0.00%        |
| 4-00759 PROVINCIAL SUBSIDY - GAS TAX           | (114,100) | (107,100) | (114,100) |          |             |         | (114,100) | 0.00%        |
| 4-00931 COSTS RECOVERED - OTHER MUNICIPALITIES | (15,000)  | (25,440)  | (15,000)  |          |             |         | (15,000)  | 0.00%        |
| Revenue Total                                  | (193,300) | (190,827) | (193,300) |          |             |         | (193,300) | 0.00%        |
| EXPENSES                                       |           |           |           |          |             |         |           |              |
| Net Expense                                    | (193,300) | (190,827) | (193,300) |          |             |         | (193,300) | 0.00%        |

## **PARKING**

### THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| DEPARTMENT # 3200<br>3201 | DEPARTMENT: Engineering | DIVISION: Parking Services |  |
|---------------------------|-------------------------|----------------------------|--|
|---------------------------|-------------------------|----------------------------|--|

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS |
|--------------------------------------|-------------------------|-----------------------|-------------------------|----------|
| FULL TIME                            | 6                       | 6                     | 5                       |          |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 2.14                    | 2.14                  | 2.14                    |          |
| TOTAL                                | 8.14                    | 8.14                  | 7.14                    |          |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

To administer and enforce Sarnia Parking matters in accordance with Municipal By-Laws and Council direction.

### 3200 PARKING - ADMINISTRATION

|   |           |          | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|---|-----------|----------|---------|----------|-------------|---------|---------|--------------|
|   | 2009      | 2009     | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|   | Budget    | Actuals  | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                                     |           |          |         |          |             |         |         |              |
| 4-00795 OTHER GRANTS & SUBSIDIES            | (50,000)  |          |         |          |             |         |         | (100.00%)    |
| 4-00930 COSTS RECOVERED                     |           | (1,664)  |         |          |             |         |         |              |
| 4-06220 CONTRIBUTION FROM RESERVES          | (70,000)  | (46,258) |         |          |             |         |         | (100.00%)    |
| Revenue Total                               | (120,000) | (47,922) |         |          |             |         |         | (100.00%)    |
| EXPENSES                                    |           |          |         |          |             |         |         |              |
| 5-01000 SALARIES                            | 90,072    | 85,352   | 90,072  |          | (32,544)    |         | 57,528  | (36.13%)     |
| 5-01200 EMPLOYEE BENEFITS                   | 23,634    | 24,940   | 23,634  |          | (7,626)     |         | 16,008  | (32.27%)     |
| 5-01253 CAR ALLOWANCE                       |           | 126      |         |          |             |         |         |              |
| 5-02000 STATIONERY & SUPPLIES               | 2,500     | 2,013    | 2,500   |          |             |         | 2,500   | 0.00%        |
| 5-02101 FUEL                                | 3,850     | 2,049    | 3,850   |          |             |         | 3,850   | 0.00%        |
| 5-02102 ELECTRICITY                         | 1,500     | 1,776    | 1,500   |          |             |         | 1,500   | 0.00%        |
| 5-02103 WATER                               | 1,300     | 327      | 1,300   |          |             |         | 1,300   | 0.00%        |
| 5-02104 TELEPHONE                           | 4,400     | 4,864    | 4,400   |          |             |         | 4,400   | 0.00%        |
| 5-02300 OFFICE EXPENSES                     |           | 212      |         |          |             |         |         |              |
| 5-02302 ADVERTISING                         | 580       |          | 580     |          |             |         | 580     | 0.00%        |
| 5-02303 POSTAGE                             | 2,500     | 4,421    | 2,500   |          |             |         | 2,500   | 0.00%        |
| 5-02311 TRAINING & EDUCATION                | 490       | 217      | 490     |          |             |         | 490     | 0.00%        |
| 5-02405 OFFICE EQUIPMENT MAINTENANCE        | 3,500     | 4,655    | 3,500   |          |             |         | 3,500   | 0.00%        |
| 5-02420 BUILDING MAINTENANCE                | 6,500     | 2,315    | 6,500   |          |             |         | 6,500   | 0.00%        |
| 5-04005 INSURANCE                           | 907       | 819      | 907     |          | (690)       |         | 217     | (76.07%)     |
| 5-04043 CONTRACT CLEANING                   | 1,700     | 2,076    | 1,700   |          |             |         | 1,700   | 0.00%        |
| 5-04100 SECURITY SERVICES                   | 1,080     | 2,289    | 1,080   |          |             |         | 1,080   | 0.00%        |
| 5-05100 FACILITY RENT                       | 24,000    |          | 24,000  |          | (24,000)    |         |         | (100.00%)    |
| 5-05140 REALTY TAXES                        | 3,900     | 3,458    | 3,900   |          |             |         | 3,900   | 0.00%        |
| 5-25900 CAPITAL OUT OF RATES                | 70,000    | 46,258   |         |          |             |         |         | (100.00%)    |
| 5-26853 2009 - REMEDIATION PARKING BUILDING |           | 46,258   |         |          |             |         |         |              |
| Expense Total                               | 242,413   | 234,425  | 172,413 |          | (64,860)    |         | 107,553 | (55.63%)     |
| Net Expense                                 | 122,413   | 186,503  | 172,413 |          | (64,860)    |         | 107,553 | (12.14%)     |

### 3201 PARKING - ENFORCEMENT

|                                   |           |           | 2010      | 2010     | 2010        | 2010    |           | Variance     |
|-----------------------------------|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|                                   | 2009      | 2009      | Base      | One Time | Non-Service | Service |           | 2010 to 2009 |
|                                   | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE                           |           |           |           |          |             |         |           |              |
| 4-00750 PROVINCIAL SUBSIDY        | (2,200)   |           | (2,200)   |          |             |         | (2,200)   | 0.00%        |
| 4-00855 FINES                     | (85,000)  | (87,918)  | (85,000)  |          |             |         | (85,000)  | 0.00%        |
| 4-00856 PARKING VIOLATIONS        | (404,000) | (315,344) | (404,000) |          | 66,000      |         | (338,000) | (16.34%)     |
| 4-00900 SUNDRY REVENUE            | (1,200)   | (62)      | (1,200)   |          |             |         | (1,200)   | 0.00%        |
| 4-00930 COSTS RECOVERED           |           | (8,933)   |           |          |             |         |           |              |
| Revenue Total                     | (492,400) | (412,257) | (492,400) |          | 66,000      |         | (426,400) | (13.40%)     |
| EXPENSES                          |           |           |           |          |             |         |           |              |
| 5-01000 SALARIES                  | 290,133   | 265,481   | 290,133   |          | (4,847)     |         | 285,286   | (1.67%)      |
| 5-01025 SALARIES - OVERTIME       |           | 537       |           |          |             |         |           |              |
| 5-01030 SALARIES - CASUAL         | 18,000    | 15,360    | 18,000    |          | 43          |         | 18,043    | 0.24%        |
| 5-01200 EMPLOYEE BENEFITS         | 71,293    | 73,133    | 71,293    |          | 3,648       |         | 74,941    | 5.12%        |
| 5-02000 STATIONERY & SUPPLIES     |           | 432       |           |          |             |         |           |              |
| 5-02001 PRINTING & PAPER SUPPLIES | 4,500     | 3,262     | 4,500     |          |             |         | 4,500     | 0.00%        |
| 5-02104 TELEPHONE                 | 1,900     | 2,440     | 1,900     |          |             |         | 1,900     | 0.00%        |
| 5-02220 VEHICLE EXPENSE           | 37,668    | 37,956    | 37,668    |          |             |         | 37,668    | 0.00%        |
| 5-02360 CLOTHING & UNIFORMS       | 4,220     | 3,267     | 4,220     |          |             |         | 4,220     | 0.00%        |
| 5-02410 EQUIPMENT MAINTENANCE     | 490       | 142       | 490       |          |             |         | 490       | 0.00%        |
| 5-04040 SNOW REMOVAL              | 11,608    | 15,331    | 11,608    |          | `           | ·       | 11,608    | 0.00%        |
| Expense Total                     | 439,812   | 417,341   | 439,812   |          | (1,156)     |         | 438,656   | (0.26%)      |
| Net Expense                       | (52,588)  | 5,084     | (52,588)  |          | 64,844      |         | 12,256    | (123.31%)    |

### 3210 PARKING - CNR LOT

|                                 |         |         | 2010    | 2010     | 2010        | 2010    | 2010     | Variance     |
|---------------------------------|---------|---------|---------|----------|-------------|---------|----------|--------------|
|                                 | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|                                 | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE                         |         |         |         |          |             |         |          |              |
| 4-00850 FEES - PARKING          | (5,100) | (7,670) | (5,100) |          | (5,000)     |         | (10,100) | 98.04%       |
| Revenue Total                   | (5,100) | (7,670) | (5,100) |          | (5,000)     |         | (10,100) | 98.04%       |
| EXPENSES                        |         |         |         |          |             |         |          |              |
| 5-02102 ELECTRICITY             | 600     | 527     | 600     |          |             |         | 600      | 0.00%        |
| 5-02455 PARKING LOT MAINTENANCE | 1,000   | 1,125   | 1,000   |          |             |         | 1,000    | 0.00%        |
| 5-05140 REALTY TAXES            | 1,250   | 1,327   | 1,250   |          |             |         | 1,250    | 0.00%        |
| Expense Total                   | 2,850   | 2,979   | 2,850   |          |             |         | 2,850    | 0.00%        |
| Net Expense                     | (2,250) | (4,691) | (2,250) |          | (5,000)     |         | (7,250)  | 222.22%      |

### 3211 PARKING - MITTION STREET LOT

|                                 |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|---------------------------------|---------|---------|---------|----------|-------------|---------|---------|--------------|
|                                 | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|                                 | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                         |         |         |         |          |             |         |         |              |
| 4-00850 FEES - PARKING          | (5,000) | (300)   | (5,000) |          |             |         | (5,000) | 0.00%        |
| Revenue Total                   | (5,000) | (300)   | (5,000) |          |             |         | (5,000) | 0.00%        |
| EXPENSES                        |         |         |         |          |             |         |         |              |
| 5-02102 ELECTRICITY             | 350     | 422     | 350     |          |             |         | 350     | 0.00%        |
| 5-02455 PARKING LOT MAINTENANCE | 1,000   | 1,125   | 1,000   |          |             |         | 1,000   | 0.00%        |
| 5-05140 REALTY TAXES            | 2,200   | 1,861   | 2,200   |          |             |         | 2,200   | 0.00%        |
| Expense Total                   | 3,550   | 3,408   | 3,550   |          |             |         | 3,550   | 0.00%        |
| Net Expense                     | (1,450) | 3,108   | (1,450) |          |             |         | (1,450) | 0.00%        |

### 3212 PARKING - VICTORIA STREET LOT

|                                 |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|---------------------------------|---------|---------|---------|----------|-------------|---------|---------|--------------|
|                                 | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|                                 | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                         |         |         |         |          |             |         |         |              |
| 4-00850 FEES - PARKING          | (5,250) | (4,846) | (5,250) |          |             |         | (5,250) | 0.00%        |
| Revenue Total                   | (5,250) | (4,846) | (5,250) |          |             |         | (5,250) | 0.00%        |
| EXPENSES                        |         |         |         |          |             |         |         |              |
| 5-02102 ELECTRICITY             | 2,200   | 2,226   | 2,200   |          |             |         | 2,200   | 0.00%        |
| 5-02410 EQUIPMENT MAINTENANCE   | 990     |         | 990     |          |             |         | 990     | 0.00%        |
| 5-02455 PARKING LOT MAINTENANCE | 1,630   | 1,125   | 1,630   |          |             |         | 1,630   | 0.00%        |
| 5-05140 REALTY TAXES            | 4,300   | 4,660   | 4,300   |          |             |         | 4,300   | 0.00%        |
| Expense Total                   | 9,120   | 8,011   | 9,120   |          |             |         | 9,120   | 0.00%        |
| Net Expense                     | 3,870   | 3,165   | 3,870   |          |             |         | 3,870   | 0.00%        |

## 3213 PARKING - JULIA STREET LOT

|                                 |         |          | 2010    | 2010     | 2010        | 2010    | 2010     | Variance     |
|---------------------------------|---------|----------|---------|----------|-------------|---------|----------|--------------|
|                                 | 2009    | 2009     | Base    | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|                                 | Budget  | Actuals  | Budget  | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE                         |         |          |         |          |             |         |          |              |
| 4-00850 FEES - PARKING          | (7,500) | (10,791) | (7,500) |          | (4,000)     |         | (11,500) | 53.33%       |
| Revenue Total                   | (7,500) | (10,791) | (7,500) |          | (4,000)     |         | (11,500) | 53.33%       |
| EXPENSES                        |         |          |         |          |             |         |          |              |
| 5-02102 ELECTRICITY             | 1,200   | 487      | 1,200   |          |             |         | 1,200    | 0.00%        |
| 5-02410 EQUIPMENT MAINTENANCE   | 100     | 244      | 100     |          |             |         | 100      | 0.00%        |
| 5-02455 PARKING LOT MAINTENANCE | 1,000   | 1,245    | 1,000   |          |             |         | 1,000    | 0.00%        |
| 5-05140 REALTY TAXES            | 2,300   | 1,875    | 2,300   |          |             |         | 2,300    | 0.00%        |
| Expense Total                   | 4,600   | 3,851    | 4,600   |          |             |         | 4,600    | 0.00%        |
| Net Expense                     | (2,900) | (6,940)  | (2,900) |          | (4,000)     |         | (6,900)  | 137.93%      |

### 3214 PARKING - VENDOME LOT

|                                 |          |          | 2010     | 2010     | 2010        | 2010    | 2010     | Variance     |
|---------------------------------|----------|----------|----------|----------|-------------|---------|----------|--------------|
|                                 | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|                                 | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE                         |          |          |          |          |             |         |          |              |
| 4-00850 FEES - PARKING          | (27,000) | (33,654) | (27,000) |          | (11,000)    |         | (38,000) | 40.74%       |
| Revenue Total                   | (27,000) | (33,654) | (27,000) |          | (11,000)    |         | (38,000) | 40.74%       |
| EXPENSES                        |          |          |          |          |             |         |          |              |
| 5-02102 ELECTRICITY             | 380      | 481      | 380      |          |             |         | 380      | 0.00%        |
| 5-02410 EQUIPMENT MAINTENANCE   | 970      | 1,149    | 970      |          |             |         | 970      | 0.00%        |
| 5-02455 PARKING LOT MAINTENANCE | 1,090    | 1,125    | 1,090    |          |             |         | 1,090    | 0.00%        |
| 5-05140 REALTY TAXES            | 1,900    | 2,973    | 1,900    |          |             |         | 1,900    | 0.00%        |
| Expense Total                   | 4,340    | 5,728    | 4,340    |          |             |         | 4,340    | 0.00%        |
| Net Expense                     | (22,660) | (27,926) | (22,660) |          | (11,000)    |         | (33,660) | 48.54%       |

### 3215 PARKING - CHARLOTTE STREET LOT

|                                 |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|---------------------------------|---------|---------|---------|----------|-------------|---------|---------|--------------|
|                                 | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|                                 | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                         |         |         |         |          |             |         |         |              |
| 4-00850 FEES - PARKING          | (7,290) | (7,885) | (7,290) |          |             |         | (7,290) | 0.00%        |
| Revenue Total                   | (7,290) | (7,885) | (7,290) |          |             |         | (7,290) | 0.00%        |
| EXPENSES                        |         |         |         |          |             |         |         |              |
| 5-02102 ELECTRICITY             | 510     | 640     | 510     |          |             |         | 510     | 0.00%        |
| 5-02410 EQUIPMENT MAINTENANCE   | 900     | 882     | 900     |          |             |         | 900     | 0.00%        |
| 5-02455 PARKING LOT MAINTENANCE | 990     | 1,245   | 990     |          |             |         | 990     | 0.00%        |
| 5-05140 REALTY TAXES            | 2,000   | 1,178   | 2,000   |          |             |         | 2,000   | 0.00%        |
| Expense Total                   | 4,400   | 3,945   | 4,400   |          |             |         | 4,400   | 0.00%        |
| Net Expense                     | (2,890) | (3,940) | (2,890) |          |             |         | (2,890) | 0.00%        |

### 3216 PARKING - PARKWAY LOT

|                                 |          |          | 2010     | 2010     | 2010        | 2010    | 2010     | Variance     |
|---------------------------------|----------|----------|----------|----------|-------------|---------|----------|--------------|
|                                 | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|                                 | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE                         |          |          |          |          |             |         |          |              |
| 4-00850 FEES - PARKING          | (16,600) | (17,523) | (16,600) |          | (3,300)     |         | (19,900) | 19.88%       |
| Revenue Total                   | (16,600) | (17,523) | (16,600) |          | (3,300)     |         | (19,900) | 19.88%       |
| EXPENSES                        |          |          |          |          |             |         |          |              |
| 5-02102 ELECTRICITY             | 510      | 638      | 510      |          |             |         | 510      | 0.00%        |
| 5-02410 EQUIPMENT MAINTENANCE   | 1,460    | 778      | 1,460    |          |             |         | 1,460    | 0.00%        |
| 5-02455 PARKING LOT MAINTENANCE | 990      | 1,125    | 990      |          |             |         | 990      | 0.00%        |
| 5-(REALTY TAXES                 | 120      | 334      | 120      |          |             |         | 120      | 0.00%        |
| Expense Total                   | 3,080    | 2,875    | 3,080    |          |             |         | 3,080    | 0.00%        |
| Net Expense                     | (13,520) | (14,648) | (13,520) |          | (3,300)     |         | (16,820) | 24.41%       |

### 3217 PARKING - LOCHIEL STREET LOT

|                                 |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|---------------------------------|---------|---------|---------|----------|-------------|---------|---------|--------------|
|                                 | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|                                 | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                         |         |         |         |          |             |         |         |              |
| 4-00850 FEES - PARKING          | (5,000) | (5,527) | (5,000) |          |             |         | (5,000) | 0.00%        |
| Revenue Total                   | (5,000) | (5,527) | (5,000) |          |             |         | (5,000) | 0.00%        |
| EXPENSES                        |         |         |         |          |             |         |         |              |
| 5-02410 EQUIPMENT MAINTENANCE   | 1,000   |         | 1,000   |          |             |         | 1,000   | 0.00%        |
| 5-02455 PARKING LOT MAINTENANCE | 1,000   | 1,125   | 1,000   |          |             |         | 1,000   | 0.00%        |
| Expense Total                   | 2,000   | 1,125   | 2,000   |          |             |         | 2,000   | 0.00%        |
| Net Expense                     | (3,000) | (4,402) | (3,000) |          |             |         | (3,000) | 0.00%        |

### 3218 PARKING - FRONT STREET LOT

|                                 |          |          | 2010     | 2010     | 2010        | 2010    | 2010     | Variance     |
|---------------------------------|----------|----------|----------|----------|-------------|---------|----------|--------------|
|                                 | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|                                 | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE                         |          |          |          |          |             |         |          |              |
| 4-00850 FEES - PARKING          | (23,300) | (27,744) | (23,300) |          | (3,400)     |         | (26,700) | 14.59%       |
| Revenue Total                   | (23,300) | (27,744) | (23,300) |          | (3,400)     |         | (26,700) | 14.59%       |
| EXPENSES                        |          |          |          |          |             |         |          |              |
| 5-02455 PARKING LOT MAINTENANCE | 3,008    | 1,310    | 3,008    |          |             |         | 3,008    | 0.00%        |
| 5-05140 REALTY TAXES            | 2,200    | 3,756    | 2,200    |          |             |         | 2,200    | 0.00%        |
| Expense Total                   | 5,208    | 5,066    | 5,208    |          |             |         | 5,208    | 0.00%        |
| Net Expense                     | (18,092) | (22,678) | (18,092) |          | (3,400)     |         | (21,492) | 18.79%       |

## **COMMUNITY SERVICES**

## THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| DEPARTMENT # 4500 | DEPARTMENT: Community Services | DIVISION: Administration |
|-------------------|--------------------------------|--------------------------|
|                   | •                              |                          |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS |
|--------------------------------------|-------------------------|-----------------------|-------------------------|----------|
| FULL TIME                            | 5                       | 5                     | 5.1                     |          |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 0                       | 0                     | 0                       |          |
| TOTAL                                | 5                       | 5                     | 5.1                     |          |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

## **OBJECTIVES AND RESPONSIBILITIES**

Community Services has centralized all administrative functions to City Hall. Inquiries, requests, complaints are focused through City Hall. Registrations for all programs are handled by this area as well as scheduling of all sportsfields, arenas, facilities, etc. Centralization has provided "one-stop shopping" for the public. There are four clerical staff plus the Director included in the section. All concerns or complaints are handled initially by these four individuals including all requests for tree maintenance and removal. All payments for services are centralized in this one office. Centralization has resulted in considerable staff reduction in this area over the last fifteen years to the current minimum staffing level required to handle the significant workload.

### **4500 COMMUNITY SERVICES - ADMINISTRATION**

|                                      |         |         | 2010    | 2010     | 2010        | 2010    |         | Variance     |
|--------------------------------------|---------|---------|---------|----------|-------------|---------|---------|--------------|
|                                      | 2009    | 2009    | Base    | One Time | Non-Service | Service |         | 2010 to 2009 |
|                                      | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                              |         |         |         |          |             |         |         |              |
| EXPENSES                             |         |         |         |          |             |         |         |              |
| 5-01000 SALARIES                     | 313,258 | 346,358 | 313,258 |          | (18,065)    |         | 295,193 | (5.77%)      |
| 5-01025 SALARIES - OVERTIME          |         | 1,209   |         |          |             |         |         |              |
| 5-01030 SALARIES - CASUAL            |         | 30,678  |         |          |             |         |         |              |
| 5-01200 EMPLOYEE BENEFITS            | 83,126  | 74,069  | 83,126  |          | (9,211)     |         | 73,915  | (11.08%)     |
| 5-01253 CAR ALLOWANCE                | 1,972   | 1,817   | 1,972   |          | 30          |         | 2,002   | 1.52%        |
| 5-02000 STATIONERY & SUPPLIES        | 4,000   | 4,662   | 4,000   |          | 120         |         | 4,120   | 3.00%        |
| 5-02001 PRINTING & PAPER SUPPLIES    | 3,000   | 2,443   | 3,000   |          |             |         | 3,000   | 0.00%        |
| 5-02104 TELEPHONE                    | 4,400   | 4,853   | 4,400   |          | 130         |         | 4,530   | 2.95%        |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS  | 1,820   | 975     | 1,820   |          |             |         | 1,820   | 0.00%        |
| 5-02302 ADVERTISING                  | 7,915   | 3,046   | 7,915   |          | 250         |         | 8,165   | 3.16%        |
| 5-02303 POSTAGE                      | 3,000   | 3,209   | 3,000   |          |             |         | 3,000   | 0.00%        |
| 5-02311 TRAINING & EDUCATION         | 900     | 749     | 900     |          | 800         |         | 1,700   | 88.89%       |
| 5-02312 CONFERENCES & SEMINARS       | 1,000   | 334     | 1,000   |          | 800         |         | 1,800   | 80.00%       |
| 5-02405 OFFICE EQUIPMENT MAINTENANCE | 1,750   | 1,302   | 1,750   |          |             |         | 1,750   | 0.00%        |
| 5-05000 SUNDRY                       | 580     | 658     | 580     |          |             |         | 580     | 0.00%        |
| 5-05500 REPLACEMENT EQUIPMENT        | 2,470   | 3,600   | 2,470   |          |             |         | 2,470   | 0.00%        |
| Expense Total                        | 429,191 | 479,962 | 429,191 |          | (25,146)    |         | 404,045 | (5.86%)      |
| Net Expense                          | 429,191 | 479,962 | 429,191 |          | (25,146)    |         | 404,045 | (5.86%)      |

## THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| 4505 4509                     |                                |                                    |
|-------------------------------|--------------------------------|------------------------------------|
| 4510 4511                     |                                |                                    |
| <b>DEPARTMENT # 4515 4525</b> | DEPARTMENT: Community Services | DIVISION: General Park Maintenance |
| 4550 4551                     |                                |                                    |
| 4552                          |                                |                                    |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS |
|--------------------------------------|-------------------------|-----------------------|-------------------------|----------|
| FULL TIME                            | 25.57                   | 25.57                 | 25.54                   |          |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 14                      | 14                    | 14                      |          |
| TOTAL                                | 39.57                   | 39.57                 | 39.54                   |          |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

## **OBJECTIVES AND RESPONSIBILITIES**

Responsible for Parks maintenance including all forestry, horticulture, sports fields, the Children's Animal Farm at Canatara Park, playground inspections, snow removal, the showmobile rental and delivery, maintenance of numerous facilities, and playground equipment, etc. The City has close to one thousand acres of property situated in approximately 110 parks and green spaces, much of which needs to be cut on a weekly basis. Several arena staff are reassigned to this section for the summer. Historically, the City has used seasonal staff and students to provide the necessary staffing during the summer months while retaining a minimal core, full-time staff for year-round responsibilities. This is a very frugal and successful mode of operation.

### 4505 COMMUNITY SERVICES - PARKS SUPERVISION

|                                     |         |         | 2010    | 2010     | 2010   |        |         | Variance |
|-------------------------------------|---------|---------|---------|----------|--------|--------|---------|----------|
|                                     | 2009    | 2009    | Base    | One Time |        |        |         |          |
|                                     | Budget  | Actuals | Budget  | Budget   | Budget | Budget | Budget  | Budget   |
| REVENUE                             |         |         |         |          |        |        |         |          |
| EXPENSES                            |         |         |         |          |        |        |         |          |
| 5-01000 SALARIES                    | 226,503 | 234,093 | 226,503 |          | 12,241 |        | 238,744 | 5.40%    |
| 5-01025 SALARIES - OVERTIME         | 5,500   | 4,295   | 5,500   |          |        |        | 5,500   | 0.00%    |
| 5-01095 CALL DUTY                   | 6,200   | 7,010   | 6,200   |          |        |        | 6,200   | 0.00%    |
| 5-01200 EMPLOYEE BENEFITS           | 60,225  | 61,888  | 60,225  |          | 1,567  |        | 61,792  | 2.60%    |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS | 1,370   | 214     | 1,370   |          |        |        | 1,370   | 0.00%    |
| 5-02302 ADVERTISING                 |         | 199     |         |          |        |        |         |          |
| 5-02311 TRAINING & EDUCATION        | 8,000   | 3,749   | 8,000   |          | 250    |        | 8,250   | 3.13%    |
| 5-02360 CLOTHING & UNIFORMS         | 800     | 363     | 800     |          |        |        | 800     | 0.00%    |
| 5-02388 OVERTIME MEALS              | 290     |         | 290     |          |        |        | 290     | 0.00%    |
| 5-05000 SUNDRY                      |         | 1       |         |          |        |        |         |          |
| 5-05500 REPLACEMENT EQUIPMENT       | 490     |         | 490     |          |        |        | 490     | 0.00%    |
| Expense Total                       | 309,378 | 311,812 | 309,378 |          | 14,058 |        | 323,436 | 4.54%    |
| Net Expense                         | 309,378 | 311,812 | 309,378 |          | 14,058 |        | 323,436 | 4.54%    |

### **4509 COMMUNITY SERVICES - CENTENNIAL PARK**

|   |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|---|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|   | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|   | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE                                       |           |           |           |          |             |         |           |              |
| 4-00661 CONCESSION REVENUE                    | (52,000)  | (58,138)  | (52,000)  |          | 8,850       |         | (43,150)  | (17.02%)     |
| 4-00662 BOAT LAUNCH RAMP REVENUE              | (25,000)  | (16,884)  | (25,000)  |          |             |         | (25,000)  | 0.00%        |
| 4-00663 SARNIA BAY MARINA REVENUE             | (90,000)  | (58,000)  | (90,000)  |          |             |         | (90,000)  | 0.00%        |
| 4-00903 RENTAL REVENUE                        | (16,100)  | (1,520)   | (16,100)  |          |             |         | (16,100)  | 0.00%        |
| 4-00933 COSTS RECOVERED - BOARDS, COMMISSIONS | (5,000)   | (5,000)   | (5,000)   |          |             |         | (5,000)   | 0.00%        |
| Revenue Total                                 | (188,100) | (139,542) | (188,100) |          | 8,850       |         | (179,250) | (4.70%)      |
| EXPENSES                                      |           |           |           |          |             |         |           |              |
| 5-01050 WAGES - REGULAR                       | 66,761    | 69,286    | 66,761    |          | 1,889       |         | 68,650    | 2.83%        |
| 5-01051 WAGES - SEASONAL                      |           |           |           |          | 37,478      |         | 37,478    |              |
| 5-01055 WAGES - OVERTIME                      | 5,000     | 4,766     | 5,000     |          | 512         |         | 5,512     | 10.24%       |
| 5-01060 WAGES - CASUAL                        | 62,522    | 65,818    | 62,522    |          | (35,274)    |         | 27,248    | (56.42%)     |
| 5-01115 STAT HOLIDAY PAY                      | 2,400     | 2,931     | 2,400     |          | 4           |         | 2,404     | 0.17%        |
| 5-01200 EMPLOYEE BENEFITS                     | 27,471    | 30,117    | 27,471    |          | 1,878       |         | 29,349    | 6.84%        |
| 5-02101 FUEL                                  | 3,300     | 2,055     | 3,300     |          |             |         | 3,300     | 0.00%        |
| 5-02102 ELECTRICITY                           | 13,000    | 17,812    | 13,000    |          | 400         |         | 13,400    | 3.08%        |
| 5-02103 WATER                                 | 3,000     | 6,036     | 3,000     |          |             |         | 3,000     | 0.00%        |
| 5-02104 TELEPHONE                             | 3,000     | 504       | 3,000     |          |             |         | 3,000     | 0.00%        |
| 5-02220 VEHICLE EXPENSE                       | 12,000    | 12,000    | 12,000    |          |             |         | 12,000    | 0.00%        |
| 5-02360 CLOTHING & UNIFORMS                   | 500       | 92        | 500       |          |             |         | 500       | 0.00%        |
| 5-02400 REPAIRS & MAINTENANCE                 | 10,000    | 12,609    | 10,000    |          | 300         |         | 10,300    | 3.00%        |
| 5-04005 INSURANCE                             | 3,262     | 4,193     | 3,262     |          | 1,238       |         | 4,500     | 37.95%       |
| 5-04022 COMPOST COLLECTION                    | 3,500     | 3,447     | 3,500     |          |             |         | 3,500     | 0.00%        |
| 5-04900 CONTRACT WORK                         | 11,000    | 29,268    | 11,000    |          |             |         | 11,000    | 0.00%        |
| 5-47400 PARK MAINTENANCE & SUPPLIES           | 20,000    | 12,273    | 20,000    |          | (5,000)     |         | 15,000    | (25.00%)     |
| Expense Total                                 | 246,716   | 273,207   | 246,716   |          | 3,425       |         | 250,141   | 1.39%        |
| Net Expense                                   | 58,616    | 133,665   | 58,616    |          | 12,275      |         | 70,891    | 20.94%       |

### 4510 COMMUNITY SERVICES - GENERAL PARK MAINTENANCE

|  |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|--|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|  | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|  | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE                                  |           |           |           |          |             |         |           |              |
| 4-00661 CONCESSION REVENUE               | (13,300)  | (15,143)  | (13,300)  |          | (1,600)     |         | (14,900)  | 12.03%       |
| 4-00795 OTHER GRANTS & SUBSIDIES         | (5,000)   | (5,272)   | (5,000)   |          |             |         | (5,000)   | 0.00%        |
| 4-00903 RENTAL REVENUE                   | (58,200)  | (56,826)  | (58,200)  |          | (1,750)     |         | (59,950)  | 3.01%        |
| 4-00930 COSTS RECOVERED                  | (5,200)   | (5,648)   | (5,200)   |          |             |         | (5,200)   | 0.00%        |
| Revenue Total                            | (81,700)  | (82,889)  | (81,700)  |          | (3,350)     |         | (85,050)  | 4.10%        |
| EXPENSES                                 |           |           |           |          |             |         |           |              |
| 5-01050 WAGES - REGULAR                  | 402,690   | 382,932   | 402,690   |          | 10,571      |         | 413,261   | 2.63%        |
| 5-01051 WAGES - SEASONAL                 |           |           |           |          | 136,825     |         | 136,825   |              |
| 5-01055 WAGES - OVERTIME                 | 25,000    | 16,054    | 25,000    |          |             |         | 25,000    | 0.00%        |
| 5-01060 WAGES - CASUAL                   | 207,212   | 219,856   | 207,212   |          | (134,579)   |         | 72,633    | (64.95%)     |
| 5-01115 STAT HOLIDAY PAY                 | 3,200     | 4,176     | 3,200     |          | (2)         |         | 3,198     | (0.06%)      |
| 5-01130 SEVERANCE PAY                    |           | 7,758     |           |          |             |         |           |              |
| 5-01200 EMPLOYEE BENEFITS                | 139,858   | 141,409   | 139,858   |          | 8,497       |         | 148,355   | 6.08%        |
| 5-02101 FUEL                             | 50,452    | 28,441    | 50,452    |          | (4,869)     |         | 45,583    | (9.65%)      |
| 5-02102 ELECTRICITY                      | 92,003    | 91,759    | 92,003    |          | 2,760       |         | 94,763    | 3.00%        |
| 5-02103 WATER                            | 13,000    | 5,014     | 13,000    |          | (6,110)     |         | 6,890     | (47.00%)     |
| 5-02104 TELEPHONE                        | 20,000    | 25,166    | 20,000    |          | 600         |         | 20,600    | 3.00%        |
| 5-02220 VEHICLE EXPENSE                  | 11,000    | 11,000    | 11,000    |          |             |         | 11,000    | 0.00%        |
| 5-02360 CLOTHING & UNIFORMS              | 3,660     | 4,766     | 3,660     |          |             |         | 3,660     | 0.00%        |
| 5-02525 PLAYGROUND EQUIPMENT MAINTENANCE | 23,000    | 22,946    | 23,000    |          | 690         |         | 23,690    | 3.00%        |
| 5-03002 OTHER OPERATING SUPPLIES         | 2,430     | 497       | 2,430     |          |             |         | 2,430     | 0.00%        |
| 5-04005 INSURANCE                        | 8,656     | 11,558    | 8,656     |          | 9,369       |         | 18,025    | 108.24%      |
| 5-04021 GARBAGE COLLECTION               | 11,230    | 6,701     | 11,230    |          | 330         |         | 11,560    | 2.94%        |
| 5-04100 SECURITY SERVICES                | 1,570     | 1,197     | 1,570     |          |             |         | 1,570     | 0.00%        |
| 5-04900 CONTRACT WORK                    | 80,000    | 70,498    | 80,000    |          | 2,500       |         | 82,500    | 3.13%        |
| 5-05640 EQUIPMENT DEPRECIATION RESERVE   | 5,200     | 5,200     | 5,200     |          |             |         | 5,200     | 0.00%        |
| 5-06100 CONTRIBUTION TO RESERVE          | 6,000     | 6,943     | 6,000     |          |             |         | 6,000     | 0.00%        |
| 5-47262 LIFEGUARDS - CANATARA PARK       |           | 104       |           |          |             |         |           |              |
| 5-47400 PARK MAINTENANCE & SUPPLIES      | 445,022   | 478,909   | 445,022   |          | 7,150       |         | 452,172   | 1.61%        |
| Expense Total                            | 1,551,183 | 1,542,884 | 1,551,183 |          | 33,732      |         | 1,584,915 | 2.17%        |
| Net Expense                              | 1,469,483 | 1,459,995 | 1,469,483 |          | 30,382      |         | 1,499,865 | 2.07%        |

### 4511 COMMUNITY SERVICES - SPORTS FIELD MAINTENANCE

|                            |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|----------------------------|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|                            | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|                            | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE                    |           |           |           |          |             |         |           |              |
| 4-00625 FACILITY FEES      | (87,913)  | (82,619)  | (87,913)  |          | (2,600)     |         | (90,513)  | 2.96%        |
| 4-00627 SUBSIDIZED RENTALS | (80,050)  | (61,593)  | (80,050)  |          | 15,000      |         | (65,050)  | (18.74%)     |
| Revenue Total              | (167,963) | (144,212) | (167,963) |          | 12,400      |         | (155,563) | (7.38%)      |
| EXPENSES                   |           |           |           |          |             |         |           |              |
| 5-01050 WAGES - REGULAR    | 104,416   | 101,553   | 104,416   |          | 2,711       |         | 107,127   | 2.60%        |
| 5-01051 WAGES - SEASONAL   | 92,193    | 98,842    | 92,193    |          | (35,981)    |         | 56,212    | (39.03%)     |
| 5-01055 WAGES - OVERTIME   | 10,000    | 6,101     | 10,000    |          | (2)         |         | 9,998     | (0.02%)      |
| 5-01060 WAGES - CASUAL     |           |           |           |          | 37,440      |         | 37,440    |              |
| 5-01115 STAT HOLIDAY PAY   | 2,200     | 618       | 2,200     |          | (2)         |         | 2,198     | (0.09%)      |
| 5-01200 EMPLOYEE BENEFITS  | 38,823    | 40,080    | 38,823    |          | 5,695       |         | 44,518    | 14.67%       |
| 5-47401 SPORTS FIELDS      | 82,000    | 86,727    | 82,000    |          |             |         | 82,000    | 0.00%        |
| Expense Total              | 329,632   | 333,921   | 329,632   |          | 9,861       |         | 339,493   | 2.99%        |
| Net Expense                | 161,669   | 189,709   | 161,669   |          | 22,261      |         | 183,930   | 13.77%       |

### 4515 COMMUNITY SERVICES - GREENHOUSE & HORTICULTURE

|   |         |         | 2010    | 2010     | 2010     | 2010    |         | Variance |
|---|---------|---------|---------|----------|----------|---------|---------|----------|
|   | 2009    | 2009    | Base    | One Time |          | Service |         |          |
|   | Budget  | Actuals | Budget  | Budget   | Budget   | Budget  | Budget  | Budget   |
| REVENUE                                 |         |         |         |          |          |         |         |          |
| 4-00905 DONATIONS                       |         | (10)    |         |          |          |         |         |          |
| Revenue Total                           |         | (10)    |         |          |          |         |         |          |
| EXPENSES                                |         |         |         |          |          |         |         |          |
| 5-01050 WAGES - REGULAR                 | 99,911  | 99,169  | 99,911  |          | 2,795    |         | 102,706 | 2.80%    |
| 5-01051 WAGES - SEASONAL                | 87,748  | 85,897  | 87,748  |          | (31,536) |         | 56,212  | (35.94%) |
| 5-01055 WAGES - OVERTIME                | 5,500   | 6,089   | 5,500   |          |          |         | 5,500   | 0.00%    |
| 5-01060 WAGES - CASUAL                  |         |         |         |          | 31,200   |         | 31,200  |          |
| 5-01200 EMPLOYEE BENEFITS               | 43,053  | 40,822  | 43,053  |          | (1,069)  |         | 41,984  | (2.48%)  |
| 5-02101 FUEL                            | 25,000  | 20,749  | 25,000  |          | 750      |         | 25,750  | 3.00%    |
| 5-02360 CLOTHING & UNIFORMS             | 1,300   | 1,182   | 1,300   |          |          |         | 1,300   | 0.00%    |
| 5-04005 INSURANCE                       | 740     | 663     | 740     |          | (37)     |         | 703     | (5.00%)  |
| 5-04100 SECURITY SERVICES               | 360     | 240     | 360     |          |          |         | 360     | 0.00%    |
| 5-47450 FACILITY MAINTENANCE & SUPPLIES | 60,000  | 67,167  | 60,000  |          | 4,000    |         | 64,000  | 6.67%    |
| Expense Total                           | 323,612 | 321,978 | 323,612 |          | 6,103    |         | 329,715 | 1.89%    |
| Net Expense                             | 323,612 | 321,968 | 323,612 |          | 6,103    |         | 329,715 | 1.89%    |

### 4525 COMMUNITY SERVICES - CHILDREN'S FARM

|                                     |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|-------------------------------------|---------|---------|---------|----------|-------------|---------|---------|--------------|
|                                     | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|                                     | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                             |         |         |         |          |             |         |         |              |
| 4-00940 SALE OF MATERIALS           | (1,300) | (765)   | (1,300) |          |             |         | (1,300) | 0.00%        |
| Revenue Total                       | (1,300) | (765)   | (1,300) |          |             |         | (1,300) | 0.00%        |
| EXPENSES                            |         |         |         |          |             |         |         |              |
| 5-01050 WAGES - REGULAR             | 51,356  | 51,349  | 51,356  |          | 1,100       |         | 52,456  | 2.14%        |
| 5-01051 WAGES - SEASONAL            | 16,720  | 28,388  | 16,720  |          | (16,720)    |         |         | (100.00%)    |
| 5-01055 WAGES - OVERTIME            | 3,300   | 3,677   | 3,300   |          | 2           |         | 3,302   | 0.06%        |
| 5-01060 WAGES - CASUAL              |         |         |         |          | 24,128      |         | 24,128  |              |
| 5-01115 STAT HOLIDAY PAY            | 1,920   | 1,025   | 1,920   |          | 2           |         | 1,922   | 0.10%        |
| 5-01200 EMPLOYEE BENEFITS           | 16,889  | 17,730  | 16,889  |          | 434         |         | 17,323  | 2.57%        |
| 5-02104 TELEPHONE                   | 780     | 515     | 780     |          |             |         | 780     | 0.00%        |
| 5-02371 LIVESTOCK PURCHASES         | 1,760   | 375     | 1,760   |          |             |         | 1,760   | 0.00%        |
| 5-02394 LIVESTOCK FEED              | 16,500  | 21,825  | 16,500  |          | 500         |         | 17,000  | 3.03%        |
| 5-03500 DEVELOPMENT EXPENSES        | 7,500   | 7,974   | 7,500   |          |             |         | 7,500   | 0.00%        |
| 5-04005 INSURANCE                   | 1,406   | 2,868   | 1,406   |          | 813         |         | 2,219   | 57.82%       |
| 5-04100 SECURITY SERVICES           | 390     | 108     | 390     |          |             |         | 390     | 0.00%        |
| 5-04900 CONTRACT WORK               | 2,980   | 8,130   | 2,980   |          |             |         | 2,980   | 0.00%        |
| 5-05120 VETERINARY SERVICES         | 2,460   | 3,658   | 2,460   |          |             |         | 2,460   | 0.00%        |
| 5-47580 FARM MAINTENANCE & SUPPLIES | 8,000   | 11,185  | 8,000   |          | 240         |         | 8,240   | 3.00%        |
| Expense Total                       | 131,961 | 158,807 | 131,961 |          | 10,499      |         | 142,460 | 7.96%        |
| Net Expense                         | 130,661 | 158,042 | 130,661 |          | 10,499      |         | 141,160 | 8.04%        |

### 4550 COMMUNITY SERVICES - WATERFRONT - DOWNTOWN

|   |          |          | 2010     | 2010     | 2010        | 2010    | 2010     | Variance     |
|---|----------|----------|----------|----------|-------------|---------|----------|--------------|
|   | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|   | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE                                   |          |          |          |          |             |         |          |              |
| 4-00939 COSTS RECOVERED - INTERDEPARTMENT | (16,200) | (16,000) | (16,200) |          |             |         | (16,200) | 0.00%        |
| Revenue Total                             | (16,200) | (16,000) | (16,200) |          |             |         | (16,200) | 0.00%        |
| EXPENSES                                  |          |          |          |          |             |         |          |              |
| 5-01050 WAGES - REGULAR                   | 18,816   | 37,102   | 18,816   |          | (18,816)    |         |          | (100.00%)    |
| 5-01051 WAGES - SEASONAL                  |          |          |          |          | 18,734      |         | 18,734   |              |
| 5-01060 WAGES - CASUAL                    | 16,200   |          | 16,200   |          |             |         | 16,200   | 0.00%        |
| 5-01200 EMPLOYEE BENEFITS                 | 4,091    | 4,828    | 4,091    |          | 677         |         | 4,768    | 16.55%       |
| 5-02102 ELECTRICITY                       | 3,000    | 1,410    | 3,000    |          |             |         | 3,000    | 0.00%        |
| 5-04900 CONTRACT WORK                     | 17,520   | 25,667   | 17,520   |          | 525         |         | 18,045   | 3.00%        |
| 5-05000 SUNDRY                            | 290      | 215      | 290      |          |             |         | 290      | 0.00%        |
| 5-47620 FACILITY MAINTENANCE & SUPPLIES   | 2,500    | 1,834    | 2,500    |          |             |         | 2,500    | 0.00%        |
| Expense Total                             | 62,417   | 71,056   | 62,417   |          | 1,120       |         | 63,537   | 1.79%        |
| Net Expense                               | 46,217   | 55,056   | 46,217   |          | 1,120       |         | 47,337   | 2.42%        |

### **4551 COMMUNITY SERVICES - ARBORICULTURE**

|                                       |         |         | 2010    | 2010     | 2010        | 2010    |         | Variance     |
|---------------------------------------|---------|---------|---------|----------|-------------|---------|---------|--------------|
|                                       | 2009    | 2009    | Base    | One Time | Non-Service | Service |         | 2010 to 2009 |
|                                       | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                               |         |         |         |          |             |         |         |              |
| 4-00795 OTHER GRANTS & SUBSIDIES      |         | (1,236) |         |          |             |         |         |              |
| 4-00905 DONATIONS                     |         | (150)   |         |          |             |         |         |              |
| 4-00930 COSTS RECOVERED               |         | (4,455) |         |          |             |         |         |              |
| Revenue Total                         |         | (5,841) |         |          |             |         |         |              |
| EXPENSES                              |         |         |         |          |             |         |         |              |
| 5-01050 WAGES - REGULAR               | 355,084 | 355,229 | 355,084 |          | 9,551       |         | 364,635 | 2.69%        |
| 5-01051 WAGES - SEASONAL              | 20,670  | 10,225  | 20,670  |          | (20,670)    |         |         | (100.00%)    |
| 5-01055 WAGES - OVERTIME              | 6,500   | 7,947   | 6,500   |          |             |         | 6,500   | 0.00%        |
| 5-01060 WAGES - CASUAL                |         |         |         |          | 6,240       |         | 6,240   |              |
| 5-01200 EMPLOYEE BENEFITS             | 106,599 | 107,251 | 106,599 |          | 143         |         | 106,742 | 0.13%        |
| 5-02360 CLOTHING & UNIFORMS           | 2,500   | 3,403   | 2,500   |          |             |         | 2,500   | 0.00%        |
| 5-02401 SMALL TOOLS                   | 1,170   |         | 1,170   |          |             |         | 1,170   | 0.00%        |
| 5-04900 CONTRACT WORK                 | 14,000  | 28,795  | 14,000  |          | 420         |         | 14,420  | 3.00%        |
| 5-04901 CONTRACT WORK-TREE CONTRACTOR | 12,000  | 18,949  | 12,000  |          | 360         |         | 12,360  | 3.00%        |
| 5-47651 TREE MAINTENANCE              | 60,000  | 50,881  | 60,000  |          | 1,800       |         | 61,800  | 3.00%        |
| Expense Total                         | 578,523 | 582,680 | 578,523 |          | (2,156)     |         | 576,367 | (0.37%)      |
| Net Expense                           | 578,523 | 576,839 | 578,523 |          | (2,156)     |         | 576,367 | (0.37%)      |

### 4552 COMMUNITY SERVICES - WORK FOR OTHERS

|  |          |          | 2010     | 2010     | 2010        | 2010    | 2010     | Variance     |
|--|----------|----------|----------|----------|-------------|---------|----------|--------------|
|  | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|  | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE  |          |          |          |          |             |         |          |              |
| 4-47750 COSTS RECOVERED - CITY HALL              | (17,280) | (17,280) | (17,280) |          | (500)       |         | (17,780) | 2.89%        |
| 4-47763 COSTS RECOVERED - SHOWMOBILE DELIVERY    | (1,500)  | (1,186)  | (1,500)  |          | (45)        |         | (1,545)  | 3.00%        |
| 4-47766 COSTS RECOVERED - SARNIA PARKING         | (6,000)  | (6,000)  | (6,000)  |          | (180)       |         | (6,180)  | 3.00%        |
| 4-47767 COSTS RECOVERED - LAMBTON CTY -GRASS CUT | (13,000) | (13,000) | (13,000) |          | (390)       |         | (13,390) | 3.00%        |
| 4-47785 COSTS RECOVERED - BLUEWATER GYM BUILDING | (4,000)  | (3,500)  | (4,000)  |          |             |         | (4,000)  | 0.00%        |
| Revenue Total                                    | (41,780) | (40,966) | (41,780) |          | (1,115)     |         | (42,895) | 2.67%        |
| EXPENSES   |          |          |          |          |             |         |          |              |
| 5-01050 WAGES - REGULAR                          | 12,000   | 25,531   | 12,000   |          | (12,000)    |         |          | (100.00%)    |
| 5-01051 WAGES - SEASONAL                         |          |          |          |          | 18,734      |         | 18,734   |              |
| 5-01055 WAGES - OVERTIME                         |          | 17,394   |          |          |             |         |          |              |
| 5-01200 EMPLOYEE BENEFITS                        | 1,403    | 4,853    | 1,403    |          | 1,724       |         | 3,127    | 122.88%      |
| 5-47700 CITY HALL                                | 19,000   |          | 19,000   |          | (19,000)    |         |          | (100.00%)    |
| 5-47703 JACKSON POOL                             |          | 55       |          |          |             |         |          |              |
| 5-47713 SHOWMOBILE DELIVERIES                    | 1,200    |          | 1,200    |          |             |         | 1,200    | 0.00%        |
| 5-47731 FIRE DEPARTMENT                          |          | 135      |          |          |             |         |          |              |
| 5-47736 BLUEWATER GYMNASTICS BUILDING            | 5,000    | 18,296   | 5,000    |          |             |         | 5,000    | 0.00%        |
| 5-47737 NATURE TRAIL                             | 5,000    |          | 5,000    |          |             |         | 5,000    | 0.00%        |
| 5-47740 WALKWAY CLEANING                         | 9,500    | 3,862    | 9,500    |          |             |         | 9,500    | 0.00%        |
| Expense Total                                    | 53,103   | 70,126   | 53,103   |          | (10,542)    |         | 42,561   | (19.85%)     |
| Net Expense                                      | 11,323   | 29,160   | 11,323   |          | (11,657)    |         | (334)    | (102.95%)    |

### 4591 COMMUNITY SERVICES - CAPITAL OUT OF RATES - PARKS

|  |          |         | 2010   | 2010     | 2010        | 2010    | 2010   | Variance     |
|--|----------|---------|--------|----------|-------------|---------|--------|--------------|
|  | 2009     | 2009    | Base   | One Time | Non-Service | Service | Total  | 2010 to 2009 |
|  | Budget   | Actuals | Budget | Budget   | Budget      | Budget  | Budget | Budget       |
| REVENUE                                |          |         |        |          |             |         |        |              |
| 4-06260 CONTRIBUTION FROM RESERVE FUND | (55,000) |         |        |          |             |         |        | (100.00%)    |
| Revenue Total                          | (55,000) |         |        |          |             |         |        | (100.00%)    |
| EXPENSES                               |          |         |        |          |             |         |        |              |
| 5-25900 CAPITAL OUT OF RATES           | 55,000   |         |        |          |             |         |        | (100.00%)    |
| Expense Total                          | 55,000   |         |        |          |             |         |        | (100.00%)    |

## THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| 4600              |                                       |                      |
|-------------------|---------------------------------------|----------------------|
| DEPARTMENT # 4601 | <b>DEPARTMENT: Community Services</b> | DIVISION: Recreation |
| 4602              |                                       |                      |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS |
|--------------------------------------|-------------------------|-----------------------|-------------------------|----------|
| FULL TIME                            | 1.9                     | 1.9                   | 1.9                     |          |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 2.36                    | 2.36                  | 2.36                    |          |
| TOTAL                                | 4.26                    | 4.26                  | 4.26                    |          |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

The Recreation section provides a number of programs for the City. Sarnia has historically utilized both direct and indirect programming. In addition to the programs directly offered by the City, the Recreation staff assist numerous groups and committees with their activities. This helps to ensure that these activities are coordinated by outside committees and are not the direct responsibility of City staff. If the City were to operate these programs, additional staffing and budget would be required. Examples of City programs include Christmas on the Farm, Easter in the Park, summer day camps, winter activity programs, preparation of all newsletters, flyers, programs, etc. Indirect programming includes Art Walk, Jingle Bell Walk, Santa Claus Parade, Canada Day, etc.

This section is also responsible for the co-ordination and scheduling of events on the waterfront, scheduling the summer entertainment in the Dow People Place, organizing and supervising waterfront events such as Kids Funfest and Hobbyfest, and overseeing the permit and approval process for waterfront events. These include approvals by Fire, Police, Licensing, Special Occasion permits, insurance, scheduling of dates, indemnity agreements, etc.

### **4600 COMMUNITY SERVICES - RECREATION ADMINISTRATION**

|                                     | 2009    | 2009    | 2010<br>Base | 2010<br>One Time | 2010<br>Non-Service | 2010<br>Service |         | Variance<br>2010 to 2009 |
|-------------------------------------|---------|---------|--------------|------------------|---------------------|-----------------|---------|--------------------------|
|                                     | Budget  |         | Budget       | Budget           | Budget              |                 |         | Budget                   |
| REVENUE                             |         |         |              |                  |                     |                 |         |                          |
| EXPENSES                            |         |         |              |                  |                     |                 |         |                          |
| 5-01000 SALARIES                    | 114,602 | 119,195 | 114,602      |                  | 8,268               |                 | 122,870 | 7.21%                    |
| 5-01025 SALARIES - OVERTIME         | 3,000   |         | 3,000        |                  | 2                   |                 | 3,002   | 0.07%                    |
| 5-01200 EMPLOYEE BENEFITS           | 31,569  | 30,518  | 31,569       |                  | (740)               |                 | 30,829  | (2.34%)                  |
| 5-02000 STATIONERY & SUPPLIES       |         | 84      |              |                  |                     |                 |         |                          |
| 5-02001 PRINTING & PAPER SUPPLIES   | 2,900   | 2,512   | 2,900        |                  |                     |                 | 2,900   | 0.00%                    |
| 5-02220 VEHICLE EXPENSE             | 3,000   |         | 3,000        |                  |                     |                 | 3,000   | 0.00%                    |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS | 600     | 363     | 600          |                  |                     |                 | 600     | 0.00%                    |
| 5-02302 ADVERTISING                 | 3,300   | 2,978   | 3,300        |                  |                     |                 | 3,300   | 0.00%                    |
| 5-02310 TRAVEL                      | 1,000   | 564     | 1,000        |                  |                     |                 | 1,000   | 0.00%                    |
| 5-02311 TRAINING & EDUCATION        | 850     | 1,195   | 850          |                  |                     |                 | 850     | 0.00%                    |
| 5-02312 CONFERENCES & SEMINARS      | 2,000   | 1,168   | 2,000        |                  |                     |                 | 2,000   | 0.00%                    |
| Expense Total                       | 162,821 | 158,577 | 162,821      |                  | 7,530               |                 | 170,351 | 4.62%                    |
| Net Expense                         | 162,821 | 158,577 | 162,821      |                  | 7,530               |                 | 170,351 | 4.62%                    |

### **4601 COMMUNITY SERVICES - RECREATION PROGRAMS**

|   |          |          | 2010     | 2010     | 2010        | 2010    | 2010     | Variance     |
|---|----------|----------|----------|----------|-------------|---------|----------|--------------|
|   | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|   | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE   |          |          |          |          |             |         |          |              |
| 4-00642 REGISTRATION FEES - RECREATION PROGRAMS | (22,000) | (17,354) | (22,000) |          |             |         | (22,000) | 0.00%        |
| 4-00644 REGISTRATION FEES - SUMMER ACTIVITIES   | (8,600)  | (9,471)  | (8,600)  |          |             |         | (8,600)  | 0.00%        |
| 4-00645 REGISTRATION FEES - SPECIAL EVENTS      | (1,000)  |          | (1,000)  |          |             |         | (1,000)  | 0.00%        |
| 4-00646 REGISTRATION FEES - FITNESS             | (4,800)  | (6,817)  | (4,800)  |          |             |         | (4,800)  | 0.00%        |
| 4-00647 REGISTRATION FEES - DAY CAMP            | (27,300) | (15,987) | (27,300) |          |             |         | (27,300) | 0.00%        |
| 4-00795 OTHER GRANTS & SUBSIDIES                |          | (7,492)  |          |          |             |         |          |              |
| 4-00800 FEDERAL SUBSIDY                         |          | (28,500) |          |          |             |         |          |              |
| 4-00930 COSTS RECOVERED                         |          | (2,724)  |          |          | (2,000)     |         | (2,000)  |              |
| Revenue Total                                   | (63,700) | (88,345) | (63,700) |          | (2,000)     |         | (65,700) | 3.14%        |
| EXPENSES  |          |          |          |          |             |         |          |              |
| 5-01055 WAGES - OVERTIME                        |          | 7        |          |          |             |         |          |              |
| 5-01060 WAGES - CASUAL                          | 36,357   | 37,296   | 36,357   |          | 3,579       |         | 39,936   | 9.84%        |
| 5-01080 WAGES - LIFEGUARDS/CONCESSIONS          | 32,000   | 26,769   | 32,000   |          | 8           |         | 32,008   | 0.03%        |
| 5-01200 EMPLOYEE BENEFITS                       | 6,055    | 5,943    | 6,055    |          | 257         |         | 6,312    | 4.24%        |
| 5-47251 RECREATION PROGRAMS                     | 15,500   | 19,819   | 15,500   |          |             |         | 15,500   | 0.00%        |
| 5-47252 SUMMER ACTIVITY CENTRES                 | 1,500    | 466      | 1,500    |          |             |         | 1,500    | 0.00%        |
| 5-47253 SPECIAL ACTIVITIES                      | 11,000   | 15,662   | 11,000   |          |             |         | 11,000   | 0.00%        |
| 5-47254 COMMUNITY DEVELOPMENT                   | 1,000    | 58       | 1,000    |          |             |         | 1,000    | 0.00%        |
| 5-47255 FITNESS PROGRAM                         | 100      |          | 100      |          |             |         | 100      | 0.00%        |
| 5-47256 DAY CAMP                                | 10,000   | 6,762    | 10,000   |          |             |         | 10,000   | 0.00%        |
| 5-47257 MICHITARIO GAMES                        | 490      |          | 490      |          | (490)       |         |          | (100.00%)    |
| 5-47258 EDUCATION FOR LEISURE                   | 190      |          | 190      |          |             |         | 190      | 0.00%        |
| 5-47262 LIFEGUARDS - CANATARA PARK              | 8,000    | 2,382    | 8,000    |          |             |         | 8,000    | 0.00%        |
| 5-47265 OLYMPIC TORCH RELAY                     |          | 24,126   |          |          |             |         |          |              |
| Expense Total                                   | 122,192  | 139,290  | 122,192  |          | 3,354       |         | 125,546  | 2.74%        |
| Net Expense                                     | 58,492   | 50,945   | 58,492   |          | 1,354       |         | 59,846   | 2.31%        |

### **4602 COMMUNITY SERVICES - WATERFRONT PROGRAMS**

|  |          |          | 2010     | 2010     | 2010        | 2010    | 2010     | Variance     |
|--|----------|----------|----------|----------|-------------|---------|----------|--------------|
|  | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|  | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE  |          |          |          |          |             |         |          |              |
| 4-00645 REGISTRATION FEES - SPECIAL EVENTS     | (500)    | (988)    | (500)    |          |             |         | (500)    | 0.00%        |
| 4-00652 REGISTRATION FEES - WATERFRONT PROGRAM | (2,500)  | (1,950)  | (2,500)  |          |             |         | (2,500)  | 0.00%        |
| 4-00653 REGISTRATION FEES - ENTERTAINMENT      | (3,500)  | (3,642)  | (3,500)  |          |             |         | (3,500)  | 0.00%        |
| 4-00905 DONATIONS                              | (15,500) | (19,575) | (15,500) |          |             |         | (15,500) | 0.00%        |
| 4-00930 COSTS RECOVERED                        | (5,000)  | (11,000) | (5,000)  |          | (150)       |         | (5,150)  | 3.00%        |
| Revenue Total                                  | (27,000) | (37,155) | (27,000) |          | (150)       |         | (27,150) | 0.56%        |
| EXPENSES                                       |          |          |          |          |             |         |          |              |
| 5-01060 WAGES - CASUAL                         | 8,901    | 8,562    | 8,901    |          | 1,083       |         | 9,984    | 12.17%       |
| 5-01200 EMPLOYEE BENEFITS                      | 1,040    | 875      | 1,040    |          | (88)        |         | 952      | (8.46%)      |
| 5-02302 ADVERTISING                            | 6,000    | 5,269    | 6,000    |          | 180         |         | 6,180    | 3.00%        |
| 5-02520 FACILITY MAINTENANCE                   | 14,000   | 24,281   | 14,000   |          | 420         |         | 14,420   | 3.00%        |
| 5-05100 FACILITY RENT                          |          | 395      |          |          |             |         |          |              |
| 5-47351 WATERFRONT PROGRAMMING                 | 300      |          | 300      |          |             |         | 300      | 0.00%        |
| 5-47352 SPECIAL ACTIVITIES                     | 13,000   | 16,841   | 13,000   |          | 400         |         | 13,400   | 3.08%        |
| 5-47354 WATERFRONT ACTIVITIES                  | 1,370    | 164      | 1,370    |          |             |         | 1,370    | 0.00%        |
| 5-47355 CONCERTS/ENTERTAINMENT                 | 11,000   | 10,575   | 11,000   |          | 330         |         | 11,330   | 3.00%        |
| Expense Total                                  | 55,611   | 66,962   | 55,611   |          | 2,325       |         | 57,936   | 4.18%        |
| Net Expense                                    | 28,611   | 29,807   | 28,611   |          | 2,175       |         | 30,786   | 7.60%        |

### **4610 COMMUNITY SERVICES - CANADA DAY**

|  |        |          | 2010   | 2010     | 2010        | 2010    | 2010   | Variance     |
|--|--------|----------|--------|----------|-------------|---------|--------|--------------|
|  | 2009   | 2009     | Base   | One Time | Non-Service | Service | Total  | 2010 to 2009 |
|  | Budget | Actuals  | Budget | Budget   | Budget      | Budget  | Budget | Budget       |
| REVENUE  |        |          |        |          |             |         |        |              |
| 4-00661 CONCESSION REVENUE                     |        | (3,086)  |        |          |             |         |        |              |
| 4-00800 FEDERAL SUBSIDY                        |        | (5,000)  |        |          |             |         |        |              |
| 4-00905 DONATIONS                              |        | (50,239) |        |          |             |         |        |              |
| 4-00931 COSTS RECOVERED - OTHER MUNICIPALITIES |        | (1,980)  |        |          |             |         |        |              |
| 4-00992 FUND RAISING                           |        | (1,762)  |        |          |             |         |        |              |
| 4-00993 BINGO PROCEEDS                         |        | (22,000) |        |          |             |         |        |              |
| Revenue Total                                  |        | (84,067) |        |          |             |         |        |              |
| EXPENSES                                       |        |          |        |          |             |         |        |              |
| 5-02525 PLAYGROUND EQUIPMENT MAINTENANCE       |        | 745      |        |          |             |         |        |              |
| 5-05816 CANADA DAY COMMITTEE                   |        | 227      |        |          |             |         |        |              |
| 5-05817 CANADA DAY-PUBLICITY                   |        | 2,331    |        |          |             |         |        |              |
| 5-05818 CANADA DAY-ENTERTAINMENT               |        | 9,557    |        |          |             |         |        |              |
| 5-05819 CANADA DAY-FIREWORKS                   |        | 34,417   |        |          |             |         |        |              |
| 5-05821 CANADA DAY-SOUND SYSTEM                |        | 16,980   |        |          |             |         |        |              |
| 5-05822 CANADA DAY-FEATURE ATTRACTIONS         |        | 950      |        |          |             |         |        |              |
| 5-05824 CANADA DAY-BOOTH EXPENSE               |        | 102      |        |          |             |         |        |              |
| 5-05825 CANADA DAY-PARADE                      |        | 3,600    |        |          |             |         |        |              |
| 5-05826 CANADA DAY-WASHROOMS                   |        | 3,878    |        |          |             |         |        |              |
| 5-05827 CANADA DAY-BALLOONS, CANDY             |        | 456      |        |          |             |         |        |              |
| 5-05828 CANADA DAY-SPECIAL EVENTS              |        | 600      |        |          |             |         |        |              |
| 5-05830 CANADA DAY-MAJOR ENTERTAIN-JUNE 30     |        | 8,810    |        |          |             |         |        |              |
| 5-05831 CANADA DAY-MINOR ENTERTAIN-JUNE 30     |        | 11,519   |        |          |             |         |        |              |
| 5-05832 CANADA DAY-MISCELLANEOUS               |        | 6,508    |        |          |             |         |        |              |
| Expense Total                                  |        | 100,680  |        |          |             |         |        |              |
| Net Expense                                    |        | 16,613   |        |          |             |         |        |              |

## THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| 4700              |                                |                  |
|-------------------|--------------------------------|------------------|
| DEPARTMENT # 4705 | DEPARTMENT: Community Services | DIVISION: Arenas |
| 4706              | DEFARTIVE COMMUNITY SERVICES   | DIVISION. Archas |
| 4708              |                                |                  |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS |
|--------------------------------------|-------------------------|-----------------------|-------------------------|----------|
| FULL TIME                            | 13.57                   | 13.57                 | 13.48                   |          |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 2.75                    | 2.75                  | 2.75                    |          |
| TOTAL                                | 16.32                   | 16.32                 | 16.23                   |          |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

## **OBJECTIVES AND RESPONSIBILITIES**

The City has four ice pads at three locations. The City arenas focus primarily on youth groups, figure skating, and recreational hockey. Arenas are a mainstay for winter activities in Sarnia and remain 85-90% rented during prime and not quite prime hours. Sarnia is unique in that one supervisor oversees all arenas year-round and is assigned sportsfields and pools during the summer. This is unlike arenas in other municipalities which still utilize an arena manager system for each arena. Multiple responsibilities for the Supervisor results in considerable savings in staff costs.

### **4700 COMMUNITY SERVICES - ARENAS ADMINISTRATION**

|  |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|--|---------|---------|---------|----------|-------------|---------|---------|--------------|
|  | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|  | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE  |         |         |         |          |             |         |         |              |
| EXPENSES   |         |         |         |          |             |         |         |              |
| 5-01000 SALARIES                                 | 122,831 | 127,050 | 122,831 |          | 3,073       |         | 125,904 | 2.50%        |
| 5-01025 SALARIES - OVERTIME                      | 2,500   | 2,754   | 2,500   |          | (3)         |         | 2,497   | (0.12%)      |
| 5-01095 CALL DUTY                                | 1,500   | 4,040   | 1,500   |          | (4)         |         | 1,496   | (0.27%)      |
| 5-01200 EMPLOYEE BENEFITS                        | 28,748  | 30,130  | 28,748  |          | (494)       |         | 28,254  | (1.72%)      |
| 5-02000 STATIONERY & SUPPLIES                    |         | 27      |         |          |             |         |         |              |
| 5-02311 TRAINING & EDUCATION                     | 4,000   | 4,580   | 4,000   |          |             |         | 4,000   | 0.00%        |
| 5-02360 CLOTHING & UNIFORMS                      | 500     | 379     | 500     |          |             |         | 500     | 0.00%        |
| 5-04021 GARBAGE COLLECTION                       |         | 41      |         |          |             |         |         |              |
| 5-04022 COMPOST COLLECTION                       | 7,100   | 3,751   | 7,100   |          |             |         | 7,100   | 0.00%        |
| 5-47000 CITY EQUIPMENT - ADMINISTRATION VEHICLES | 14,000  | 12,720  | 14,000  |          |             |         | 14,000  | 0.00%        |
| Expense Total                                    | 181,179 | 185,472 | 181,179 |          | 2,572       |         | 183,751 | 1.42%        |
| Net Expense                                      | 181,179 | 185,472 | 181,179 |          | 2,572       |         | 183,751 | 1.42%        |

### 4705 COMMUNITY SERVICES - SARNIA ARENA

|  |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|--|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|  | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|  | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE                                |           |           |           |          |             |         |           |              |
| 4-00626 GENERAL ICE RENTALS            | (81,847)  | (91,438)  | (81,847)  |          | (3,211)     |         | (85,058)  | 3.92%        |
| 4-00627 SUBSIDIZED RENTALS             | (201,637) | (191,360) | (201,637) |          | (7,800)     |         | (209,437) | 3.87%        |
| 4-00628 PUBLIC SKATING                 | (1,000)   |           | (1,000)   |          |             |         | (1,000)   | 0.00%        |
| 4-00629 SPECIAL EVENTS                 | (1,500)   | (2,512)   | (1,500)   |          |             |         | (1,500)   | 0.00%        |
| 4-00660 HALL RENTAL                    | (5,000)   | (4,562)   | (5,000)   |          |             |         | (5,000)   | 0.00%        |
| 4-00661 CONCESSION REVENUE             | (45,000)  | (74,669)  | (45,000)  |          | (15,000)    |         | (60,000)  | 33.33%       |
| Revenue Total                          | (335,984) | (364,541) | (335,984) |          | (26,011)    |         | (361,995) | 7.74%        |
| EXPENSES                               |           |           |           |          |             |         |           |              |
| 5-01050 WAGES - REGULAR                | 138,732   | 135,787   | 138,732   |          | 3,996       |         | 142,728   | 2.88%        |
| 5-01051 WAGES - SEASONAL               | 11,250    | 25,507    | 11,250    |          | (11,250)    |         |           | (100.00%)    |
| 5-01055 WAGES - OVERTIME               | 11,000    | 12,399    | 11,000    |          | 1,000       |         | 12,000    | 9.09%        |
| 5-01060 WAGES - CASUAL                 | 11,250    | 14,304    | 11,250    |          | 1,230       |         | 12,480    | 10.93%       |
| 5-01080 WAGES - LIFEGUARDS/CONCESSIONS |           |           |           |          | 15,000      |         | 15,000    |              |
| 5-01115 STAT HOLIDAY PAY               | 2,600     | 1,572     | 2,600     |          |             |         | 2,600     | 0.00%        |
| 5-01200 EMPLOYEE BENEFITS              | 41,339    | 40,840    | 41,339    |          | (2,475)     |         | 38,864    | (5.99%)      |
| 5-02101 FUEL                           | 30,500    | 30,589    | 30,500    |          | (6,875)     |         | 23,625    | (22.54%)     |
| 5-02102 ELECTRICITY                    | 66,000    | 82,656    | 66,000    |          | (4,800)     |         | 61,200    | (7.27%)      |
| 5-02103 WATER                          | 8,500     | 19,122    | 8,500     |          | 800         |         | 9,300     | 9.41%        |
| 5-02104 TELEPHONE                      | 3,500     | 2,211     | 3,500     |          | 100         |         | 3,600     | 2.86%        |
| 5-02360 CLOTHING & UNIFORMS            | 2,700     | 1,785     | 2,700     |          | 80          |         | 2,780     | 2.96%        |
| 5-02410 EQUIPMENT MAINTENANCE          | 16,000    | 15,000    | 16,000    |          |             |         | 16,000    | 0.00%        |
| 5-04005 INSURANCE                      | 8,420     | 12,259    | 8,420     |          | 1,302       |         | 9,722     | 15.46%       |
| 5-04042 LAUNDRY SERVICES               | 1,500     |           | 1,500     |          |             |         | 1,500     | 0.00%        |
| 5-04100 SECURITY SERVICES              | 500       | 352       | 500       |          |             |         | 500       | 0.00%        |
| 5-04900 CONTRACT WORK                  | 13,000    | 16,665    | 13,000    |          | 400         |         | 13,400    | 3.08%        |
| 5-05000 SUNDRY                         | 240       | 285       | 240       |          | 10          |         | 250       | 4.17%        |
| 5-47050 ARENA MAINTENANCE & SUPPLIES   | 38,000    | 71,315    | 38,000    |          | 1,140       |         | 39,140    | 3.00%        |
| 5-47060 CONCESSIONS                    | 19,350    | 36,144    | 19,350    |          | 7,650       |         | 27,000    | 39.53%       |
| Expense Total                          | 424,381   | 518,792   | 424,381   |          | 7,308       |         | 431,689   | 1.72%        |
| Net Expense                            | 88,397    | 154,251   | 88,397    |          | (18,703)    |         | 69,694    | (21.16%)     |

### **4706 COMMUNITY SERVICES - GERMAIN ARENA**

|  |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|--|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|  | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|  | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE                                |           |           |           |          |             |         |           |              |
| 4-00626 GENERAL ICE RENTALS            | (74,575)  | (62,619)  | (74,575)  |          | (2,847)     |         | (77,422)  | 3.82%        |
| 4-00627 SUBSIDIZED RENTALS             | (199,165) | (191,953) | (199,165) |          | (7,730)     |         | (206,895) | 3.88%        |
| 4-00628 PUBLIC SKATING                 | (4,000)   | (4,171)   | (4,000)   |          |             |         | (4,000)   | 0.00%        |
| 4-00661 CONCESSION REVENUE             | (19,900)  | (13,223)  | (19,900)  |          |             |         | (19,900)  | 0.00%        |
| Revenue Total                          | (297,640) | (271,966) | (297,640) |          | (10,577)    |         | (308,217) | 3.55%        |
| EXPENSES                               |           |           |           |          |             |         |           |              |
| 5-01050 WAGES - REGULAR                | 98,198    | 99,242    | 98,198    |          | 2,436       |         | 100,634   | 2.48%        |
| 5-01051 WAGES - SEASONAL               | 1,900     | 1,422     | 1,900     |          | (1,900)     |         | ·         | (100.00%)    |
| 5-01055 WAGES - OVERTIME               | 7,695     | 9,100     | 7,695     |          | 249         |         | 7,944     | 3.24%        |
| 5-01060 WAGES - CASUAL                 | 4,970     | 3,406     | 4,970     |          | (2,890)     |         | 2,080     | (58.15%)     |
| 5-01080 WAGES - LIFEGUARDS/CONCESSIONS |           |           |           |          | 4,968       |         | 4,968     | ·            |
| 5-01115 STAT HOLIDAY PAY               | 2,500     | 2,388     | 2,500     |          | 74          |         | 2,574     | 2.96%        |
| 5-01200 EMPLOYEE BENEFITS              | 30,343    | 30,901    | 30,343    |          | (645)       |         | 29,698    | (2.13%)      |
| 5-02101 FUEL                           | 17,570    | 13,969    | 17,570    |          | (4,018)     |         | 13,552    | (22.87%)     |
| 5-02102 ELECTRICITY                    | 44,200    | 42,889    | 44,200    |          | (3,250)     |         | 40,950    | (7.35%)      |
| 5-02103 WATER                          | 9,200     | 6,394     | 9,200     |          | 275         |         | 9,475     | 2.99%        |
| 5-02104 TELEPHONE                      | 1,080     | 614       | 1,080     |          | 30          |         | 1,110     | 2.78%        |
| 5-02360 CLOTHING & UNIFORMS            | 880       | 381       | 880       |          |             |         | 880       | 0.00%        |
| 5-02410 EQUIPMENT MAINTENANCE          | 15,000    | 13,980    | 15,000    |          |             |         | 15,000    | 0.00%        |
| 5-04005 INSURANCE                      | 5,373     | 8,974     | 5,373     |          | 1,346       |         | 6,719     | 25.05%       |
| 5-04042 LAUNDRY SERVICES               | 1,280     |           | 1,280     |          |             |         | 1,280     | 0.00%        |
| 5-04100 SECURITY SERVICES              | 390       | 352       | 390       |          | 10          |         | 400       | 2.56%        |
| 5-04900 CONTRACT WORK                  | 13,000    | 14,874    | 13,000    |          | 390         |         | 13,390    | 3.00%        |
| 5-05000 SUNDRY                         | 150       |           | 150       |          |             |         | 150       | 0.00%        |
| 5-47100 ARENA MAINTENANCE & SUPPLIES   | 25,000    | 29,143    | 25,000    |          | 750         |         | 25,750    | 3.00%        |
| 5-47120 CONCESSIONS                    | 8,000     | 4,111     | 8,000     |          |             |         | 8,000     | 0.00%        |
| 5-47123 PUBLIC SKATING                 | 300       | 104       | 300       |          |             |         | 300       | 0.00%        |
| Expense Total                          | 287,029   | 282,244   | 287,029   |          | (2,175)     |         | 284,854   | (0.76%)      |
| Net Expense                            | (10,611)  | 10,278    | (10,611)  |          | (12,752)    |         | (23,363)  | 120.18%      |

### **4708 COMMUNITY SERVICES - CLEARWATER ARENA**

|  |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|--|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|  | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|  | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE                                |           |           |           |          |             |         |           |              |
| 4-00626 GENERAL ICE RENTALS            | (226,847) | (218,327) | (226,847) |          | (8,971)     |         | (235,818) | 3.95%        |
| 4-00627 SUBSIDIZED RENTALS             | (441,265) | (413,855) | (441,265) |          | (16,830)    |         | (458,095) | 3.81%        |
| 4-00628 PUBLIC SKATING                 | (8,000)   | (7,349)   | (8,000)   |          |             |         | (8,000)   | 0.00%        |
| 4-00629 SPECIAL EVENTS                 | (20,000)  | (15,136)  | (20,000)  |          |             |         | (20,000)  | 0.00%        |
| 4-00660 HALL RENTAL                    | (28,000)  | (22,071)  | (28,000)  |          |             |         | (28,000)  | 0.00%        |
| 4-00661 CONCESSION REVENUE             | (80,000)  | (69,068)  | (80,000)  |          |             |         | (80,000)  | 0.00%        |
| 4-00900 SUNDRY REVENUE                 | (10,000)  | (9,956)   | (10,000)  |          |             |         | (10,000)  | 0.00%        |
| Revenue Total                          | (814,112) | (755,762) | (814,112) |          | (25,801)    |         | (839,913) | 3.17%        |
| EXPENSES                               |           |           |           |          |             |         |           |              |
| 5-01050 WAGES - REGULAR                | 360,218   | 369,690   | 360,218   |          | 11,937      |         | 372,155   | 3.31%        |
| 5-01051 WAGES - SEASONAL               | 16,240    | 14,180    | 16,240    |          | (16,240)    |         |           | (100.00%)    |
| 5-01055 WAGES - OVERTIME               | 23,000    | 21,139    | 23,000    |          | 698         |         | 23,698    | 3.03%        |
| 5-01060 WAGES - CASUAL                 | 17,000    | 14,139    | 17,000    |          | (360)       |         | 16,640    | (2.12%)      |
| 5-01080 WAGES - LIFEGUARDS/CONCESSIONS |           |           |           |          | 17,004      |         | 17,004    |              |
| 5-01115 STAT HOLIDAY PAY               | 6,500     | 5,825     | 6,500     |          | 196         |         | 6,696     | 3.02%        |
| 5-01200 EMPLOYEE BENEFITS              | 110,078   | 107,991   | 110,078   |          | (1,148)     |         | 108,930   | (1.04%)      |
| 5-02101 FUEL                           | 47,170    | 40,355    | 47,170    |          | (10,788)    |         | 36,382    | (22.87%)     |
| 5-02102 ELECTRICITY                    | 101,500   | 124,256   | 101,500   |          | (6,550)     |         | 94,950    | (6.45%)      |
| 5-02103 WATER                          | 13,500    | 18,270    | 13,500    |          | 800         |         | 14,300    | 5.93%        |
| 5-02104 TELEPHONE                      | 2,000     | 1,779     | 2,000     |          | 60          |         | 2,060     | 3.00%        |
| 5-02360 CLOTHING & UNIFORMS            | 4,000     | 3,857     | 4,000     |          |             |         | 4,000     | 0.00%        |
| 5-02410 EQUIPMENT MAINTENANCE          | 22,500    | 20,840    | 22,500    |          |             |         | 22,500    | 0.00%        |
| 5-04005 INSURANCE                      | 10,806    | 15,282    | 10,806    |          | 825         |         | 11,631    | 7.63%        |
| 5-04042 LAUNDRY SERVICES               | 2,140     | 8         | 2,140     |          |             |         | 2,140     | 0.00%        |
| 5-04100 SECURITY SERVICES              | 290       | 352       | 290       |          | 10          |         | 300       | 3.45%        |
| 5-04900 CONTRACT WORK                  | 19,370    | 27,974    | 19,370    |          | 580         |         | 19,950    | 2.99%        |
| 5-05000 SUNDRY                         | 540       | 30        | 540       |          | 15          |         | 555       | 2.78%        |
| 5-47150 GENERAL FACILITY MAINTENANCE   | 43,535    | 58,194    | 43,535    |          | 1,305       |         | 44,840    | 3.00%        |
| 5-47160 CONCESSIONS                    | 39,250    | 30,049    | 39,250    |          |             |         | 39,250    | 0.00%        |
| 5-47163 PUBLIC SKATING                 | 2,200     | 289       | 2,200     |          |             |         | 2,200     | 0.00%        |
| Expense Total                          | 841,837   | 874,499   | 841,837   |          | (1,656)     |         | 840,181   | (0.20%)      |
| Net Expense                            | 27,725    | 118,737   | 27,725    |          | (27,457)    |         | 268       | (99.03%)     |

## THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| DEPARTMENT # 4715 4716 DEPARTMENT: Community Services | DIVISION: Pools |
|---|-----------------|
|---|-----------------|

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS                 |
|--------------------------------------|-------------------------|-----------------------|-------------------------|--------------------------|
| FULL TIME                            | 0.46                    | 0.46                  | 0.48                    |                          |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 4.2                     | 4.2                   | 4.2                     | Lifeguards at both pools |
| TOTAL                                | 4.66                    | 4.66                  | 4.68                    |                          |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

## **OBJECTIVES AND RESPONSIBILITIES**

The City has two outdoor pools that provide affordable recreational swimming as well as the opportunity for students to advance through swimming lessons to the extent of becoming qualified lifeguards. Two arena staff are reassigned to maintain the pools and the spray park for a portion of the summer. Both pools are managed by qualified summer students (lifeguards) who report to a Recreation Coordinator. This is a very frugal and successful method of operation and provides tremendous work experience for the lifeguards and student managers. The spray park and associated park amenities have been an overwhelming success. Daily use of the spray park remains very heavy and will continue to attract young children well into the future. While the spray park does not require a lifeguard, management assigns one of the lifeguards who is on a break from overseeing the busy pool to monitor and supervise the spray park area, cancelling the need for specific spray park staffing and providing a high caliber of safety for users.

### 4715 COMMUNITY SERVICES - JACKSON POOL

|  |          |          | 2010     | 2010     | 2010        | 2010    | 2010     | Variance     |
|--|----------|----------|----------|----------|-------------|---------|----------|--------------|
|  | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|  | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE                                |          |          |          |          |             |         |          |              |
| 4-00630 PUBLIC SWIMMING                | (7,500)  | (4,489)  | (7,500)  |          |             |         | (7,500)  | 0.00%        |
| 4-00635 SCHOOL RENTAL & AWARDS         | (2,000)  | (2,901)  | (2,000)  |          |             |         | (2,000)  | 0.00%        |
| 4-00640 REGISTRATION FEES              | (22,500) | (18,812) | (22,500) |          |             |         | (22,500) | 0.00%        |
| 4-00930 COSTS RECOVERED                |          | (920)    |          |          |             |         |          |              |
| Revenue Total                          | (32,000) | (27,122) | (32,000) |          |             |         | (32,000) | 0.00%        |
| EXPENSES                               |          |          |          |          |             |         |          |              |
| 5-01050 WAGES - REGULAR                | 11,040   | 8,873    | 11,040   |          | 576         |         | 11,616   | 5.22%        |
| 5-01055 WAGES - OVERTIME               | 2,500    | 1,829    | 2,500    |          | 74          |         | 2,574    | 2.96%        |
| 5-01060 WAGES - CASUAL                 | 52,000   | 53,292   | 52,000   |          | (52,000)    |         |          | (100.00%)    |
| 5-01080 WAGES - LIFEGUARDS/CONCESSIONS |          |          |          |          | 52,000      |         | 52,000   |              |
| 5-01115 STAT HOLIDAY PAY               |          |          |          |          | 1,508       |         | 1,508    |              |
| 5-01200 EMPLOYEE BENEFITS              | 9,098    | 7,456    | 9,098    |          | (1,418)     |         | 7,680    | (15.59%)     |
| 5-02054 CHEMICALS                      | 5,020    | 6,100    | 5,020    |          | 150         |         | 5,170    | 2.99%        |
| 5-02101 FUEL                           | 5,220    | 5,298    | 5,220    |          | 155         |         | 5,375    | 2.97%        |
| 5-02102 ELECTRICITY                    | 3,200    | 2,704    | 3,200    |          |             |         | 3,200    | 0.00%        |
| 5-02103 WATER                          | 3,050    | 5,903    | 3,050    |          |             |         | 3,050    | 0.00%        |
| 5-02104 TELEPHONE                      | 590      | 755      | 590      |          |             |         | 590      | 0.00%        |
| 5-04005 INSURANCE                      | 1,953    | 3,367    | 1,953    |          | (92)        |         | 1,861    | (4.71%)      |
| 5-47500 POOL MAINTENANCE & SUPPLIES    | 8,775    | 4,007    | 8,775    |          | 260         |         | 9,035    | 2.96%        |
| 5-47503 POOL & BUILDING MAINTENANCE    | 3,329    | 721      | 3,329    |          | 101         |         | 3,430    | 3.03%        |
| 5-47510 POOL LIFEGUARDS & SUPPLIES     | 2,724    | 1,580    | 2,724    |          |             |         | 2,724    | 0.00%        |
| Expense Total                          | 108,499  | 101,885  | 108,499  |          | 1,314       |         | 109,813  | 1.21%        |
| Net Expense                            | 76,499   | 74,763   | 76,499   |          | 1,314       |         | 77,813   | 1.72%        |

### 4716 COMMUNITY SERVICES - TECUMSEH POOL

|  |          |          | 2010     | 2010     | 2010        | 2010    | 2010     | Variance     |
|--|----------|----------|----------|----------|-------------|---------|----------|--------------|
|  | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|  | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE                                |          |          |          |          |             |         |          |              |
| 4-00630 PUBLIC SWIMMING                | (7,000)  | (14,116) | (7,000)  |          |             |         | (7,000)  | 0.00%        |
| 4-00635 SCHOOL RENTAL & AWARDS         | (2,300)  | (3,751)  | (2,300)  |          | (400)       |         | (2,700)  | 17.39%       |
| 4-00637 SPRAY PARK FEES                | (14,000) |          | (14,000) |          |             |         | (14,000) | 0.00%        |
| 4-00640 REGISTRATION FEES              | (24,000) | (27,264) | (24,000) |          |             |         | (24,000) | 0.00%        |
| Revenue Total                          | (47,300) | (45,131) | (47,300) |          | (400)       |         | (47,700) | 0.85%        |
| EXPENSES                               |          |          |          |          |             |         |          |              |
| 5-01050 WAGES - REGULAR                | 11,040   | 14,311   | 11,040   |          | 576         |         | 11,616   | 5.22%        |
| 5-01055 WAGES - OVERTIME               | 2,500    | 2,834    | 2,500    |          | 74          |         | 2,574    | 2.96%        |
| 5-01060 WAGES - CASUAL                 | 60,000   | 60,693   | 60,000   |          | (60,000)    |         |          | (100.00%)    |
| 5-01080 WAGES - LIFEGUARDS/CONCESSIONS |          |          |          |          | 60,008      |         | 60,008   |              |
| 5-01200 EMPLOYEE BENEFITS              | 10,003   | 10,321   | 10,003   |          | (981)       |         | 9,022    | (9.81%)      |
| 5-02054 CHEMICALS                      | 3,500    | 6,100    | 3,500    |          |             |         | 3,500    | 0.00%        |
| 5-02101 FUEL                           | 2,170    |          | 2,170    |          |             |         | 2,170    | 0.00%        |
| 5-02103 WATER                          | 10,150   | 6,497    | 10,150   |          | 300         |         | 10,450   | 2.96%        |
| 5-02104 TELEPHONE                      | 800      | 527      | 800      |          |             |         | 800      | 0.00%        |
| 5-04005 INSURANCE                      | 2,812    | 4,777    | 2,812    |          | 433         |         | 3,245    | 15.40%       |
| 5-47600 POOL MAINTENANCE & SUPPLIES    | 6,872    | 4,098    | 6,872    |          | 198         |         | 7,070    | 2.88%        |
| 5-47603 POOL & BUILDING MAINTENANCE    | 4,484    | 4,964    | 4,484    |          | 136         |         | 4,620    | 3.03%        |
| 5-47610 POOL LIFEGUARDS & SUPPLIES     | 2,935    | 2,856    | 2,935    |          |             |         | 2,935    | 0.00%        |
| Expense Total                          | 117,266  | 117,978  | 117,266  |          | 744         |         | 118,010  | 0.63%        |
| Net Expense                            | 69,966   | 72,847   | 69,966   |          | 344         |         | 70,310   | 0.49%        |

## THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| DEPARTMENT # 4950 DEPARTMENT: Community Services DIVISION: Strangway Centre |  |
|---|--|
|---|--|

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS |
|--------------------------------------|-------------------------|-----------------------|-------------------------|----------|
| FULL TIME                            | 2.5                     | 2.5                   | 2.5                     |          |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 0                       | 0                     | 0                       |          |
| TOTAL                                | 2.5                     | 2.5                   | 2.5                     |          |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

## **OBJECTIVES AND RESPONSIBILITIES**

Responsible for providing numerous programs and activities for active seniors fifty years of age and older. The permanent, part-time activities coordinator position was combined with the full-time position in the Recreation Section at City Hall resulting in one full-time position and the reduction of the permanent part-time position. The Manager of the Centre is also the City's representative on the Special Needs Committee and Community Service's representative on the City's Accessibility Committee. While still honouring the needs of the long-term members, the Centre is reinventing itself to provide programs that meet the needs and interests of today's active, mature adult. The Centre has been very successful in attracting young, middle-age, and senior adults to participate in a variety of programs and special interest offerings. The Centre has also moved to a pay-as-you-participate philosophy which requires the purchase of tokens for each activity a member participates in. This is on top of the basic membership fee and provides a more fair allocation of cost between active and non-active members.

### 4950 COMMUNITY SERVICES - STRANGWAY ADMINISTRATION

|  |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|--|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|  | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|  | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE  | -         |           | -         | -        | -           | -       | -         | -            |
| 4-00474 ADVERTISING                              | (500)     | (269)     | (500)     |          |             |         | (500)     | 0.00%        |
| 4-00655 MEMBERSHIP FEES                          | (17,000)  | (17,396)  | (17,000)  |          |             |         | (17,000)  | 0.00%        |
| 4-00750 PROVINCIAL SUBSIDY                       | (35,964)  | (41,353)  | (35,964)  |          |             |         | (35,964)  | 0.00%        |
| 4-00903 RENTAL REVENUE                           | (2,750)   | (2,902)   | (2,750)   |          |             |         | (2,750)   | 0.00%        |
| 4-00905 DONATIONS                                | (1,500)   | (2,630)   | (1,500)   |          |             |         | (1,500)   | 0.00%        |
| 4-47800 COSTS RECOVERED - SPECIAL EVENTS COMMITT | (7,000)   | (8,013)   | (7,000)   |          |             |         | (7,000)   | 0.00%        |
| 4-47801 COSTS RECOVERED - TRAVEL COMMITTEE       | (7,700)   | (1,339)   | (7,700)   |          |             |         | (7,700)   | 0.00%        |
| 4-47803 COSTS RECOVERED - FUNDRAISING            | (20,000)  | (31,697)  | (20,000)  |          | (7,500)     |         | (27,500)  | 37.50%       |
| 4-47804 COSTS RECOVERED - VOLUNTEERS             |           | (29)      |           |          |             |         |           |              |
| 4-47805 COSTS RECOVERED - HOBBY SHOP             | (1,800)   | (1,980)   | (1,800)   |          |             |         | (1,800)   | 0.00%        |
| 4-47806 COSTS RECOVERED - ACTIVITIES             | (70,000)  | (82,668)  | (70,000)  |          | (7,500)     |         | (77,500)  | 10.71%       |
| 4-47820 DONATIONS - SPECIAL EVENTS COMMITTEE     |           | (2,010)   |           |          |             |         |           |              |
| 4-47823 DONATIONS - FUNDRAISING                  | (600)     | (435)     | (600)     |          |             |         | (600)     | 0.00%        |
| 4-47825 DONATIONS - HOBBY SHOP                   | (200)     |           | (200)     |          |             |         | (200)     | 0.00%        |
| 4-47826 DONATIONS - ACTIVITIES                   | (50)      | (285)     | (50)      |          |             |         | (50)      | 0.00%        |
| Revenue Total                                    | (165,064) | (193,006) | (165,064) |          | (15,000)    |         | (180,064) | 9.09%        |
| EXPENSES   |           |           |           |          |             |         |           |              |
| 5-01000 SALARIES                                 | 140,437   | 105,075   | 140,437   |          | 7,425       |         | 147,862   | 5.29%        |
| 5-01030 SALARIES - CASUAL                        | 3,500     | 40,079    | 3,500     |          | (2)         |         | 3,498     | (0.06%)      |
| 5-01200 EMPLOYEE BENEFITS                        | 34,951    | 36,567    | 34,951    |          | 4,131       |         | 39,082    | 11.82%       |
| 5-02000 STATIONERY & SUPPLIES                    | 1,560     | 1,946     | 1,560     |          |             |         | 1,560     | 0.00%        |
| 5-02001 PRINTING & PAPER SUPPLIES                | 4,200     | 5,481     | 4,200     |          | 125         |         | 4,325     | 2.98%        |
| 5-02104 TELEPHONE                                | 3,200     | 2,720     | 3,200     |          |             |         | 3,200     | 0.00%        |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS              | 350       | 350       | 350       |          |             |         | 350       | 0.00%        |
| 5-02302 ADVERTISING                              | 5,280     | 3,422     | 5,280     |          | 158         |         | 5,438     | 2.99%        |
| 5-02303 POSTAGE                                  | 550       | 339       | 550       |          |             |         | 550       | 0.00%        |
| 5-02311 TRAINING & EDUCATION                     | 500       | 225       | 500       |          |             |         | 500       | 0.00%        |
| 5-03201 COMMITTEE EXPENSES-SPECIAL EVENTS        | 7,450     | 8,228     | 7,450     |          |             |         | 7,450     | 0.00%        |
| 5-03202 COMMITTEE EXPENSES-TRAVEL COMMITTEE      | 4,700     | 950       | 4,700     |          | 140         |         | 4,840     | 2.98%        |
| 5-03203 COMMITTEE EXPENSES-MEMBERSHIP            |           | 40        |           |          |             |         |           |              |
| 5-03204 COMMITTEE EXPENSES-FUNDRAISING           | 9,500     | 17,340    | 9,500     |          | 285         |         | 9,785     | 3.00%        |
| 5-03206 COMMITTEE EXPENSES-HOBBY SHOP            | 580       | 365       | 580       |          |             |         | 580       | 0.00%        |
| 5-03207 COMMITTEE EXPENSES-ACTIVITIES            | 24,000    | 33,228    | 24,000    |          |             |         | 24,000    | 0.00%        |
| 5-04005 INSURANCE                                | 1,506     | 2,006     | 1,506     |          | (952)       |         | 554       | (63.21%)     |
| 5-04043 CONTRACT CLEANING                        | 18,000    | 17,566    | 18,000    |          | 540         |         | 18,540    | 3.00%        |

### 4950 COMMUNITY SERVICES - STRANGWAY ADMINISTRATION

| Net Expense           | 96,200  | 89,084  | 96,200  |          | (3,150)     |         | 93,050  | (3.27%)      |
|-----------------------|---------|---------|---------|----------|-------------|---------|---------|--------------|
| Expense Total         | 261,264 | 282,090 | 261,264 |          | 11,850      |         | 273,114 | 4.54%        |
| 5-05505 NEW EQUIPMENT | 1,000   | 6,163   | 1,000   |          |             |         | 1,000   | 0.00%        |
|                       | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
|                       | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|                       |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |

### 4951 COMMUNITY SERVICES - STRANGWAY BUILDING & PROPERTY

|                              |        |         | 2010   | 2010     | 2010        | 2010    | 2010   | Variance     |
|------------------------------|--------|---------|--------|----------|-------------|---------|--------|--------------|
|                              | 2009   | 2009    | Base   | One Time | Non-Service | Service | Total  | 2010 to 2009 |
|                              | Budget | Actuals | Budget | Budget   | Budget      | Budget  | Budget | Budget       |
| REVENUE                      |        |         |        |          |             |         |        |              |
| EXPENSES                     |        |         |        |          |             |         |        |              |
| 5-02101 FUEL                 | 9,000  | 8,499   | 9,000  |          | 270         |         | 9,270  | 3.00%        |
| 5-02102 ELECTRICITY          | 14,500 | 15,177  | 14,500 |          | 435         |         | 14,935 | 3.00%        |
| 5-02103 WATER                | 2,500  | 3,045   | 2,500  |          |             |         | 2,500  | 0.00%        |
| 5-02321 CLEANING SUPPLIES    | 2,500  | 3,087   | 2,500  |          |             |         | 2,500  | 0.00%        |
| 5-02420 BUILDING MAINTENANCE | 18,000 | 12,560  | 18,000 |          |             |         | 18,000 | 0.00%        |
| 5-04005 INSURANCE            | 987    | 877     | 987    |          | 471         |         | 1,458  | 47.72%       |
| 5-04100 SECURITY SERVICES    | 290    | 352     | 290    |          |             |         | 290    | 0.00%        |
| Expense Total                | 47,777 | 43,597  | 47,777 |          | 1,176       |         | 48,953 | 2.46%        |
| Net Expense                  | 47,777 | 43,597  | 47,777 |          | 1,176       |         | 48,953 | 2.46%        |

### 4952 COMMUNITY SERVICES - STRANGWAY CAFETERIA

|                               |         |          | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|-------------------------------|---------|----------|---------|----------|-------------|---------|---------|--------------|
|                               | 2009    | 2009     | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|                               | Budget  | Actuals  | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                       |         |          |         |          |             |         |         |              |
| 4-00661 CONCESSION REVENUE    | (7,000) | (12,087) | (7,000) |          | (200)       |         | (7,200) | 2.86%        |
| Revenue Total                 | (7,000) | (12,087) | (7,000) |          | (200)       |         | (7,200) | 2.86%        |
| EXPENSES                      |         |          |         |          |             |         |         |              |
| 5-02058 PAPER GOODS           | 140     |          | 140     |          |             |         | 140     | 0.00%        |
| 5-02060 FOOD                  | 4,032   | 6,356    | 4,032   |          | 120         |         | 4,152   | 2.98%        |
| 5-02321 CLEANING SUPPLIES     | 130     | (344)    | 130     |          |             |         | 130     | 0.00%        |
| 5-02410 EQUIPMENT MAINTENANCE | 160     |          | 160     |          |             |         | 160     | 0.00%        |
| Expense Total                 | 4,462   | 6,012    | 4,462   |          | 120         |         | 4,582   | 2.69%        |
| Net Expense                   | (2,538) | (6,075)  | (2,538) |          | (80)        |         | (2,618) | 3.15%        |

### PLANNING & BUILDING

### THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| DEPARTMENT # 5005 | DEPARTMENT: Planning and Building | DIVISION: Planning |
|-------------------|-----------------------------------|--------------------|
|                   | 3                                 |                    |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED | 2009<br>ACTUAL | 2010<br>BUDGETED | COMMENTS   |
|--------------------------------------|------------------|----------------|------------------|------------|
| ·                                    | FTE              | FTE            | FTE              |            |
| FULL TIME                            | 8                | 7              | 8                | 1 planner; |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY |                  |                |                  |            |
| TOTAL                                | 8                | 7              | 8                |            |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

To deliver a broad range of planning and development services. To administer the City's Official Plan and Zoning By-law, subdivision applications, site plan activity, zoning by-law enforcement, and various loan programs.

### **5005 PLANNING & BUILDING - PLANNING DEPARTMENT**

|   |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|---|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|   | 2009      | 2009      | Base      | One Time | Non-Service | Service |           | 2010 to 2009 |
|   | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  |           | Budget       |
| REVENUE                                       | 3         |           | 3         | 3        | Ü           |         | 3         | 3            |
| 4-00700 ZONING & OFFICIAL PLAN APPLICATIONS   | (94,365)  | (138,125) | (94,365)  |          | (41,735)    |         | (136,100) | 44.23%       |
| 4-00701 ZONING VERIFICATION FEES              | (21,060)  | (17,242)  | (21,060)  |          | 11,060      |         | (10,000)  | (52.52%)     |
| 4-00704 DRAFT SUBDIVISION APPROVAL FEE        | (3,635)   | (7,270)   | (3,635)   |          | (115)       |         | (3,750)   | 3.16%        |
| 4-00720 SALE OF PRINTS, MAPS, ETC             | (2,000)   | (1,185)   | (2,000)   |          | 1,500       |         | (500)     | (75.00%)     |
| 4-00740 R.R.A.P. FEES                         | (20,000)  | (20,715)  | (20,000)  |          | ,           |         | (20,000)  | 0.00%        |
| 4-00741 HASI AGENCY FEES                      | ` '       | (904)     | , , ,     |          |             |         | ` ' '     |              |
| 4-00745 PLANNING DEPART-COUNTY GRANT          | (568,775) | (452,956) | (568,775) |          |             |         | (568,775) | 0.00%        |
| 4-00925 ADMINISTRATION-FEES                   | (40,000)  | (46,566)  | (40,000)  |          |             |         | (40,000)  | 0.00%        |
| 4-00930 COSTS RECOVERED                       | (45,500)  | (45,500)  | (45,500)  |          |             |         | (45,500)  | 0.00%        |
| Revenue Total                                 | (795,335) | (730,463) | (795,335) |          | (29,290)    |         | (824,625) | 3.68%        |
| EXPENSES                                      |           |           |           |          |             |         |           |              |
| 5-01000 SALARIES                              | 536,011   | 459,796   | 536,011   |          | 21,344      |         | 557,355   | 3.98%        |
| 5-01025 SALARIES - OVERTIME                   |           | 3,203     |           |          |             |         |           |              |
| 5-(SALARIES - CASUAL                          |           | 330       |           |          |             |         |           |              |
| 5-01200 EMPLOYEE BENEFITS                     | 141,357   | 115,577   | 141,357   |          | (2,943)     |         | 138,414   | (2.08%)      |
| 5-01253 CAR ALLOWANCE                         | 1,404     | 1,429     | 1,404     |          | 14          |         | 1,418     | 1.00%        |
| 5-01254 CLOTHING/BOOT ALLOWANCE               | 175       |           | 175       |          |             |         | 175       | 0.00%        |
| 5-02000 STATIONERY & SUPPLIES                 | 2,500     | 1,794     | 2,500     |          |             |         | 2,500     | 0.00%        |
| 5-02001 PRINTING & PAPER SUPPLIES             | 1,500     | 1,425     | 1,500     |          | 500         |         | 2,000     | 33.33%       |
| 5-02002 GRAPHIC PRINTING & SUPPLIES           | 1,735     | 1,471     | 1,735     |          |             |         | 1,735     | 0.00%        |
| 5-02104 TELEPHONE                             | 500       | 914       | 500       |          | 300         |         | 800       | 60.00%       |
| 5-02220 VEHICLE EXPENSE                       | 9,000     | 1,303     | 9,000     |          |             |         | 9,000     | 0.00%        |
| 5-02300 OFFICE EXPENSES                       | 780       | 59        | 780       |          |             |         | 780       | 0.00%        |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS           | 2,990     | 1,451     | 2,990     |          |             |         | 2,990     | 0.00%        |
| 5-02302 ADVERTISING                           | 7,000     | 5,960     | 7,000     |          |             |         | 7,000     | 0.00%        |
| 5-02303 POSTAGE                               | 4,000     | 4,088     | 4,000     |          |             |         | 4,000     | 0.00%        |
| 5-02310 TRAVEL                                | 290       | 27        | 290       |          |             |         | 290       | 0.00%        |
| 5-02311 TRAINING & EDUCATION                  | 5,000     | 2,352     | 5,000     |          |             |         | 5,000     | 0.00%        |
| 5-02312 CONFERENCES & SEMINARS                | 1,460     | 46        | 1,460     |          |             |         | 1,460     | 0.00%        |
| 5-02405 OFFICE EQUIPMENT MAINTENANCE          | 8,000     | 4,308     | 8,000     |          |             |         | 8,000     | 0.00%        |
| 5-04005 INSURANCE                             | 6,869     | 9,612     | 6,869     |          | 5,964       |         | 12,833    | 86.82%       |
| 5-05500 REPLACEMENT EQUIPMENT                 | 7,750     | 6,437     | 7,750     |          |             |         | 7,750     | 0.00%        |
| 5-05505 NEW EQUIPMENT                         | 3,300     | 3,862     |           | 3,300    |             |         | 3,300     | 0.00%        |
| 5-05880 DOWNTOWN REHABILITATION GRANT PROGRAM | 1,000     | 1,807     | 1,000     |          |             |         | 1,000     | 0.00%        |
| Expense Total                                 | 742,621   | 627,251   | 739,321   | 3,300    | 25,179      |         | 767,800   | 3.39%        |

### **5005 PLANNING & BUILDING - PLANNING DEPARTMENT**

| Net Expense | (52,714) | (103,212) | (56,014) | 3,300    | (4,111)     |         | (56,825) | 7.80%        |
|-------------|----------|-----------|----------|----------|-------------|---------|----------|--------------|
|             | Budget   | Actuals   | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
|             | 2009     | 2009      | Base     | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|             |          |           | 2010     | 2010     | 2010        | 2010    | 2010     | Variance     |

### **5010 PLANNING & BUILDING - COMMITTEE OF ADJUSTMENT**

|  |          |          | 2010     | 2010     | 2010        | 2010    | 2010     | Variance     |
|--|----------|----------|----------|----------|-------------|---------|----------|--------------|
|  | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|  | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE                                    |          |          |          |          |             |         |          |              |
| 4-00702 COMMITTEE OF ADJUSTMENT PERMISSION | (23,450) | (22,886) | (23,450) |          | (550)       |         | (24,000) | 2.35%        |
| 4-00703 COMMITTEE OF ADJUSTMENT CONSENT    | (34,035) | (17,725) | (34,035) |          | (1,015)     |         | (35,050) | 2.98%        |
| Revenue Total                              | (57,485) | (40,611) | (57,485) |          | (1,565)     |         | (59,050) | 2.72%        |
| EXPENSES                                   |          |          |          |          |             |         |          |              |
| 5-01253 CAR ALLOWANCE                      | 2,100    | 2,100    | 2,100    |          |             |         | 2,100    | 0.00%        |
| 5-02000 STATIONERY & SUPPLIES              | 240      | 134      | 240      |          |             |         | 240      | 0.00%        |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS        | 200      | 220      | 200      |          | 50          |         | 250      | 25.00%       |
| 5-02302 ADVERTISING                        | 9,350    | 3,777    | 9,350    |          |             |         | 9,350    | 0.00%        |
| 5-02303 POSTAGE                            | 1,250    | 2,290    | 1,250    |          | 600         |         | 1,850    | 48.00%       |
| 5-02312 CONFERENCES & SEMINARS             | 2,800    | 2,251    | 2,800    |          | 300         |         | 3,100    | 10.71%       |
| 5-05650 ALLOCATED ADMINISTRATION           | 45,500   | 45,500   | 45,500   |          |             |         | 45,500   | 0.00%        |
| Expense Total                              | 61,440   | 56,272   | 61,440   |          | 950         |         | 62,390   | 1.55%        |
| Net Expense                                | 3,955    | 15,661   | 3,955    |          | (615)       |         | 3,340    | (15.55%)     |

### THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| DEPARTMENT # 5020 | DEPARTMENT: Planning and Building | DIVISION: Building |
|-------------------|-----------------------------------|--------------------|

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS   |
|--------------------------------------|-------------------------|-----------------------|-------------------------|--|
| FULL TIME                            | 7                       | 7                     | 8                       | 1 bylaw enforcement position replacing 1 contract position and 2 students; |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 0.83                    | 0.83                  | 0                       |  |
| TOTAL                                | 7.83                    | 7.83                  | 8                       |  |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

To administer the Ontario Building Code. Responsible for issuing building permits and inspecting building construction in accordance with the Ontario Building Code. Responsible for Property Standards enforcement and inspections associated with Housing Loan Programs.

### **5020 PLANNING & BUILDING - BUILDING DEPARTMENT**

|  |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|--|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|  | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|  | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE                                    |           |           |           |          |             |         |           |              |
| 4-00710 BUILDING PERMIT                    | (450,000) | (619,334) | (450,000) |          | (25,000)    |         | (475,000) | 5.56%        |
| 4-00715 PROPERTY STANDARDS INSPECTION FEES | (1,500)   | (7,700)   | (1,500)   |          | (1,500)     |         | (3,000)   | 100.00%      |
| 4-00795 OTHER GRANTS & SUBSIDIES           |           |           |           |          | (3,000)     |         | (3,000)   |              |
| 4-00930 COSTS RECOVERED                    |           | (11,653)  |           |          |             |         |           |              |
| 4-06220 CONTRIBUTION FROM RESERVES         | (285,844) | (69,866)  | (284,344) |          |             |         | (284,344) | (0.52%)      |
| Revenue Total                              | (737,344) | (708,553) | (735,844) |          | (29,500)    |         | (765,344) | 3.80%        |
| EXPENSES                                   |           |           |           |          |             |         |           |              |
| 5-01000 SALARIES                           | 443,685   | 436,166   | 443,685   |          | 69,609      |         | 513,294   | 15.69%       |
| 5-01030 SALARIES - CASUAL                  | 42,892    | 56,219    | 42,892    |          | (42,892)    |         |           | (100.00%)    |
| 5-01200 EMPLOYEE BENEFITS                  | 132,456   | 121,787   | 132,456   |          | 3,175       |         | 135,631   | 2.40%        |
| 5-01253 CAR ALLOWANCE                      | 450       |           | 450       |          | (450)       |         |           | (100.00%)    |
| 5-01254 CLOTHING/BOOT ALLOWANCE            | 1,050     | 2,374     | 1,050     |          | 450         |         | 1,500     | 42.86%       |
| 5-02000 STATIONERY & SUPPLIES              | 1,225     | 1,732     | 1,225     |          | 775         |         | 2,000     | 63.27%       |
| 5-02001 PRINTING & PAPER SUPPLIES          | 1,340     | 2,590     | 1,340     |          | 660         |         | 2,000     | 49.25%       |
| 5-02104 TELEPHONE                          | 3,800     | 4,530     | 3,800     |          |             |         | 3,800     | 0.00%        |
| 5-02220 VEHICLE EXPENSE                    | 47,044    | 31,115    | 47,044    |          | 1,884       |         | 48,928    | 4.00%        |
| 5-02225 VEHICLE LEASING                    | 2,500     | 4,164     | 2,500     |          |             |         | 2,500     | 0.00%        |
| 5-02300 OFFICE EXPENSES                    | 25,000    | 16,893    | 25,000    |          | (15,000)    |         | 10,000    | (60.00%)     |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS        | 1,000     | 1,110     | 1,000     |          | 500         |         | 1,500     | 50.00%       |
| 5-02303 POSTAGE                            | 1,300     |           | 1,300     |          |             |         | 1,300     | 0.00%        |
| 5-02309 LOCAL TRAVEL                       | 2,000     | 5,649     | 2,000     |          | 1,000       |         | 3,000     | 50.00%       |
| 5-02311 TRAINING & EDUCATION               | 8,000     | 4,577     | 8,000     |          |             |         | 8,000     | 0.00%        |
| 5-02312 CONFERENCES & SEMINARS             | 1,800     | 2,017     | 1,800     |          | 200         |         | 2,000     | 11.11%       |
| 5-02405 OFFICE EQUIPMENT MAINTENANCE       | 200       | 1,072     | 200       |          |             |         | 200       | 0.00%        |
| 5-04005 INSURANCE                          | 11,449    | 16,020    | 11,449    |          | (3,749)     |         | 7,700     | (32.75%)     |
| 5-05500 REPLACEMENT EQUIPMENT              | 5,200     | 284       | 5,200     |          |             |         | 5,200     | 0.00%        |
| 5-05505 NEW EQUIPMENT                      | 1,500     | 97        |           |          |             |         |           | (100.00%)    |
| 5-05630 OTHER RECOVERABLE WORK             |           | 160       |           |          |             |         |           |              |
| Expense Total                              | 733,891   | 708,556   | 732,391   |          | 16,162      |         | 748,553   | 2.00%        |
| Net Expense                                | (3,453)   | 3         | (3,453)   |          | (13,338)    |         | (16,791)  | 386.27%      |

### 5022 PLANNING & BUILDING - ENVIRONMENTAL ADVISORY COMMITTEE

|                                   |        |         | 2010   | 2010     | 2010        | 2010    | 2010   | Variance     |
|-----------------------------------|--------|---------|--------|----------|-------------|---------|--------|--------------|
|                                   | 2009   | 2009    | Base   | One Time | Non-Service | Service | Total  | 2010 to 2009 |
|                                   | Budget | Actuals | Budget | Budget   | Budget      | Budget  | Budget | Budget       |
| REVENUE                           |        |         |        |          |             |         |        |              |
| EXPENSES                          |        |         |        |          |             |         |        |              |
| 5-02001 PRINTING & PAPER SUPPLIES | 390    |         | 390    |          |             |         | 390    | 0.00%        |
| 5-02300 OFFICE EXPENSES           | 390    |         | 390    |          |             |         | 390    | 0.00%        |
| 5-02302 ADVERTISING               | 490    |         | 490    |          |             |         | 490    | 0.00%        |
| 5-02311 TRAINING & EDUCATION      | 490    |         | 490    |          |             |         | 490    | 0.00%        |
| 5-02312 CONFERENCES & SEMINARS    | 190    |         | 190    |          |             |         | 190    | 0.00%        |
| Expense Total                     | 1,950  |         | 1,950  |          |             |         | 1,950  | 0.00%        |
| Net Expense                       | 1,950  |         | 1,950  |          |             |         | 1,950  | 0.00%        |

### **5025 PLANNING & BUILDING - HERITAGE COMMITTEE**

|                                     |        |         | 2010   | 2010     | 2010        | 2010    | 2010   | Variance     |
|-------------------------------------|--------|---------|--------|----------|-------------|---------|--------|--------------|
|                                     | 2009   | 2009    | Base   | One Time | Non-Service | Service | Total  | 2010 to 2009 |
|                                     | Budget | Actuals | Budget | Budget   | Budget      | Budget  | Budget | Budget       |
| REVENUE                             |        |         |        |          |             |         |        |              |
| EXPENSES                            |        |         |        |          |             |         |        |              |
| 5-02000 STATIONERY & SUPPLIES       | 100    | 238     | 100    |          |             |         | 100    | 0.00%        |
| 5-02300 OFFICE EXPENSES             | 190    | 114     | 190    |          |             |         | 190    | 0.00%        |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS | 75     | 120     | 75     |          |             |         | 75     | 0.00%        |
| 5-02302 ADVERTISING                 | 340    |         | 340    |          |             |         | 340    | 0.00%        |
| 5-02310 TRAVEL                      | 340    |         | 340    |          |             |         | 340    | 0.00%        |
| 5-02311 TRAINING & EDUCATION        | 190    |         | 190    |          |             |         | 190    | 0.00%        |
| 5-02312 CONFERENCES & SEMINARS      | 970    | 829     | 970    |          |             |         | 970    | 0.00%        |
| 5-03001 CERTIFICATE PROGRAM         | 50     | 22      | 50     |          |             |         | 50     | 0.00%        |
| 5-05800 HERITAGE DAY                | 730    | 357     | 730    |          |             |         | 730    | 0.00%        |
| Expense Total                       | 2,985  | 1,680   | 2,985  |          |             |         | 2,985  | 0.00%        |
| Net Expense                         | 2,985  | 1,680   | 2,985  |          |             |         | 2,985  | 0.00%        |

### **5040 PLANNING & BUILDING - OFFICIAL PLAN REVIEW**

|                                     |          |          | 2010     | 2010     | 2010        | 2010    | 2010     | Variance     |
|-------------------------------------|----------|----------|----------|----------|-------------|---------|----------|--------------|
|                                     | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|                                     | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE                             |          |          |          |          |             |         |          |              |
| 4-06220 CONTRIBUTION FROM RESERVES  | (40,000) | (17,118) | (40,000) |          |             |         | (40,000) | 0.00%        |
| Revenue Total                       | (40,000) | (17,118) | (40,000) |          |             |         | (40,000) | 0.00%        |
| EXPENSES                            |          |          |          |          |             |         |          |              |
| 5-02001 PRINTING & PAPER SUPPLIES   | 1,000    |          | 1,000    |          |             |         | 1,000    | 0.00%        |
| 5-02002 GRAPHIC PRINTING & SUPPLIES | 1,200    |          | 1,200    |          |             |         | 1,200    | 0.00%        |
| 5-02300 OFFICE EXPENSES             | 200      |          | 200      |          |             |         | 200      | 0.00%        |
| 5-02302 ADVERTISING                 | 3,000    | 96       | 3,000    |          |             |         | 3,000    | 0.00%        |
| 5-02303 POSTAGE                     | 300      |          | 300      |          |             |         | 300      | 0.00%        |
| 5-04910 OTHER PURCHASED SERVICES    | 75,000   | 17,118   | 75,000   |          |             |         | 75,000   | 0.00%        |
| Expense Total                       | 80,700   | 17,214   | 80,700   |          |             |         | 80,700   | 0.00%        |
| Net Expense                         | 40,700   | 96       | 40,700   |          |             |         | 40,700   | 0.00%        |

### **DEBT & UNCLASSIFIED**

### **5500 DEBT CHARGES**

|   |             |             | 2010        | 2010     | 2010        | 2010    | 2010        | Variance     |
|---|-------------|-------------|-------------|----------|-------------|---------|-------------|--------------|
|   | 2009        | 2009        | Base        | One Time | Non-Service | Service | Total       | 2010 to 2009 |
|   | Budget      | Actuals     | Budget      | Budget   | Budget      | Budget  | Budget      | Budget       |
| REVENUE                                   |             |             |             |          |             |         |             |              |
| 4-00095 TILE DRAIN LOAN                   | (8,760)     | (8,759)     | (8,760)     |          | 1           |         | (8,759)     | (0.01%)      |
| 4-05745 DEBT RECOVERY - TRANSIT           | (216,014)   | (216,014)   | (216,014)   |          | (476)       |         | (216,490)   | 0.22%        |
| 4-05750 DEBT RECOVERY - SEWERS            | (2,238,164) | (2,238,165) | (2,238,164) |          | (421,348)   |         | (2,659,512) | 18.83%       |
| 4-05752 DEBT RECOVERY - WATER             | (2,782,203) | (2,782,204) | (2,782,203) |          | 5,057       |         | (2,777,146) | (0.18%)      |
| 4-05753 DEBT RECOVERY - SSEC              | (78,798)    | (78,798)    | (78,798)    |          |             |         | (78,798)    | 0.00%        |
| 4-05754 DEBT RECOVERY - POLICE            | (297,429)   | (297,429)   | (297,429)   |          | 1,199       |         | (296,230)   | (0.40%)      |
| 4-05756 DEBT RECOVERY - SEAWAY CENTRE     | (17,920)    | (18,727)    | (17,920)    |          |             |         | (17,920)    | 0.00%        |
| 4-05757 DEBT RECOVERY - MULTI USE COMPLEX | (437,283)   | (437,283)   | (437,283)   |          |             |         | (437,283)   | 0.00%        |
| Revenue Total                             | (6,076,571) | (6,077,379) | (6,076,571) |          | (415,567)   |         | (6,492,138) | 6.84%        |
| EXPENSES                                  |             |             |             |          |             |         |             |              |
| 5-05715 LAWSS DEBT CHARGES-PRINCIPAL      | 1,156,392   | 1,156,340   | 1,156,392   |          | 87,804      |         | 1,244,196   | 7.59%        |
| 5-05716 LAWSS DEBT CHARGES-INTEREST       | 1,072,764   | 1,072,716   | 1,072,764   |          | (91,579)    |         | 981,185     | (8.54%)      |
| 5-05720 DEBT CHARGES-PRINCIPAL            | 1,214,000   | 1,214,000   | 1,214,000   |          | 81,000      |         | 1,295,000   | 6.67%        |
| 5-05721 DEBT CHARGES-INTEREST             | 729,973     | 729,974     | 729,973     |          | (79,122)    |         | 650,851     | (10.84%)     |
| 5-05730 OCWA DEBT CHARGES-PRINCIPAL       | 20,630      | 20,630      | 20,630      |          | 2,224       |         | 22,854      | 10.78%       |
| 5-05731 OCWA DEBT CHARGES-INTEREST        | 20,718      | 20,718      | 20,718      |          | (2,224)     |         | 18,494      | (10.73%)     |
| 5-05735 BANK LOAN-PRINCIPAL               | 3,812,481   | 3,836,874   | 3,812,481   |          | 480,844     |         | 4,293,325   | 12.61%       |
| 5-05736 BANK LOAN-INTEREST                | 1,442,882   | 1,418,490   | 1,442,882   |          | (64,006)    |         | 1,378,876   | (4.44%)      |
| 5-05740 TILE DRAIN DEBT CHARGES-PRINCIPAL | 5,515       | 5,514       | 5,515       |          | 369         |         | 5,884       | 6.69%        |
| 5-05741 TILE DRAIN DEBT CHARGES-INTEREST  | 3,245       | 3,246       | 3,245       |          | (370)       |         | 2,875       | (11.40%)     |
| 5-05750 DEBT CHARGES - MULTI-USE COMPLEX  | 437,283     | 437,283     | 437,283     |          |             |         | 437,283     | 0.00%        |
| 5-05780 INTERNAL DEBT CHARGES - PRINCIPAL | 143,047     | 146,576     | 143,047     |          | 79,833      |         | 222,880     | 55.81%       |
| 5-05781 INTERNAL DEBT CHARGES - INTEREST  | 63,231      | 54,701      | 63,231      |          | 25,786      |         | 89,017      | 40.78%       |
| Expense Total                             | 10,122,161  | 10,117,062  | 10,122,161  |          | 520,559     |         | 10,642,720  | 5.14%        |
| Net Expense                               | 4,045,590   | 4,039,683   | 4,045,590   |          | 104,992     |         | 4,150,582   | 2.60%        |

### **5505 FINANCIAL EXPENSES**

|                      |        |         | 2010   | 2010     | 2010        | 2010    | 2010   | Variance     |
|----------------------|--------|---------|--------|----------|-------------|---------|--------|--------------|
|                      | 2009   | 2009    | Base   | One Time | Non-Service | Service | Total  | 2010 to 2009 |
|                      | Budget | Actuals | Budget | Budget   | Budget      | Budget  | Budget | Budget       |
| REVENUE              |        |         |        |          |             |         |        |              |
| EXPENSES             |        |         |        |          |             |         |        |              |
| 5-05700 BANK CHARGES | 15,000 | 10,733  | 15,000 |          | (5,000)     |         | 10,000 | (33.33%)     |
| Expense Total        | 15,000 | 10,733  | 15,000 |          | (5,000)     |         | 10,000 | (33.33%)     |
| Net Expense          | 15,000 | 10,733  | 15,000 |          | (5,000)     |         | 10,000 | (33.33%)     |

### 5515 UNCLASSIFIED

|   |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|---|---------|---------|---------|----------|-------------|---------|---------|--------------|
|   | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|   | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                                 |         |         |         |          |             |         |         |              |
| EXPENSES                                |         |         |         |          |             |         |         |              |
| 5-01200 EMPLOYEE BENEFITS               | 303,448 | 315,496 | 303,448 |          | 5,039       |         | 308,487 | 1.66%        |
| 5-02496 CONTINGENCY PROVISION           | 50,000  |         | 50,000  |          | (25,000)    |         | 25,000  | (50.00%)     |
| 5-05645 PROVISION FOR DOUBTFUL ACCOUNTS |         | 15,951  |         |          |             |         |         |              |
| Expense Total                           | 353,448 | 331,447 | 353,448 |          | (19,961)    |         | 333,487 | (5.65%)      |
| Net Expense                             | 353,448 | 331,447 | 353,448 |          | (19,961)    |         | 333,487 | (5.65%)      |

# GRANTS, BOARDS, & COMMISSIONS

### **5520 MUNICIPAL GRANTS**

| 950                                   | 950   |   | 5,000   |   |  | 5,000   | 426.32%   |
|---------------------------------------|---|---|---|---|--|---|---|
| 7,000                                 | 7,000   |   | 7,000   |   |  | 7,000   | 0.00%   |
| 6,000                                 | 6,000   | ,   | 6,000   |   |  | 6,000   | 0.00%   |
| 15,000                                | 15,000  | 15,000  |   |   |  | 15,000  | 0.00%   |
| 16,000                                | 16,000  | 16,000  |   |   |  | 16,000  | 0.00%   |
| 11,312                                | 8,888   | 11,312  | ,,,,,   |   |  | 11,312  | 0.00%   |
|                                       |   | . 5,000   | 22,000  |   |  |   | 0.00%   |
|                                       | /   | 15 000  | 1,000   |   |  |   | 0.00%   |
|                                       |   |   |   |   |  |   | 0.00%   |
| , , , , , , , , , , , , , , , , , , , |   |   | ,   |   |  |   | 0.00%   |
|                                       |   |   | -,  |   |  | -/  | 0.00%   |
| /                                     |   | 11,000  | 75 000  |   |  |   | 0.00%   |
| , , , , , , , , , , , , , , , , , , , |   | ,   |   |   |  | <i>'</i>  | 0.00%   |
|                                       |   |   |   |   |  |   | 0.00%   |
|                                       |   |   |   |   |  |   | 0.00%   |
| 150.007                               | 167 220   | 150.067   |   |   |  | 150.067   | 0.00%   |
| ( 2,222,                              | ( -,,   |   | ( 1,111,  |   |  | ( 3,333,  |   |
| · · · · ·                             |   |   |   |   |  | ` ' '   | 0.00%   |
| (75,000)                              | (75,000)  |   | (75,000)  |   |  | (75,000)  | 0.00%   |
| Ü                                     |   | - J   | 3   | ŭ   |  | 9   |   |
| Budget                                | Actuals   |   | Budget  | Budget  | Budget   |   | Budget  |
| 2009                                  | 2009  |   |   |   |  |   | Variance 2010 to 2009   |
|                                       | (75,000)<br>(75,000)<br>(75,000)<br>158,067<br>17,230<br>10,000<br>11,000<br>200<br>1,000<br>15,000<br>22,000<br>11,312<br>16,000<br>15,000<br>6,000<br>7,000 | Budget Actuals  (75,000) (75,000)  (75,000) (75,000)  (75,000) (75,000)  158,067 167,338  17,230 24,215  10,000 21,275  11,000 11,934  75,000 75,000  35,000 35,000  200 200  1,000 1,000  15,000 15,000  22,000 22,000  11,312 8,888  16,000 16,000  15,000 15,000  6,000 6,000  7,000 950 950 | Budget         Actuals         Budget           (75,000)         (75,000)         (75,000)           158,067         167,338         158,067           17,230         24,215         17,230           10,000         21,275         10,000           11,000         11,934         11,000           75,000         75,000         35,000           200         200         200           1,000         1,000         15,000           15,000         15,000         15,000           22,000         22,000         11,312           16,000         16,000         16,000           15,000         15,000         15,000           6,000         6,000         7,000           7,000         7,000         950 | 2009         2009         Base Budget         One Time Budget           (75,000)         (75,000)         (75,000)         (75,000)           (75,000)         (75,000)         (75,000)         (75,000)           158,067         167,338         158,067         17,230           10,000         21,275         10,000         11,000           11,000         11,934         11,000         75,000           75,000         75,000         75,000         35,000           35,000         35,000         35,000         200         200           1,000         1,000         1,000         1,000         1,000           15,000         15,000         22,000         22,000         22,000           11,312         8,888         11,312         16,000         16,000           15,000         15,000         15,000         6,000         6,000           7,000         7,000         7,000         7,000         7,000           950         950         5,000         5,000 | 2009 Budget         2009 Actuals         Base Budget         One Time Budget         Non-Service Budget           (75,000)         (75,000)         (75,000)         (75,000)           (75,000)         (75,000)         (75,000)           158,067         167,338         158,067           17,230         24,215         17,230           10,000         21,275         10,000           11,000         11,934         11,000           75,000         75,000         75,000           35,000         35,000         35,000           200         200         200           1,000         1,000         1,000           15,000         15,000         22,000           22,000         22,000         22,000           11,312         8,888         11,312           16,000         16,000         15,000           15,000         15,000         6,000           7,000         7,000         7,000           950         950         5,000 | 2009   2009   Base   Budget   Budget | 2009   2009   Base   Budget   Budget |

### 5525 CONTRIBUTION TO BOARDS & COMMISSIONS

|   |          |          | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|---|----------|----------|---------|----------|-------------|---------|---------|--------------|
|   | 2009     | 2009     | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|   | Budget   | Actuals  | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                                   |          |          |         |          |             |         |         |              |
| 4-06200 CONTRIBUTION FROM RESERVE FUND    | (45,000) | (45,000) |         |          |             |         |         | (100.00%)    |
| Revenue Total                             | (45,000) | (45,000) |         |          |             |         |         | (100.00%)    |
| EXPENSES                                  |          |          |         |          |             |         |         |              |
| 5-05809 BLUEWATER HOSPITALS-CLEMENTS FUND | 1,888    | 1,888    | 1,888   |          |             |         | 1,888   | 0.00%        |
| 5-05814 ST. CLAIR CONSERVATION AUTHORITY  | 258,275  | 258,275  | 227,854 |          |             |         | 227,854 | (11.78%)     |
| Expense Total                             | 260,163  | 260,163  | 229,742 |          |             |         | 229,742 | (11.69%)     |
| Net Expense                               | 215,163  | 215,163  | 229,742 |          |             |         | 229,742 | 6.78%        |

### SEWER AREA BUDGET

### 1050 SEWER - TAXATION - SEWER AREA

|                            |           |          | 2010      | 2010     | 2010        | 2010    | 2010     | Variance     |
|----------------------------|-----------|----------|-----------|----------|-------------|---------|----------|--------------|
|                            | 2009      | 2009     | Base      | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|                            | Budget    | Actuals  | Budget    | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE                    |           |          |           |          |             |         |          |              |
| 4-00045 LOCAL IMPROVEMENTS | (111,400) | (28,969) | (111,400) |          |             | 81,203  | (30,197) | (72.89%)     |
| Revenue Total              | (111,400) | (28,969) | (111,400) |          |             | 81,203  | (30,197) | (72.89%)     |
| EXPENSES                   |           |          |           |          |             |         |          |              |
| Net Expense                | (111,400) | (28,969) | (111,400) |          |             | 81,203  | (30,197) | (72.89%)     |

### 3500 SEWER - SANITARY SEWER MAINTENANCE

|   |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|---|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|   | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|   | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE   |           |           |           |          |             |         |           |              |
| EXPENSES  |           |           |           |          |             |         |           |              |
| 5-01000 SALARIES                                |           |           |           |          |             | 31,510  | 31,510    |              |
| 5-01200 EMPLOYEE BENEFITS                       | 272,829   | 145,681   | 272,829   |          | 21,154      | 8,475   | 302,458   | 10.86%       |
| 5-02104 TELEPHONE                               |           | 305       |           |          |             |         |           |              |
| 5-02311 TRAINING & EDUCATION                    | 19,250    | 21,499    | 19,250    |          | 580         |         | 19,830    | 3.01%        |
| 5-02388 OVERTIME MEALS                          | 6,391     | 8,481     | 6,391     |          | 192         |         | 6,583     | 3.00%        |
| 5-02485 CONSTRUCTION                            | 2,350,000 | 1,683,351 | 2,350,000 |          |             |         | 2,350,000 | 0.00%        |
| 5-04005 INSURANCE                               | 104,930   | 80,077    | 104,930   |          | 36,459      |         | 141,389   | 34.75%       |
| 5-04910 OTHER PURCHASED SERVICES                | 24,000    | 18,700    | 24,000    |          | 6,000       |         | 30,000    | 25.00%       |
| 5-05138 CNR LEASE                               | 1,500     | 195       | 1,500     |          |             |         | 1,500     | 0.00%        |
| 5-05720 DEBT CHARGES-PRINCIPAL                  | 320,310   | 320,310   | 320,310   |          | 17,125      |         | 337,435   | 5.35%        |
| 5-05721 DEBT CHARGES-INTEREST                   | 77,594    | 77,594    | 77,594    |          | (17,604)    |         | 59,990    | (22.69%)     |
| 5-05730 OCWA DEBT CHARGES-PRINCIPAL             | 13,272    | 13,232    | 13,272    |          | 1,465       |         | 14,737    | 11.04%       |
| 5-05731 OCWA DEBT CHARGES-INTEREST              | 13,742    | 13,782    | 13,742    |          | (1,465)     |         | 12,277    | (10.66%)     |
| 5-06100 CONTRIBUTION TO RESERVE                 | 2,229     | 2,229     | 2,229     |          |             |         | 2,229     | 0.00%        |
| 5-25900 CAPITAL OUT OF RATES                    | 195,000   | 68,237    |           | 195,000  |             |         | 195,000   | 0.00%        |
| 5-26911 2009 - GIS APPLICATIONS                 |           | 40,000    |           |          |             |         |           |              |
| 5-26912 2009 - COMPUTER MAINTENANCE MGMT SYSTEM |           | 55,000    |           |          |             |         |           |              |
| 5-26913 2009 - IMRPOVEMENTS WORKS YARD          |           | 70,000    |           |          |             |         |           |              |
| 5-44100 SANITARY SEWER CLEANING                 | 155,000   | 159,234   | 155,000   |          | 5,231       |         | 160,231   | 3.37%        |
| 5-44101 REPAIRS SANITARY SEWER                  | 63,424    | 119,353   | 63,424    |          | 2,104       |         | 65,528    | 3.32%        |
| 5-44102 MANHOLE MAINTENANCE SANITARY SEWER      | 55,746    | 35,817    | 55,746    |          | 1,672       |         | 57,418    | 3.00%        |
| 5-44104 SANITARY SEWER LATERAL MAINTENANCE      | 433,896   | 501,556   | 433,896   |          | 16,101      |         | 449,997   | 3.71%        |
| 5-44105 LATTERAL INVESTIGATED & RODDED          |           | 18,053    |           |          |             |         |           |              |
| 5-44106 SANITARY PUMP STATION & BUILDING        | 846,216   | 1,158,595 | 846,216   |          | 15,044      |         | 861,260   | 1.78%        |
| 5-44107 BRIGHTS GROVE LAGOONS                   |           | 27,913    |           |          |             |         |           |              |
| 5-44112 ENVIRONMENTAL INVESTIGATIONS            | 12,410    | 8,488     | 12,410    |          |             |         | 12,410    | 0.00%        |
| 5-44150 SUPERVISION SANITARY SEWER MAINTENANCE  | 195,982   | 190,993   | 195,982   |          | 4,459       |         | 200,441   | 2.28%        |
| Expense Total                                   | 5,163,721 | 4,838,675 | 4,968,721 | 195,000  | 108,517     | 39,985  | 5,312,223 | 2.88%        |
| Net Expense                                     | 5,163,721 | 4,838,675 | 4,968,721 | 195,000  | 108,517     | 39,985  | 5,312,223 | 2.88%        |

### THE CORPORATION OF THE CITY OF SARNIA 2010 CURRENT BUDGET

| DEPARTMENT # 3505 | DEPARTMENT: Engineering | <b>DIVISION: Water Pollution Control Centre</b> |
|-------------------|-------------------------|---|
|                   |                         |   |

| FULL TIME<br>EQUIVALENT              | 2009<br>BUDGETED<br>FTE | 2009<br>ACTUAL<br>FTE | 2010<br>BUDGETED<br>FTE | COMMENTS                |
|--------------------------------------|-------------------------|-----------------------|-------------------------|-------------------------|
| FULL TIME                            | 14.5                    | 14.5                  | 14                      | .5 Reallocation to 3005 |
| PART-TIME/<br>SEASONAL/<br>TEMPORARY | 0.33                    | 0.33                  | 0.33                    | Student                 |
| TOTAL                                | 14.83                   | 14.83                 | 14.33                   |                         |

<sup>\*(</sup>FTE) Full-time equivalent employment is defined as the total number of hours worked divided by the number of regular compensable hours in a fiscal year;

### **OBJECTIVES AND RESPONSIBILITIES**

To supervise staff to provide appropriate treatment of sanitary sewer, waste, and discharge back into the environment.

### 3505 SEWER - WATER POLLUTION CONTROL CENTRE

|   |          |          | 2010     | 2010     | 2010        | 2010    | 2010    | Variance     |
|---|----------|----------|----------|----------|-------------|---------|---------|--------------|
|   | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|   | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                                 | -        |          | -        | -        | -           | -       | -       | -            |
| 4-00940 SALE OF MATERIALS               | (15,000) |          |          |          |             |         |         | (100.00%)    |
| 4-00950 LAWSS RESIDUAL MANAGEMENT FEES  | (75,000) | (82,104) | (75,000) |          | 75,000      |         |         | (100.00%)    |
| Revenue Total                           | (90,000) | (82,104) | (75,000) |          | 75,000      |         |         | (100.00%)    |
| EXPENSES                                |          |          |          |          |             |         |         |              |
| 5-01000 SALARIES                        | 906,286  | 896,868  | 906,286  |          | 9,295       |         | 915,581 | 1.03%        |
| 5-01025 SALARIES - OVERTIME             | 20,000   | 45.149   | 20,000   |          | 22          |         | 20.022  | 0.11%        |
| 5-01030 SALARIES - CASUAL               | 22,349   | -, -     | 22,349   |          | (22,349)    |         | - / -   | (100.00%)    |
| 5-01095 CALL DUTY                       | 10,000   | 13.285   | 10,000   |          | (14)        |         | 9.986   | (0.14%)      |
| 5-01100 ACTING RANK                     | 5,000    | 6,505    | 5,000    |          | , ,         |         | 5,000   | 0.00%        |
| 5-01115 STAT HOLIDAY PAY                | 18,540   | 25,181   | 18,540   |          | (2)         |         | 18,538  | (0.01%)      |
| 5-01125 SHIFT DIFFERENTIAL              | 5,150    | 4,842    | 5,150    |          | (2)         |         | 5,148   | (0.04%)      |
| 5-01200 EMPLOYEE BENEFITS               | 255,564  | 244,079  | 255,564  |          | (10,233)    |         | 245,331 | (4.00%)      |
| 5-01254 CLOTHING/BOOT ALLOWANCE         | 3,440    | 5,648    | 3,440    |          | 1,000       |         | 4,440   | 29.07%       |
| 5-01257 OVERTIME MEALS                  | 990      | 1,258    | 990      |          | ,           |         | 990     | 0.00%        |
| 5-02000 STATIONERY & SUPPLIES           | 5,490    | 1,778    | 5,490    |          |             |         | 5,490   | 0.00%        |
| 5-02052 LAB SUPPLIES                    | 20,040   | 33,701   | 20,040   |          | 600         |         | 20,640  | 2.99%        |
| 5-02054 CHEMICALS                       | 150,790  | 176,900  | 150,790  |          | 4,524       |         | 155,314 | 3.00%        |
| 5-02056 UV SYSTEM SUPPLIES              | 62,130   | 84,701   | 62,130   |          | 1,865       |         | 63,995  | 3.00%        |
| 5-02101 FUEL                            | 152,928  | 219,161  | 152,928  |          | 4,587       |         | 157,515 | 3.00%        |
| 5-02102 ELECTRICITY                     | 702,378  | 597,447  | 702,378  |          |             |         | 702,378 | 0.00%        |
| 5-02103 WATER                           | 300      | 256      | 300      |          | 100         |         | 400     | 33.33%       |
| 5-02104 TELEPHONE                       | 11,790   | 66,184   | 11,790   |          | 354         |         | 12,144  | 3.00%        |
| 5-02220 VEHICLE EXPENSE                 | 71,474   | 73,936   | 71,474   |          | 2,144       |         | 73,618  | 3.00%        |
| 5-02300 OFFICE EXPENSES                 |          | 16,948   |          |          |             |         |         |              |
| 5-02301 MEMBERSHIPS & SUBSCRIPTIONS     | 490      | 150      | 490      |          |             |         | 490     | 0.00%        |
| 5-02303 POSTAGE                         | 50       | 890      | 50       |          | 150         |         | 200     | 300.00%      |
| 5-02310 TRAVEL                          |          | 100      |          |          |             |         |         |              |
| 5-02311 TRAINING & EDUCATION            | 19,365   | 14,284   | 19,365   |          | 580         |         | 19,945  | 3.00%        |
| 5-02312 CONFERENCES & SEMINARS          | 290      | 2,791    | 290      |          | 1,110       |         | 1,400   | 382.76%      |
| 5-02360 CLOTHING & UNIFORMS             | 2,530    | 1,914    | 2,530    |          |             |         | 2,530   | 0.00%        |
| 5-02370 SLUDGE SCREENING & GRIT REMOVAL | 25,730   | (6,984)  | 25,730   |          | 770         |         | 26,500  | 2.99%        |
| 5-02390 COMBINED SEWER OVERFLOW TANK    | 19,680   | 47,707   | 19,680   |          | 590         |         | 20,270  | 3.00%        |
| 5-02391 SEWAGE USE BY-LAW ENFORCEMENT   | 10,000   | 7,184    | 10,000   |          | 300         |         | 10,300  | 3.00%        |
| 5-02392 LAGOON OPERATION                | 17,650   | 1,111    | 17,650   |          | 530         |         | 18,180  | 3.00%        |
| 5-02393 AIR EMISSIONS                   | 10,000   |          | 10,000   |          | 300         |         | 10,300  | 3.00%        |

### 3505 SEWER - WATER POLLUTION CONTROL CENTRE

|                                   |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|-----------------------------------|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|                                   | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|                                   | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| 5-02398 DIGESTION SETTLING TANKS  | 51,200    |           | 51,200    |          | 1,536       |         | 52,736    | 3.00%        |
| 5-02410 EQUIPMENT MAINTENANCE     | 104,400   | 365,937   | 104,400   |          | 3,132       |         | 107,532   | 3.00%        |
| 5-02420 BUILDING MAINTENANCE      | 68,930    | 79,602    | 68,930    |          | 2,068       |         | 70,998    | 3.00%        |
| 5-04005 INSURANCE                 | 106,753   | 60,560    | 106,753   |          | (12,832)    |         | 93,921    | (12.02%)     |
| 5-04008 PROFESSIONAL FEES         |           | 10,313    |           |          |             |         |           |              |
| 5-04910 OTHER PURCHASED SERVICES  |           | 172,143   |           |          |             |         |           |              |
| 5-04920 SCADA MAINTENANCE         | 33,000    | 1,520     | 33,000    |          | 990         |         | 33,990    | 3.00%        |
| 5-05000 SUNDRY                    |           | 6,330     |           |          |             |         |           |              |
| 5-05144 QUALITY ASSURANCE/CONTROL | 29,010    | 11,956    | 29,010    |          | 870         |         | 29,880    | 3.00%        |
| 5-05500 REPLACEMENT EQUIPMENT     | 22,600    | 64,914    | 22,600    |          | 678         |         | 23,278    | 3.00%        |
| 5-05505 NEW EQUIPMENT             | 5,000     | 24,502    | 5,000     |          | 150         |         | 5,150     | 3.00%        |
| 5-05650 ALLOCATED ADMINISTRATION  | 15,700    | 15,700    | 15,700    |          |             |         | 15,700    | 0.00%        |
| 5-05720 DEBT CHARGES-PRINCIPAL    | 811,405   | 811,405   | 811,405   |          | 338,949     |         | 1,150,354 | 41.77%       |
| 5-05721 DEBT CHARGES-INTEREST     | 1,001,841 | 1,001,841 | 1,001,841 |          | 82,878      |         | 1,084,719 | 8.27%        |
| Expense Total                     | 4,780,263 | 5,209,697 | 4,780,263 |          | 414,640     |         | 5,194,903 | 8.67%        |
| Net Expense                       | 4,690,263 | 5,127,593 | 4,705,263 |          | 489,640     |         | 5,194,903 | 10.76%       |

### 3506 SEWER - BRIGHTS GROVE LAGOONS

|                                   | 2009<br>Budget | 2009<br>Actuals | 2010<br>Base<br>Budget | 2010<br>One Time<br>Budget | 2010<br>Non-Service<br>Budget | Service | Total   | Variance<br>2010 to 2009<br>Budget |
|-----------------------------------|----------------|-----------------|------------------------|----------------------------|-------------------------------|---------|---------|------------------------------------|
| REVENUE                           |                |                 |                        |                            |                               |         |         |                                    |
| EXPENSES                          |                |                 |                        |                            |                               |         |         |                                    |
| 5-01000 SALARIES                  |                | 2,740           |                        |                            |                               |         |         |                                    |
| 5-01025 SALARIES - OVERTIME       |                | 2,268           |                        |                            |                               |         |         |                                    |
| 5-01100 ACTING RANK               |                | 1,502           |                        |                            |                               |         |         |                                    |
| 5-01125 SHIFT DIFFERENTIAL        |                | 5               |                        |                            |                               |         |         |                                    |
| 5-01200 EMPLOYEE BENEFITS         |                | 793             |                        |                            |                               |         |         |                                    |
| 5-01257 OVERTIME MEALS            |                | 82              |                        |                            |                               |         |         |                                    |
| 5-02054 CHEMICALS                 |                | 52,418          |                        |                            |                               |         |         |                                    |
| 5-02303 POSTAGE                   |                | 147             |                        |                            |                               |         |         |                                    |
| 5-02311 TRAINING & EDUCATION      |                | 1,647           |                        |                            |                               |         |         |                                    |
| 5-02410 EQUIPMENT MAINTENANCE     |                | 19,617          |                        |                            |                               |         |         |                                    |
| 5-02420 BUILDING MAINTENANCE      |                | 23,848          |                        |                            |                               |         |         |                                    |
| 5-05000 SUNDRY                    |                | 27              |                        |                            |                               |         |         |                                    |
| 5-05144 QUALITY ASSURANCE/CONTROL |                | 31,965          |                        |                            |                               |         |         |                                    |
| 5-05505 NEW EQUIPMENT             |                | 1,465           |                        |                            |                               |         |         |                                    |
| 5-44107 BRIGHTS GROVE LAGOONS     | 157,450        |                 | 157,450                |                            | 4,724                         |         | 162,174 | 3.00%                              |
| Expense Total                     | 157,450        | 138,524         | 157,450                |                            | 4,724                         |         | 162,174 | 3.00%                              |
| Net Expense                       | 157,450        | 138,524         | 157,450                |                            | 4,724                         |         | 162,174 | 3.00%                              |

### 3507 SEWER - NVIRO

|  |         |         | 2010     | 2010     | 2010        | 2010    |          | Variance     |
|--|---------|---------|----------|----------|-------------|---------|----------|--------------|
|  | 2009    | 2009    | Base     | One Time | Non-Service | Service |          | 2010 to 2009 |
|  | Budget  | Actuals | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE                                      |         |         |          |          |             |         |          |              |
| 4-00930 COSTS RECOVERED                      |         | (4,625) |          |          |             |         |          |              |
| 4-00940 SALE OF MATERIALS                    |         |         | (15,000) |          |             |         | (15,000) |              |
| Revenue Total                                |         | (4,625) | (15,000) |          |             |         | (15,000) |              |
| EXPENSES                                     |         |         |          |          |             |         |          |              |
| 5-01000 SALARIES                             |         | 16,658  |          |          |             |         |          |              |
| 5-01025 SALARIES - OVERTIME                  |         | 33,049  |          |          |             |         |          |              |
| 5-01100 ACTING RANK                          |         | 14,456  |          |          |             |         |          |              |
| 5-01125 SHIFT DIFFERENTIAL                   |         | 1,447   |          |          |             |         |          |              |
| 5-01200 EMPLOYEE BENEFITS                    |         | 6,580   |          |          |             |         |          |              |
| 5-01257 OVERTIME MEALS                       |         | 343     |          |          |             |         |          |              |
| 5-02054 CHEMICALS                            | 125,000 | 58,857  | 125,000  |          | 3,750       |         | 128,750  | 3.00%        |
| 5-02055 NVIRO CHEMICALS - AEKALINE ADMIXTURE | 130,000 | 229,319 | 130,000  |          | 3,900       |         | 133,900  | 3.00%        |
| 5-02101 FUEL                                 |         | 440     |          |          |             |         |          |              |
| 5-02227 EQUIPMENT RENTALS                    |         | 5,258   |          |          |             |         |          |              |
| 5-02300 OFFICE EXPENSES                      |         | 868     |          |          |             |         |          |              |
| 5-02310 TRAVEL                               |         | 107     |          |          |             |         |          |              |
| 5-02311 TRAINING & EDUCATION                 |         | 369     |          |          |             |         |          |              |
| 5-02370 SLUDGE SCREENING & GRIT REMOVAL      |         | 305     |          |          |             |         |          |              |
| 5-02410 EQUIPMENT MAINTENANCE                | 20,000  | 90,414  | 20,000   |          | 600         |         | 20,600   | 3.00%        |
| 5-02420 BUILDING MAINTENANCE                 | 10,000  | 24,122  | 10,000   |          | 300         |         | 10,300   | 3.00%        |
| 5-04008 PROFESSIONAL FEES                    |         | 29      |          |          |             |         |          |              |
| 5-04010 NVIRO MANAGEMENT                     | 37,500  | 229,281 | 37,500   |          | 1,125       |         | 38,625   | 3.00%        |
| 5-04910 OTHER PURCHASED SERVICES             | 142,000 | 44,194  | 142,000  |          | 4,260       |         | 146,260  | 3.00%        |
| 5-05000 SUNDRY                               |         | 447     |          |          |             |         |          |              |
| 5-05144 QUALITY ASSURANCE/CONTROL            |         | 1,030   |          |          |             |         |          |              |
| 5-05500 REPLACEMENT EQUIPMENT                |         | 459     |          |          |             |         |          |              |
| 5-05505 NEW EQUIPMENT                        |         | 4,352   |          |          |             |         |          |              |
| Expense Total                                | 464,500 | 762,384 | 464,500  |          | 13,935      |         | 478,435  | 3.00%        |
| Net Expense                                  | 464,500 | 757,759 | 449,500  |          | 13,935      |         | 463,435  | (0.23%)      |

### 3510 SEWER - GENERAL ADMINISTRATION

|  |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|--|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|  | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|  | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE  |           |           |           |          |             |         |           |              |
| EXPENSES   |           |           |           |          |             |         |           |              |
| 5-02114 IT MAINTENANCE & SUPPORT                 | 24,000    |           | 24,000    |          |             |         | 24,000    | 0.00%        |
| 5-02466 CONTRACT EXPENSE                         | 230,002   | 245,969   | 230,002   |          | 38,330      |         | 268,332   | 16.67%       |
| 5-02490 WORKS CENTRE OPERATION                   | 693,776   | 693,776   | 693,776   |          | 50,813      |         | 744,589   | 7.32%        |
| 5-05140 REALTY TAXES                             | 306,800   | 306,935   | 306,800   |          |             |         | 306,800   | 0.00%        |
| 5-05650 ALLOCATED ADMINISTRATION                 | 710,866   | 710,866   | 710,866   |          | 50,208      |         | 761,074   | 7.06%        |
| 5-06101 CONTRIBUTION TO CAPITAL RESRV FUND (GST) | 90,345    | 90,345    | 90,345    |          |             |         | 90,345    | 0.00%        |
| Expense Total                                    | 2,055,789 | 2,047,891 | 2,055,789 |          | 139,351     |         | 2,195,140 | 6.78%        |
| Net Expense                                      | 2,055,789 | 2,047,891 | 2,055,789 |          | 139,351     |         | 2,195,140 | 6.78%        |

### 3590 SEWER - REVENUE - SEWER AREA

|                                     |              |              | 2010         | 2010      | 2010        | 2010      | 2010         | Variance     |
|-------------------------------------|--------------|--------------|--------------|-----------|-------------|-----------|--------------|--------------|
|                                     | 2009         | 2009         | Base         | One Time  | Non-Service | Service   | Total        | 2010 to 2009 |
|                                     | Budget       | Actuals      | Budget       | Budget    | Budget      | Budget    | Budget       | Budget       |
| REVENUE                             |              |              |              |           |             |           |              |              |
| 4-00580 SEWER SURCHARGE             | (12,620,323) | (12,119,422) | (12,425,323) | (195,000) | (756,167)   | (621,188) | (13,997,678) | 10.91%       |
| 4-09985 PRIOR YEARS SURPLUS/DEFICIT | 200,000      | 200,000      | 200,000      |           |             | 500,000   | 700,000      | 250.00%      |
| Revenue Total                       | (12,420,323) | (11,919,422) | (12,225,323) | (195,000) | (756,167)   | (121,188) | (13,297,678) | 7.06%        |
| EXPENSES                            |              |              |              |           |             |           |              |              |
| Net Expense                         | (12,420,323) | (11,919,422) | (12,225,323) | (195,000) | (756,167)   | (121,188) | (13,297,678) | 7.06%        |

### WATER BUDGET

### **3700 WATER - ADMINISTRATION**

|                                      |           |           | 2010      | 2010     | 2010        | 2010    |           | Variance     |
|--------------------------------------|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|                                      | 2009      | 2009      | Base      | One Time | Non-Service | Service |           | 2010 to 2009 |
|                                      | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE                              |           |           |           |          |             |         |           |              |
| EXPENSES                             |           |           |           |          |             |         |           |              |
| 5-01200 EMPLOYEE BENEFITS            | 257,914   |           | 257,914   |          | (257,914)   |         |           | (100.00%)    |
| 5-02114 IT MAINTENANCE & SUPPORT     | 24,000    | 12,632    | 24,000    |          | 6,000       |         | 30,000    | 25.00%       |
| 5-02500 LAWSS ADMINISTRATION         | 43,282    | 43,282    | 43,282    |          | 92,846      |         | 136,128   | 214.51%      |
| 5-04005 INSURANCE                    | 5,151     | 2,238     | 5,151     |          | 2,188       |         | 7,339     | 42.48%       |
| 5-05114 LAWSS OPERATING COSTS        | 2,282,964 | 2,282,964 | 2,282,964 |          | 286,384     |         | 2,569,348 | 12.54%       |
| 5-05650 ALLOCATED ADMINISTRATION     | 158,000   | 158,000   | 158,000   |          |             |         | 158,000   | 0.00%        |
| 5-05710 CITY'S SHARE LAWSS CAPITAL   | 1,162,800 | 1,162,800 | 1,162,800 |          | (405,549)   |         | 757,251   | (34.88%)     |
| 5-05715 LAWSS DEBT CHARGES-PRINCIPAL | 1,156,392 | 1,156,392 | 1,156,392 |          | 87,804      |         | 1,244,196 | 7.59%        |
| 5-05716 LAWSS DEBT CHARGES-INTEREST  | 1,072,764 | 1,072,764 | 1,072,764 |          | (91,579)    |         | 981,185   | (8.54%)      |
| 5-05720 DEBT CHARGES-PRINCIPAL       | 437,182   | 437,182   | 437,182   |          | 21,677      |         | 458,859   | 4.96%        |
| 5-05721 DEBT CHARGES-INTEREST        | 101,533   | 101,533   | 101,533   |          | (22,960)    |         | 78,573    | (22.61%)     |
| 5-05730 OCWA DEBT CHARGES-PRINCIPAL  | 7,357     | 7,337     | 7,357     |          | 760         |         | 8,117     | 10.33%       |
| 5-05731 OCWA DEBT CHARGES-INTEREST   | 6,976     | 6,997     | 6,976     |          | (760)       |         | 6,216     | (10.89%)     |
| 5-06100 CONTRIBUTION TO RESERVE      | 3,488     | 3,488     | 3,488     |          |             |         | 3,488     | 0.00%        |
| Expense Total                        | 6,719,803 | 6,447,609 | 6,719,803 |          | (281,103)   |         | 6,438,700 | (4.18%)      |
| Net Expense                          | 6,719,803 | 6,447,609 | 6,719,803 |          | (281,103)   |         | 6,438,700 | (4.18%)      |

### **3705 WATER - DISTRIBUTION**

|  |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|--|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|  | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|  | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE  |           |           |           |          |             |         |           |              |
| EXPENSES   |           |           |           |          |             |         |           |              |
| 5-01000 SALARIES                                 |           |           |           |          |             | 31,510  | 31,510    |              |
| 5-01200 EMPLOYEE BENEFITS                        |           | 261,485   |           |          | 263,917     | 8,475   | 272,392   |              |
| 5-02104 TELEPHONE                                | 4,010     | 6,889     | 4,010     |          | 120         |         | 4,130     | 2.99%        |
| 5-02300 OFFICE EXPENSES                          | 2,000     | 3,401     | 2,000     |          |             |         | 2,000     | 0.00%        |
| 5-02311 TRAINING & EDUCATION                     | 35,050    | 26,051    | 35,050    |          |             |         | 35,050    | 0.00%        |
| 5-02388 OVERTIME MEALS                           | 7,980     | 13,992    | 7,980     |          | 2,000       |         | 9,980     | 25.06%       |
| 5-02466 CONTRACT EXPENSE                         | 551,096   | 633,275   | 551,096   |          |             |         | 551,096   | 0.00%        |
| 5-02485 CONSTRUCTION                             | 2,750,000 | 2,489,514 | 2,750,000 |          |             |         | 2,750,000 | 0.00%        |
| 5-02490 WORKS CENTRE OPERATION                   | 693,776   | 693,884   | 693,776   |          | 50,813      |         | 744,589   | 7.32%        |
| 5-03002 OTHER OPERATING SUPPLIES                 | 33,080    | 24,055    | 33,080    |          |             |         | 33,080    | 0.00%        |
| 5-04910 OTHER PURCHASED SERVICES                 | 55,000    | 481       | 55,000    |          |             |         | 55,000    | 0.00%        |
| 5-05650 ALLOCATED ADMINISTRATION                 | 552,866   | 552,866   | 552,866   |          | 50,209      |         | 603,075   | 9.08%        |
| 5-06101 CONTRIBUTION TO CAPITAL RESRV FUND (GST) | 57,595    | 57,595    | 57,595    |          |             |         | 57,595    | 0.00%        |
| 5-25900 CAPITAL OUT OF RATES                     | 185,000   | 69,847    |           | 185,000  |             |         | 185,000   | 0.00%        |
| 5-26962 2009 - GIS APPLICATION                   |           | 35,000    |           |          |             |         |           |              |
| 5-26963 2009 - COMPUTER MAINTENANCE MGMT         |           | 50,000    |           |          |             |         |           |              |
| 5-26964 2009 - IMPROVEMENTS WORKS YARD           |           | 70,000    |           |          |             |         |           |              |
| 5-45000 WATERMAIN MAINTENANCE                    | 925,000   | 1,220,910 | 925,000   |          | 43,178      |         | 968,178   | 4.67%        |
| 5-45001 VALVE TURNING MAINTENANCE                | 165,614   | 168,943   | 165,614   |          | 5,709       |         | 171,323   | 3.45%        |
| 5-45003 HYDRANT MAINTENANCE & FLUSHING           | 227,927   | 239,651   | 227,927   |          | 539         |         | 228,466   | 0.24%        |
| 5-45005 UTILITY LOCATES                          | 170,933   | 156,857   | 170,933   |          | 5,128       |         | 176,061   | 3.00%        |
| 5-45008 WATER SERVICE MAINT & INVEST             | 150,044   | 318,782   | 150,044   |          | 5,113       |         | 155,157   | 3.41%        |
| 5-45100 SUPERVISION WATER MAINTENANCE            | 183,756   | 189,285   | 183,756   |          | 5,606       |         | 189,362   | 3.05%        |
| Expense Total                                    | 6,750,727 | 7,282,763 | 6,565,727 | 185,000  | 432,332     | 39,985  | 7,223,044 | 7.00%        |
| Net Expense                                      | 6,750,727 | 7,282,763 | 6,565,727 | 185,000  | 432,332     | 39,985  | 7,223,044 | 7.00%        |

### 3790 WATER - REVENUE

|  |              |              | 2010         | 2010      | 2010        | 2010      | 2010         | Variance     |
|--|--------------|--------------|--------------|-----------|-------------|-----------|--------------|--------------|
|  | 2009         | 2009         | Base         | One Time  | Non-Service | Service   | Total        | 2010 to 2009 |
|  | Budget       | Actuals      | Budget       | Budget    | Budget      | Budget    | Budget       | Budget       |
| REVENUE  |              |              |              |           |             |           |              |              |
| 4-00045 LOCAL IMPROVEMENTS                     | (110,000)    | (38,894)     | (110,000)    |           |             | 72,303    | (37,697)     | (65.73%)     |
| 4-00570 WATER BILLINGS                         | (13,453,332) | (12,605,046) | (13,268,332) | (185,000) | (151,229)   | (112,288) | (13,716,849) | 1.96%        |
| 4-00571 HYDRANT USAGE CHARGE                   | (5,500)      | (11,447)     | (5,500)      |           |             |           | (5,500)      | 0.00%        |
| 4-00572 WATER SHUT-OFF FEE                     | (2,100)      | (2,700)      | (2,100)      |           |             |           | (2,100)      | 0.00%        |
| 4-00900 SUNDRY REVENUE                         | (66,000)     | (43,217)     | (66,000)     |           |             |           | (66,000)     | 0.00%        |
| 4-00931 COSTS RECOVERED - OTHER MUNICIPALITIES | (3,598)      | (7,169)      | (3,598)      |           |             |           | (3,598)      | 0.00%        |
| 4-00940 SALE OF MATERIALS                      | (30,000)     | (48,937)     | (30,000)     |           |             |           | (30,000)     | 0.00%        |
| 4-06200 CONTRIBUTION FROM RESERVE FUND         |              | (1,017,960)  |              |           |             |           |              |              |
| 4-09985 PRIOR YEARS SURPLUS/DEFICIT            | 200,000      | 200,000      | 200,000      |           |             |           | 200,000      | 0.00%        |
| Revenue Total                                  | (13,470,530) | (13,575,370) | (13,285,530) | (185,000) | (151,229)   | (39,985)  | (13,661,744) | 1.42%        |
| EXPENSES                                       |              |              |              |           |             |           |              |              |
| Net Expense                                    | (13,470,530) | (13,575,370) | (13,285,530) | (185,000) | (151,229)   | (39,985)  | (13,661,744) | 1.42%        |

# COUNTY & EDUCATION LEVY

### **1010 TAXATION - LAMBTON COUNTY**

|                                 |              |              | 2010         | 2010     | 2010        | 2010    | 2010         | Variance     |
|---------------------------------|--------------|--------------|--------------|----------|-------------|---------|--------------|--------------|
|                                 | 2009         | 2009         | Base         | One Time | Non-Service | Service | Total        | 2010 to 2009 |
|                                 | Budget       | Actuals      | Budget       | Budget   | Budget      | Budget  | Budget       | Budget       |
| REVENUE                         |              |              |              |          |             |         |              |              |
| 4-00001 GENERAL TAX LEVY        | (30,989,379) | (30,989,381) | (30,989,379) |          | (1,113,215) |         | (32,102,594) | 3.59%        |
| 4-00021 SUPPLEMENTARY TAX LEVY  | (200,000)    | (576,849)    | (200,000)    |          |             |         | (200,000)    | 0.00%        |
| Revenue Total                   | (31,189,379) | (31,566,230) | (31,189,379) |          | (1,113,215) |         | (32,302,594) | 3.57%        |
| EXPENSES                        |              |              |              |          |             |         |              |              |
| 5-00950 TAX WRITE OFFS          | 200,000      | 493,711      | 200,000      |          |             |         | 200,000      | 0.00%        |
| 5-00970 VACANCY REBATE          | 85,000       | 70,653       | 85,000       |          |             |         | 85,000       | 0.00%        |
| 5-00975 CHARITY TAX REBATE      | 10,400       | 19,999       | 10,400       |          |             |         | 10,400       | 0.00%        |
| 5-00980 TAX EXEMPTIONS          | 8,600        |              | 8,600        |          |             |         | 8,600        | 0.00%        |
| 5-00985 NEW CONSTRUCTION REBATE | 5,000        | 428          | 5,000        |          |             |         | 5,000        | 0.00%        |
| Expense Total                   | 309,000      | 584,791      | 309,000      |          |             |         | 309,000      | 0.00%        |
| Net Expense                     | (30,880,379) | (30,981,439) | (30,880,379) |          | (1,113,215) |         | (31,993,594) | 3.60%        |

### **1011 TAXATION - EDUCATION ENGLISH PUBLIC**

|                                 |              |              | 2010         | 2010     | 2010        | 2010    | 2010         | Variance     |
|---------------------------------|--------------|--------------|--------------|----------|-------------|---------|--------------|--------------|
|                                 | 2009         | 2009         | Base         | One Time | Non-Service | Service | Total        | 2010 to 2009 |
|                                 | Budget       | Actuals      | Budget       | Budget   | Budget      | Budget  | Budget       | Budget       |
| REVENUE                         |              |              |              |          |             |         |              |              |
| 4-00001 GENERAL TAX LEVY        | (19,142,549) | (20,554,181) | (19,142,549) |          | (108,756)   |         | (19,251,305) | 0.57%        |
| 4-00021 SUPPLEMENTARY TAX LEVY  | (150,000)    | (69,326)     | (150,000)    |          |             |         | (150,000)    | 0.00%        |
| Revenue Total                   | (19,292,549) | (20,623,507) | (19,292,549) |          | (108,756)   |         | (19,401,305) | 0.56%        |
| EXPENSES                        |              |              |              |          |             |         |              |              |
| 5-00950 TAX WRITE OFFS          | 105,000      | 799,165      | 105,000      |          |             |         | 105,000      | 0.00%        |
| 5-00970 VACANCY REBATE          | 140,000      | 102,575      | 140,000      |          |             |         | 140,000      | 0.00%        |
| 5-00975 CHARITY TAX REBATE      | 15,000       | 14,074       | 15,000       |          |             |         | 15,000       | 0.00%        |
| 5-00985 NEW CONSTRUCTION REBATE | 5,000        | 625          | 5,000        |          |             |         | 5,000        | 0.00%        |
| Expense Total                   | 265,000      | 916,439      | 265,000      |          |             |         | 265,000      | 0.00%        |
| Net Expense                     | (19,027,549) | (19,707,068) | (19,027,549) |          | (108,756)   |         | (19,136,305) | 0.57%        |

### **1012 TAXATION - EDUCATION ENGLISH SEPARATE**

|                                 |             |             | 2010        | 2010     | 2010        | 2010    | 2010        | Variance     |
|---------------------------------|-------------|-------------|-------------|----------|-------------|---------|-------------|--------------|
|                                 | 2009        | 2009        | Base        | One Time | Non-Service | Service | Total       | 2010 to 2009 |
|                                 | Budget      | Actuals     | Budget      | Budget   | Budget      | Budget  | Budget      | Budget       |
| REVENUE                         |             |             |             |          |             |         |             |              |
| 4-00001 GENERAL TAX LEVY        | (8,097,755) | (7,564,401) | (8,097,755) |          | 62,787      |         | (8,034,968) | (0.78%)      |
| 4-00021 SUPPLEMENTARY TAX LEVY  | (72,000)    | 15,115      | (72,000)    |          |             |         | (72,000)    | 0.00%        |
| Revenue Total                   | (8,169,755) | (7,549,286) | (8,169,755) |          | 62,787      |         | (8,106,968) | (0.77%)      |
| EXPENSES                        |             |             |             |          |             |         |             |              |
| 5-00950 TAX WRITE OFFS          | 50,000      | 338,288     | 50,000      |          |             |         | 50,000      | 0.00%        |
| 5-00970 VACANCY REBATE          | 60,000      | 43,308      | 60,000      |          |             |         | 60,000      | 0.00%        |
| 5-00975 CHARITY TAX REBATE      | 7,000       | 5,945       | 7,000       |          |             |         | 7,000       | 0.00%        |
| 5-00985 NEW CONSTRUCTION REBATE | 2,100       | 264         | 2,100       |          |             |         | 2,100       | 0.00%        |
| Expense Total                   | 119,100     | 387,805     | 119,100     |          |             |         | 119,100     | 0.00%        |
| Net Expense                     | (8,050,655) | (7,161,481) | (8,050,655) |          | 62,787      |         | (7,987,868) | (0.78%)      |

### **1013 TAXATION - EDUCATION FRENCH PUBLIC**

|                                 |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|---------------------------------|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|                                 | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|                                 | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE                         |           |           |           |          |             |         |           |              |
| 4-00001 GENERAL TAX LEVY        | (139,754) | (136,059) | (139,754) |          | (10,219)    |         | (149,973) | 7.31%        |
| 4-00021 SUPPLEMENTARY TAX LEVY  | (350)     | 599       | (350)     |          |             |         | (350)     | 0.00%        |
| Revenue Total                   | (140,104) | (135,460) | (140,104) |          | (10,219)    |         | (150,323) | 7.29%        |
| EXPENSES                        |           |           |           |          |             |         |           |              |
| 5-00950 TAX WRITE OFFS          | 250       | 5,265     | 250       |          |             |         | 250       | 0.00%        |
| 5-00970 VACANCY REBATE          | 600       | 1,058     | 600       |          |             |         | 600       | 0.00%        |
| 5-00975 CHARITY TAX REBATE      | 125       | 134       | 125       |          |             |         | 125       | 0.00%        |
| 5-00985 NEW CONSTRUCTION REBATE | 50        | 6         | 50        |          |             |         | 50        | 0.00%        |
| Expense Total                   | 1,025     | 6,463     | 1,025     |          |             |         | 1,025     | 0.00%        |
| Net Expense                     | (139,079) | (128,997) | (139,079) |          | (10,219)    |         | (149,298) | 7.35%        |

### 1014 TAXATION - EDUCATION FRENCH SEPARATE

|                                 |             |           | 2010        | 2010     | 2010        | 2010    | 2010        | Variance     |
|---------------------------------|-------------|-----------|-------------|----------|-------------|---------|-------------|--------------|
|                                 | 2009        | 2009      | Base        | One Time | Non-Service | Service | Total       | 2010 to 2009 |
|                                 | Budget      | Actuals   | Budget      | Budget   | Budget      | Budget  | Budget      | Budget       |
| REVENUE                         |             |           |             |          |             |         |             |              |
| 4-00001 GENERAL TAX LEVY        | (1,025,144) | (781,228) | (1,025,144) |          | (50,614)    |         | (1,075,758) | 4.94%        |
| 4-00021 SUPPLEMENTARY TAX LEVY  | (4,200)     | 4,263     | (4,200)     |          |             |         | (4,200)     | 0.00%        |
| Revenue Total                   | (1,029,344) | (776,965) | (1,029,344) |          | (50,614)    |         | (1,079,958) | 4.92%        |
| EXPENSES                        |             |           |             |          |             |         |             |              |
| 5-00950 TAX WRITE OFFS          | 3,000       | 38,987    | 3,000       |          |             |         | 3,000       | 0.00%        |
| 5-00970 VACANCY REBATE          | 7,000       | 7,017     | 7,000       |          |             |         | 7,000       | 0.00%        |
| 5-00975 CHARITY TAX REBATE      | 1,250       | 908       | 1,250       |          |             |         | 1,250       | 0.00%        |
| 5-00985 NEW CONSTRUCTION REBATE | 250         | 41        | 250         |          |             |         | 250         | 0.00%        |
| Expense Total                   | 11,500      | 46,953    | 11,500      |          |             |         | 11,500      | 0.00%        |
| Net Expense                     | (1,017,844) | (730,012) | (1,017,844) |          | (50,614)    |         | (1,068,458) | 4.97%        |

### **1015 TAXATION - COUNTY HOSPITAL**

|                        |        |         | 2010   | 2010     | 2010        | 2010    | 2010   | Variance     |
|------------------------|--------|---------|--------|----------|-------------|---------|--------|--------------|
|                        | 2009   | 2009    | Base   | One Time | Non-Service | Service | Total  | 2010 to 2009 |
|                        | Budget | Actuals | Budget | Budget   | Budget      | Budget  | Budget | Budget       |
| REVENUE                |        |         |        |          |             |         |        |              |
| EXPENSES               |        |         |        |          |             |         |        |              |
| 5-00950 TAX WRITE OFFS |        | 2,782   |        |          |             |         |        |              |
| Expense Total          |        | 2,782   |        |          |             |         |        |              |
| Net Expense            |        | 2,782   |        |          |             |         |        |              |

### 1105 PAYMENTS IN LIEU - COUNTY

|                                       | 2009      | 2009      | 2010<br>Base | 2010<br>One Time | 2010<br>Non-Service | 2010<br>Service |           | Variance<br>2010 to 2009 |
|---------------------------------------|-----------|-----------|--------------|------------------|---------------------|-----------------|-----------|--------------------------|
|                                       | Budget    | Actuals   | Budget       | Budget           | Budget              | Budget          |           | Budget                   |
| REVENUE                               |           |           |              |                  |                     |                 |           |                          |
| 4-00150 CANADA                        | (29,700)  | (28,666)  | (29,700)     |                  | 3,366               |                 | (26,334)  | (11.33%)                 |
| 4-00155 MUNICIPAL TAX ASSISTANCE ACT  | (35,000)  | (35,609)  | (35,000)     |                  | (1,663)             |                 | (36,663)  | 4.75%                    |
| 4-00160 HOSPITALS                     | (18,100)  | (17,778)  | (18,100)     |                  | 3,973               |                 | (14,127)  | (21.95%)                 |
| 4-00165 CORRECTIONAL INSTITUTIONS     | (3,200)   | (3,121)   | (3,200)      |                  | 720                 |                 | (2,480)   | (22.50%)                 |
| 4-00170 LAMBTON COLLEGE               | (82,500)  | (84,818)  | (82,500)     |                  | 8,363               |                 | (74,137)  | (10.14%)                 |
| 4-00175 ONTARIO HOUSING CORPORATION   | (75,200)  | (90,126)  | (75,200)     |                  | (20,381)            |                 | (95,581)  | 27.10%                   |
| 4-00180 HYDRO ONE                     | (37,800)  | (36,284)  | (37,800)     |                  | (44)                |                 | (37,844)  | 0.12%                    |
| 4-00181 HYDRO ONE - LINEAR PROPERTIES | (13,800)  | (6,908)   | (13,800)     |                  | 541                 |                 | (13,259)  | (3.92%)                  |
| 4-00185 MINISTRY OF ENVIRONMENT       | (53,000)  | (50,307)  | (53,000)     |                  | 3,955               |                 | (49,045)  | (7.46%)                  |
| 4-00190 PARKING FACILITIES            | (4,900)   |           | (4,900)      |                  | 40                  |                 | (4,860)   | (0.82%)                  |
| 4-00195 BLUEWATER POWER               | (26,300)  | (27,395)  | (26,300)     |                  | (14,156)            |                 | (40,456)  | 53.83%                   |
| 4-00200 PETROLIA P.U.C.               | (2,300)   | (2,253)   | (2,300)      |                  | 39                  |                 | (2,261)   | (1.70%)                  |
| 4-00205 RAILROADS - LINEAR PROPERTIES | (6,700)   | (8,095)   | (6,700)      |                  | 267                 |                 | (6,433)   | (3.99%)                  |
| 4-00210 PUMP STATIONS                 | (64,000)  |           | (64,000)     |                  | 2,088               |                 | (61,912)  | (3.26%)                  |
| Revenue Total                         | (452,500) | (391,360) | (452,500)    |                  | (12,892)            |                 | (465,392) | 2.85%                    |
| EXPENSES                              |           |           |              |                  |                     |                 |           |                          |
| Net Expense                           | (452,500) | (391,360) | (452,500)    |                  | (12,892)            |                 | (465,392) | 2.85%                    |

### 1110 PAYMENTS IN LIEU - ENGLISH PUBLIC

|                                       |          |          | 2010     | 2010     | 2010        | 2010    | 2010     | Variance     |
|---------------------------------------|----------|----------|----------|----------|-------------|---------|----------|--------------|
|                                       | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|                                       | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE                               |          |          |          |          |             |         |          |              |
| 4-00155 MUNICIPAL TAX ASSISTANCE ACT  |          | (1,325)  |          |          | (1,241)     |         | (1,241)  |              |
| 4-00175 ONTARIO HOUSING CORPORATION   | (14,400) | (17,047) | (14,400) |          | (1,320)     |         | (15,720) | 9.17%        |
| 4-00205 RAILROADS - LINEAR PROPERTIES | (16,000) | (16,203) | (16,000) |          | (234)       |         | (16,234) | 1.46%        |
| Revenue Total                         | (30,400) | (34,575) | (30,400) |          | (2,795)     |         | (33,195) | 9.19%        |
| EXPENSES                              |          |          |          |          |             |         |          |              |
| Net Expense                           | (30,400) | (34,575) | (30,400) |          | (2,795)     |         | (33,195) | 9.19%        |

### 1111 PAYMENTS IN LIEU - ENGLISH SEPARATE

|                                       |          |          | 2010     | 2010     | 2010        | 2010    | 2010     | Variance     |
|---------------------------------------|----------|----------|----------|----------|-------------|---------|----------|--------------|
|                                       | 2009     | 2009     | Base     | One Time | Non-Service | Service | Total    | 2010 to 2009 |
|                                       | Budget   | Actuals  | Budget   | Budget   | Budget      | Budget  | Budget   | Budget       |
| REVENUE                               |          |          |          |          |             |         |          |              |
| 4-00155 MUNICIPAL TAX ASSISTANCE ACT  |          | (561)    |          |          | (518)       |         | (518)    |              |
| 4-00175 ONTARIO HOUSING CORPORATION   | (4,200)  | (4,646)  | (4,200)  |          | (2,361)     |         | (6,561)  | 56.21%       |
| 4-00205 RAILROADS - LINEAR PROPERTIES | (7,000)  | (6,854)  | (7,000)  |          | 224         |         | (6,776)  | (3.20%)      |
| Revenue Total                         | (11,200) | (12,061) | (11,200) |          | (2,655)     |         | (13,855) | 23.71%       |
| EXPENSES                              |          |          |          |          |             |         |          |              |
| Net Expense                           | (11,200) | (12,061) | (11,200) |          | (2,655)     |         | (13,855) | 23.71%       |

### 1112 PAYMENTS IN LIEU - FRENCH PUBLIC

|                                       |        |         | 2010   | 2010     | 2010        | 2010    | 2010   | Variance     |
|---------------------------------------|--------|---------|--------|----------|-------------|---------|--------|--------------|
|                                       | 2009   | 2009    | Base   | One Time | Non-Service | Service | Total  | 2010 to 2009 |
|                                       | Budget | Actuals | Budget | Budget   | Budget      | Budget  | Budget | Budget       |
| REVENUE                               |        |         |        |          |             |         |        |              |
| 4-00155 MUNICIPAL TAX ASSISTANCE ACT  |        | (10)    |        |          | (10)        |         | (10)   |              |
| 4-00175 ONTARIO HOUSING CORPORATION   |        | (3)     |        |          | (122)       |         | (122)  |              |
| 4-00205 RAILROADS - LINEAR PROPERTIES | (160)  | (118)   | (160)  |          | 34          |         | (126)  | (21.25%)     |
| Revenue Total                         | (160)  | (131)   | (160)  |          | (98)        |         | (258)  | 61.25%       |
| EXPENSES                              |        |         |        |          |             |         |        |              |
| Net Expense                           | (160)  | (131)   | (160)  |          | (98)        |         | (258)  | 61.25%       |

### 1113 PAYMENTS IN LIEU - FRENCH SEPARATE

|                                       |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|---------------------------------------|---------|---------|---------|----------|-------------|---------|---------|--------------|
|                                       | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|                                       | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                               |         |         |         |          |             |         |         |              |
| 4-00155 MUNICIPAL TAX ASSISTANCE ACT  |         | (71)    |         |          | (69)        |         | (69)    |              |
| 4-00175 ONTARIO HOUSING CORPORATION   | (100)   | (117)   | (100)   |          | (778)       |         | (878)   | 778.00%      |
| 4-00205 RAILROADS - LINEAR PROPERTIES | (1,000) | (868)   | (1,000) |          | 93          |         | (907)   | (9.30%)      |
| Revenue Total                         | (1,100) | (1,056) | (1,100) |          | (754)       |         | (1,854) | 68.55%       |
| EXPENSES                              |         |         |         |          |             |         |         |              |
| Net Expense                           | (1,100) | (1,056) | (1,100) |          | (754)       |         | (1,854) | 68.55%       |

### **5610 COUNTY LEVY**

|  |            |            | 2010       | 2010     | 2010        | 2010    | 2010       | Variance     |
|--|------------|------------|------------|----------|-------------|---------|------------|--------------|
|  | 2009       | 2009       | Base       | One Time | Non-Service | Service | Total      | 2010 to 2009 |
|  | Budget     | Actuals    | Budget     | Budget   | Budget      | Budget  | Budget     | Budget       |
| REVENUE                                |            |            |            |          |             |         |            |              |
| EXPENSES                               |            |            |            |          |             |         |            |              |
| 5-05600 REQUISITION                    | 30,989,379 | 31,370,017 | 30,989,379 |          | 1,113,215   |         | 32,102,594 | 3.59%        |
| 5-05602 SHARE PAYMENTS IN LIEU TAXES   | 452,500    |            | 452,500    |          | 12,892      |         | 465,392    | 2.85%        |
| 5-05603 SHARE CHARITY TAX REBATES      | (10,400)   |            | (10,400)   |          |             |         | (10,400)   | 0.00%        |
| 5-05604 SHARE OTHER TAX EXEMPTIONS     | (8,600)    |            | (8,600)    |          |             |         | (8,600)    | 0.00%        |
| 5-05605 SHARE BILL 14 NEW CONST REBATE | (5,000)    |            | (5,000)    |          |             |         | (5,000)    | 0.00%        |
| 5-05606 SHARE VACANCY REBATE           | (85,000)   |            | (85,000)   |          |             |         | (85,000)   | 0.00%        |
| Expense Total                          | 31,332,879 | 31,370,017 | 31,332,879 |          | 1,126,107   |         | 32,458,986 | 3.59%        |
| Net Expense                            | 31,332,879 | 31,370,017 | 31,332,879 |          | 1,126,107   |         | 32,458,986 | 3.59%        |

### **5611 EDUCATION - ENGLISH PUBLIC**

|  |            |            | 2010       | 2010     | 2010        | 2010    | 2010       | Variance     |
|--|------------|------------|------------|----------|-------------|---------|------------|--------------|
|  | 2009       | 2009       | Base       | One Time | Non-Service | Service | Total      | 2010 to 2009 |
|  | Budget     | Actuals    | Budget     | Budget   | Budget      | Budget  | Budget     | Budget       |
| REVENUE                                |            |            |            |          |             |         |            |              |
| EXPENSES                               |            |            |            |          |             |         |            |              |
| 5-05600 REQUISITION                    | 19,142,549 | 19,741,643 | 19,142,549 |          | 108,756     |         | 19,251,305 | 0.57%        |
| 5-05601 NET ADDITIONS TO ROLL          | 45,000     |            | 45,000     |          |             |         | 45,000     | 0.00%        |
| 5-05602 SHARE PAYMENTS IN LIEU TAXES   | 30,400     |            | 30,400     |          | 2,795       |         | 33,195     | 9.19%        |
| 5-05603 SHARE CHARITY TAX REBATES      | (15,000)   |            | (15,000)   |          |             |         | (15,000)   | 0.00%        |
| 5-05605 SHARE BILL 14 NEW CONST REBATE | (5,000)    |            | (5,000)    |          |             |         | (5,000)    | 0.00%        |
| 5-05606 SHARE VACANCY REBATE           | (140,000)  |            | (140,000)  |          |             |         | (140,000)  | 0.00%        |
| Expense Total                          | 19,057,949 | 19,741,643 | 19,057,949 |          | 111,551     |         | 19,169,500 | 0.59%        |
| Net Expense                            | 19,057,949 | 19,741,643 | 19,057,949 |          | 111,551     |         | 19,169,500 | 0.59%        |

### 5612 EDUCATION - ENGLISH SEPARATE

|  |           |           | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|--|-----------|-----------|-----------|----------|-------------|---------|-----------|--------------|
|  | 2009      | 2009      | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|  | Budget    | Actuals   | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE                                |           |           |           |          |             |         |           |              |
| EXPENSES                               |           |           |           |          |             |         |           |              |
| 5-05600 REQUISITION                    | 8,097,755 | 7,173,541 | 8,097,755 |          | (62,787)    |         | 8,034,968 | (0.78%)      |
| 5-05601 NET ADDITIONS TO ROLL          | 22,000    |           | 22,000    |          |             |         | 22,000    | 0.00%        |
| 5-05602 SHARE PAYMENTS IN LIEU TAXES   | 11,200    |           | 11,200    |          | 2,655       |         | 13,855    | 23.71%       |
| 5-05603 SHARE CHARITY TAX REBATES      | (7,000)   |           | (7,000)   |          |             |         | (7,000)   | 0.00%        |
| 5-05605 SHARE BILL 14 NEW CONST REBATE | (2,100)   |           | (2,100)   |          |             |         | (2,100)   | 0.00%        |
| 5-05606 SHARE VACANCY REBATE           | (60,000)  |           | (60,000)  |          |             |         | (60,000)  | 0.00%        |
| Expense Total                          | 8,061,855 | 7,173,541 | 8,061,855 |          | (60,132)    |         | 8,001,723 | (0.75%)      |
| Net Expense                            | 8,061,855 | 7,173,541 | 8,061,855 |          | (60,132)    |         | 8,001,723 | (0.75%)      |

### **5613 EDUCATION - FRENCH PUBLIC**

|  |         |         | 2010    | 2010     | 2010        | 2010    | 2010    | Variance     |
|--|---------|---------|---------|----------|-------------|---------|---------|--------------|
|  | 2009    | 2009    | Base    | One Time | Non-Service | Service | Total   | 2010 to 2009 |
|  | Budget  | Actuals | Budget  | Budget   | Budget      | Budget  | Budget  | Budget       |
| REVENUE                                |         |         |         |          |             |         |         |              |
| EXPENSES                               |         |         |         |          |             |         |         |              |
| 5-05600 REQUISITION                    | 139,754 | 129,128 | 139,754 |          | 10,219      |         | 149,973 | 7.31%        |
| 5-05601 NET ADDITIONS TO ROLL          | 100     |         | 100     |          |             |         | 100     | 0.00%        |
| 5-05602 SHARE PAYMENTS IN LIEU TAXES   | 160     |         | 160     |          | 98          |         | 258     | 61.25%       |
| 5-05603 SHARE CHARITY TAX REBATES      | (125)   |         | (125)   |          |             |         | (125)   | 0.00%        |
| 5-05605 SHARE BILL 14 NEW CONST REBATE | (50)    |         | (50)    |          |             |         | (50)    | 0.00%        |
| 5-05606 SHARE VACANCY REBATE           | (600)   |         | (600)   |          |             |         | (600)   | 0.00%        |
| Expense Total                          | 139,239 | 129,128 | 139,239 |          | 10,317      |         | 149,556 | 7.41%        |
| Net Expense                            | 139,239 | 129,128 | 139,239 |          | 10,317      |         | 149,556 | 7.41%        |

### **5614 EDUCATION - FRENCH SEPARATE**

|  |           |         | 2010      | 2010     | 2010        | 2010    | 2010      | Variance     |
|--|-----------|---------|-----------|----------|-------------|---------|-----------|--------------|
|  | 2009      | 2009    | Base      | One Time | Non-Service | Service | Total     | 2010 to 2009 |
|  | Budget    | Actuals | Budget    | Budget   | Budget      | Budget  | Budget    | Budget       |
| REVENUE                                |           |         |           |          |             |         |           |              |
| EXPENSES                               |           |         |           |          |             |         |           |              |
| 5-05600 REQUISITION                    | 1,025,144 | 731,067 | 1,025,144 |          | 50,614      |         | 1,075,758 | 4.94%        |
| 5-05601 NET ADDITIONS TO ROLL          | 1,200     |         | 1,200     |          |             |         | 1,200     | 0.00%        |
| 5-05602 SHARE PAYMENTS IN LIEU TAXES   | 1,100     |         | 1,100     |          | 754         |         | 1,854     | 68.55%       |
| 5-05603 SHARE CHARITY TAX REBATES      | (1,250)   |         | (1,250)   |          |             |         | (1,250)   | 0.00%        |
| 5-05605 SHARE BILL 14 NEW CONST REBATE | (250)     |         | (250)     |          |             |         | (250)     | 0.00%        |
| 5-05606 SHARE VACANCY REBATE           | (7,000)   |         | (7,000)   |          |             |         | (7,000)   | 0.00%        |
| Expense Total                          | 1,018,944 | 731,067 | 1,018,944 |          | 51,368      |         | 1,070,312 | 5.04%        |
| Net Expense                            | 1,018,944 | 731,067 | 1,018,944 |          | 51,368      |         | 1,070,312 | 5.04%        |

# CAPITAL & RESERVES BUDGETS

### **CITY OF SARNIA 2010 APPROVED CAPITAL BUDGET PROJECTS**

|                  | Project Description  | Estimated<br>Gross Cost | Subsidies  | Reserves/<br>Reserve Funds | Water<br>Budget | Sewer<br>Budget | Other   | Debt | Comments   |
|------------------|--|-------------------------|------------|----------------------------|-----------------|-----------------|---------|------|--|
| Con              | nmunity Services   |                         |            |                            |                 |                 |         |      |  |
| 1                | Parks Facilities Roof Projects   | 116,313                 |            | 116,313                    |                 |                 |         |      | Parks and Recreation Facilities Reserve  |
|                  | -  | 116,313                 | <u> </u>   | 116,313                    | -               | -               | -       | -    | -<br>-   |
| Eng              | ineering & Public Works  |                         |            |                            |                 |                 |         |      |  |
| 1                | Donahue Bridge   | 1,300,000               |            | 1,300,000                  |                 |                 |         |      | Capital Infrastructure Renewal Reserve   |
| 2                | Shoreline Protection   | 500,000                 | 250,000    | 250,000                    |                 |                 |         |      | Federal Gas Tax Reserve Fund   |
| 3                | Rehabilitation of Various Structures & 2010 Bridge & Culvert Appraisal | 80,000                  |            | 80,000                     |                 |                 |         |      | Capital Infrastructure Renewal Reserve   |
| 4                | East Street Sewer Project & Related Work                               | 8,900,000               | 5,400,000  | 1,460,000                  | 1,500,000       | 540,000         |         |      | Continuation of CSIF Funding Agreement,<br>Federal Gas Tax & Cap Infrast Ren Res |
| 5                | Wellington St. Reconstruction (Murphy to Finch)                        | 6,300,000               | 3,900,000  | 640,000                    | 1,000,000       | 760,000         |         |      | Continuation of CSIF Funding Agreement,<br>Federal Gas Tax & Cap Infrast Ren Res |
| 6                | Maria/Norman Sewer Infrastructure<br>Replacement                       | 200,000                 |            |                            | 100,000         |                 | 100,000 |      | Bluewater Health Cost Sharing  |
| 7                | WPCC & Sewer Master Plan   | 600,000                 |            |                            |                 | 600,000         |         |      |  |
| 8                | Water Meter Replacement Project  | 150,000                 |            |                            | 150,000         |                 |         |      | Replacement of industrial water meters   |
| 9                | Improvements to the WPCC   | 500,000                 |            | 300,000                    |                 | 200,000         |         |      | Federal Gas Tax Reserve Fund   |
| 10               | Pumping Station Repairs  | 550,000                 |            | 300,000                    |                 | 250,000         |         |      | Federal Gas Tax Reserve Fund   |
| D - 11           |  | 19,080,000              | 9,550,000  | 4,330,000                  | 2,750,000       | 2,350,000       | 100,000 | -    | ·<br>•   |
| <u>Poli</u><br>1 | <u>ce</u><br>Main Roof Replacement at<br>Sarnia Police HQ              | 200,000                 |            | 100,000                    |                 |                 | 100,000 |      | Police Building Reserve/ Loan -<br>Capital Revolving Reserve Fund                |
|                  | -<br>-   | 200,000                 |            | 100,000                    | -               | -               | 100,000 | -    |  |
| <u>Trai</u>      | <u>-</u><br>n <u>sit</u>   |                         |            |                            |                 |                 |         |      | •  |
| 1                | 2 Replacement Accessible Buses   | 900,000                 | 600,000    | 300,000                    |                 |                 |         |      | Provincial Gas Tax funding, Transit Vehicle<br>Reserve and Provincial Subsidy    |
| 2                | Care-A-Van Replacement Vehicle   | 118,000                 | 59,000     | 59,000                     |                 |                 |         |      | Provincial Gas Tax funding, Care-A-Van Vehicle<br>Reserve and Provincial Subsidy |
|                  | -<br>-   | 1,018,000               | 659,000    | 359,000                    | -               | -               | -       | -    | -<br><del>-</del>  |
| <u>Tota</u>      | al Approved Capital Budget<br>=  | 20,414,313              | 10,209,000 | 4,905,313                  | 2,750,000       | 2,350,000       | 200,000 | -    |  |

| Fund N     | ame & Purpose   | Target Balance  | Uncommitted<br>Balance Est.<br>31-Dec-09 | 2010 Revenue<br>Description    | Amount | 2010 Expenditures Description | Amount  | Projected<br>Balance<br>31-Dec-10 |
|------------|---|---|--|--------------------------------|--------|-------------------------------|---------|-----------------------------------|
| Stahilizat | ion Reserves  |   |  |                                |        |                               |         |                                   |
| 6580       | TAX STABILIZATION RESERVE Offset extraordinary & unforeseen expenditures Avoid wide fluctuations in tax levy Assist in cash management            | 5% of total gross expenditures<br>2008 balance should be<br>\$3.6 million | 351,467                                  |                                | 0      |                               |         | 351,467                           |
| 6450       | WATER RATES STABILIZATION RESERVE Offset extraordinary & unforeseen expenditures Avoid wide fluctuations in water rates Assist in cash management | 5% of total gross expenditures  | 0  |                                | 0      |                               | 0       | 0                                 |
| 6585       | TAX STABILIZATION RESERVE - TRANSIT Offset extraordinary & unforeseen expenditures Avoid wide fluctuations in tax levy Assist in cash management  | 5% of total gross expenditures  | 367,146                                  |                                | 0      |                               |         | 367,146                           |
| 6590       | SEWER RATES STABILIZATION RESERVE Offset extraordinary & unforeseen expenditures Avoid wide fluctuations in water rates Assist in cash management | 5% of total gross expenditures  | 0  |                                | 0      |                               | 0       | 0                                 |
| Program    | Specific Reserves   |   |  |                                |        |                               |         |                                   |
| 6000       | PARKING RESERVE FUND  Firstly, debt due to parking, Secondly, parking lot acquisition Thirdly, as determined by Council                           |   | 581                                      |                                | 0      |                               | 0       | 581                               |
| 6005       | PLANNING RESERVE FUND Established under Planning Act Funds to be used only for parks & other recreational purposes                                | Sufficient funds Utilize funds only as they become available              | 135,567                                  | Developer contributions (est.) | 80,000 | Appraisals (est.)             | (4,000) | 211,567                           |

| Fund N | ame & Purpose   | Target Balance   | Uncommitted<br>Balance Est.<br>31-Dec-09 | 2010 Revenue<br>Description                      | Amount          | 2010 Expenditures Description      | Amount              | Projected<br>Balance<br>31-Dec-10 |
|--------|---|--|--|--|-----------------|------------------------------------|---------------------|-----------------------------------|
| 6240   | STRANGWAY CENTRE ENDOWMENT RESERVE FUN<br>Support operations, program   | D  To be determined  | 0  |  | 0               |                                    | 0                   | 0                                 |
|        | development, equipment & building expansion of Strangway Community Centre   | 10 20 200002   |  |  |                 |                                    |                     |                                   |
| 6630   | STRANGWAY CENTRE RESERVE Offset extraordinary & unforeseen expenditures   | To be determined   | 10,000                                   |  | 0               |                                    | 0                   | 10,000                            |
| 6265   | AIRPORT OPERATIONS RESERVE FUND Operation & maintenance of airport facility pursuant to agreement with Airport operator Scottsdale Aviation | Not applicable - funds held on<br>behalf of Airport operator | 480,505                                  | Investment Interest (est.) Police Current Budget | 10,000<br>1,000 | Airport Operator payment (est.)    | (10,000)            | 481,505                           |
| 6300   | BUSINESS PARK RESERVE FUND Development & servicing of business parks  | To be determined   | 294,940                                  |  |                 |                                    | 0                   | 294,940                           |
| 6305   | PERCH CREEK HARBOUR RESERVE FUND Future maintenance of harbour  | To be determined   | 117,971                                  |  | 0               |                                    | 0                   | 117,971                           |
| 6335   | SARNIA BAY CAPITAL IMPROVEMENT RESERVE FU<br>Improvements to Centennial Park<br>& Sarnia Bay Marina   | ND To be determined  | 188,984                                  | Loan repayment                                   | 7,340           | Expenditures 6069 Locomotive Group | (25,000)<br>(5,000) | 166,324                           |
| 6400   | ELECTION EXPENSES RESERVE Fund municipal elections held every 4 years   | Estimated 2010 election expense                              | 75,000                                   | Transfer from Current Budget                     | 0               | Transfer to Current Budget         | (75,000)            | 0                                 |
| 6565   | POLICE MAJOR CRIME RESERVE Offset extraordinary & unforeseen expenditures related to major crimes   | To be determined   | 51,951                                   | Transfer from Police Budget                      | 15,000          | Expenditures                       | (35,000)            | 31,951                            |

|          | ime & Purpose  | Target Balance   | Uncommitted<br>Balance Est.<br>31-Dec-09 | 2010 Revenue<br>Description                    | Amount            | 2010 Expenditures Description                        | Amount  | Projected<br>Balance<br>31-Dec-10 |
|----------|--|--|--|--|-------------------|--|---|-----------------------------------|
| 6270     | LEGACY FUND  Accumulate funds for a major municipal expenditure that would benefit citizens of the community                 | To be determined Utilize funds only as they become available | 60,652                                   |  | 0                 | Kids Fest  | (2,300)                                       | 58,352                            |
| 6620     | WINTER MAINTENANCE RESERVE Offset extraordinary & unforeseen expenditures related to winter maintenance                      | To be determined   | 0  |  | 0                 |  | 0   | 0                                 |
| 6635     | KIWANIS WEDDING PAVILION RESERVE Improvements to Kiwanis Wedding Pavilion  | To be determined   | 6,000                                    | Current Budget                                 | 6,000             |  | 0   | 12,000                            |
| Eauipmen | t & Vehicle Reserves   |  |  |  |                   |  |   |                                   |
| 6490     | COMPUTER EQUIPMENT REPLACEMENT RESERVE Maintain corporate IT equipment Costs to implement corporate computer leasing program | To be determined   | 210,636                                  | Current Budget<br>Recoveries                   | 124,467<br>45,000 | IT Leasing IT Equipment Expenses IT Support - Clerks | (135,000)<br>(70,000)<br>(30,000)<br>(11,000) | 134,103                           |
| 6491     | COMPUTER SOFTWARE RESERVE  Maintain corporate software  Costs to implement upgrades to corporate computer software           | To be determined   | 9,091                                    |  | 0                 | Expenditures   | (5,000)                                       | 4,091                             |
| 6500     | CITY HALL PRINTING & MACHINE ROOM RESERVE Costs of major repairs & replace equipment   | To be determined   | 3,985                                    | Transfer from Current Budget<br>Lease Payments | 500<br>13,200     |  | 0   | 17,685                            |
| 6510     | FIRE EQUIPMENT RESERVE  Costs to replace fire equipment & vehicles   | To be determined   | 1,410                                    | Transfer from Current Budget                   | 51,400            | Vehicles<br>Equipment                                | 0<br>(40,000)                                 | 12,810                            |
| 6595     | POLICE EQUIPMENT RESERVE  Costs to replace police equipment  & vehicles (cruisers)   | To be determined   | 90,828                                   | Budget Allocation                              | 245,087           | Vehicles   | (245,087)                                     | 90,828                            |

| Fund N                       | ame & Purpose  | Target Balance   | Uncommitted<br>Balance Est.<br>31-Dec-09 | 2010 Revenue Description   | Amount                    | 2010 Expenditures Description  | Amount                                   | Projected<br>Balance<br>31-Dec-10 |
|------------------------------|--|------------------|--|--|---------------------------|--|--|-----------------------------------|
| 6520                         | POLICE 911 EQUIPMENT RESERVE Costs to replace 911 equipment  | To be determined | 101,350                                  | Transfer from Police Budget  | 20,000                    | Expenditures   | (35,000)                                 | 86,350                            |
| 6530                         | EMERGENCY MEASURES EQUIPMENT RESERVE Costs to replace emergency measures equipment   | To be determined | 14,348                                   | Transfer from Current Budget   | 4,500                     | Vehicle repairs & equipment  | (7,300)                                  | 11,548                            |
| 6430                         | TRANSIT VEHICLE RESERVES CONVENTIONAL Costs to replace Transit vehicles  | To be determined | 999,944                                  | Budget Allocation (est.)   | 50,000                    | 2010 Capital Budget  | (150,000)                                | 899,944                           |
| 6470                         | TRANSIT VEHICLE RESERVES CARE-A-VAN Costs to replace Care-a-van vehicles   | To be determined | 115,862                                  | Budget Allocation (est.)   | 0                         | 2010 Capital Budget  | (29,500)                                 | 86,362                            |
|                              | TRANSIT - OTHER RESERVES  Costs of various transit operating supplies - not required every year Avoids fluctuations in tax levy                                | Adequate         |  |  |                           |  |  |                                   |
| 6455<br>6460<br>6465<br>6475 | UNIFORMS TRANSFERS SCHEDULES   |                  | 6,217<br>803<br>3,216                    | Tickets, Passes, & Schedules<br>Reserve Transfer 6465 & 6475<br>Uniforms | 17,000<br>4,019<br>13,000 | Tickets, Passes, Transfers, & Sch.  Uniforms  Transferred to Reserve 6455  Transferred to Reserve 6455 | (18,500)<br>(13,000)<br>(803)<br>(3,216) | 2,730<br>6,217<br>0<br>0          |
| 6545<br>6550<br>6555         | PARKS & ARENA EQUIPMENT RESERVES Costs to replace Parks & Arena vehicles & equipment PARKS EQUIPMENT RESERVE ARENAS EQUIPMENT RESERVE ARENA TIME CLOCK RESERVE | To be determined | 84,624<br>24,006<br>40,136               | Budget Allocation (est.)<br>Current Budget                               | 303,760<br>5,200          | Equipment Replacement  | (285,000)                                | 103,384<br>29,206<br>40,136       |
| 6525                         | WORKS EQUIPMENT RESERVE Costs to replace Works Dept. vehicles & equipment  | To be determined | 291,236                                  | Budget Allocation (est.)   | 900,000                   | Equipment Replacement Transfer to Current Budget   | (300,000)<br>(472,396)                   | 418,840                           |
| 6540                         | WATERWORKS EQUIPMENT RESERVE Costs to replace Works Dept. vehicles & equipment   | To be determined | 222,777                                  | Budget Allocation (est.)   | 100,000                   | Equipment Replacement  | (200,000)                                | 122,777                           |

| Frank No.  | oma ( Durmana   | Tayant Dalaman   | Uncommitted Balance Est. | 2010 Revenue  | A               | 2010 Expenditures        | A                     | Projected<br>Balance |
|------------|---|--|--------------------------|---|-----------------|--------------------------|-----------------------|----------------------|
| Fund Na    | ame & Purpose   | Target Balance   | 31-Dec-09                | Description   | Amount          | Description              | Amount                | 31-Dec-10            |
| Building F | <u>Reserves</u>   |  |                          |   |                 |                          |                       |                      |
| 6480       | TRANSIT BUILDING RESERVE Provide funds for major building repairs & future replacement        | Replacement value of building estimated to be \$3.0 million Minimum annual contribution should be at 1.5% or \$45,000    | 107,713                  | Transfer from Current Budget Transfer from Current Budget CAV | 15,000<br>5,000 |                          | 0                     | 127,713              |
| 6485       | Provide funds for implementation of energy management initiatives                             | To be determined   | 28,984                   | Transfer from Current Budget                                  | 5,000           |                          |                       | 33,984               |
| 6495       | CITY HALL BUILDING RESERVE Provide funds for major building repairs & future replacement      | Replacement value of building estimated to be \$6.0 million  Minimum annual contribution should be at 1.5% or \$90,000   | 88,217                   | Transfer from Current Budget                                  | 10,000          |                          |                       | 98,217               |
| 6515       | POLICE BUILDING RESERVE Provide funds for major building repairs & future replacement         | Replacement value of building estimated to be \$6.8 million Minimum annual contribution should be at 1.5% or \$102,000   | 53,209                   | Transfer from Current Budget                                  | 100,000         | New Roof<br>Expenditures | (100,000)<br>(25,000) | 28,209               |
| 6560       | Provide funds for major building repairs & future replacement                                 | Replacement value of buildings estimated to be \$7.25 million Minimum annual contribution should be at 1.5% or \$108,000 | 45,359                   | Transfer from Current Budgets                                 | 7,500           | Lawrence House           | (6,400)               | 46,459               |
| 6600       | FIRE STATION RESERVE Provide funds for major building repairs & future replacement            | Replacement value of buildings estimated to be \$7.1 million Minimum annual contribution should be at 1.5% or \$106,500  | 400,000                  | Slots Revenue   | 400,000         | 2010 Capital             | (800,000)             | 0                    |
| 6605       | PUBLIC WORKS FACILITIES RESERVE Provide funds for major building repairs & future replacement | Replacement value of buildings estimated to be \$4 million Minimum annual contribution should be at 1.5% or \$60,000     | 0                        |   |                 |                          |                       | 0                    |

| Fund Na                   | ame & Purpose   | Target Balance  | Uncommitted<br>Balance Est.<br>31-Dec-09 | 2010 Revenue<br>Description | Amount  | 2010 Expenditures Description                                       | Amount                            | Projected<br>Balance<br>31-Dec-10 |
|---------------------------|---|---|--|-----------------------------|---------|---|-----------------------------------|-----------------------------------|
| 6610                      | PARKS AND RECREATION RESERVE Provide funds for major building repairs & future replacement of parks & recreational facilities | Replacement value of buildings estimated to be \$19 million Minimum annual contribution should be at 1.5% or \$285,000  | 0  | Slots Revenue               | 200,000 | Roofs - Various Parks Facilities Asbestos Rehab Animal Farm Fencing | (116,313)<br>(14,167)<br>(30,000) | 39,520                            |
| 6535                      | SEWAGE TREATMENT PLANT RESERVE Provide funds for major repairs & future replacement of sewage treatment plant                 | Replacement value of sewage treatment plant estimated to be \$77.4 million Minimum annual contribution should be at 1% of underlying asset value or \$774,000 | 55,896                                   | Sewage Tickets (est.)       | 10,300  |   |                                   | 66,196                            |
| 6340                      | BLUEWATER GYMNASTICS BUILDING RESERVE   |   | 86,684                                   |                             |         |   |                                   | 86,684                            |
|                           |   |   | ,  |                             |         |   |                                   | ,                                 |
| <u>Capital Re</u><br>6200 | <u>cserves</u><br>CAPITAL RESERVE FUND  | To be determined  | 347,960                                  |                             | 0       | Compost Site  |                                   | 312,960                           |
| 0200                      | Provide funds for capital projects i.e. infrastructure renewal  | To be determined  | 347,500                                  |                             | O       | Electric Gate & Swipe Cards Drainage Repairs                        | (25,000)<br>(10,000)              | 312,300                           |
| 6210                      | WATERFRONT DEVELOPMENT RESERVE FUND Provide funds for development of waterfront   | To be determined  | 7,921                                    |                             | 0       |   | 0                                 | 7,921                             |
| 6235                      | YMCA RESERVE FUND  Earnings on fund of \$600,000  to be paid to YMCA for 15 years  with last payment in 2012                  | Not applicable  | 0  | Investment Interest (est.)  | 12,000  | YMCA payment (est.)   | (12,000)                          | 0                                 |
| 6245                      | ENVIRONMENTAL RESERVE FUND Provide funds for environmental related projects   | Not applicable To be maintained until commitments are fulfilled then transfer to Capital Reserve Fund   | 89,883                                   |                             |         | Transfer to Current Budget Michigan Ave Landfill                    | (30,000)                          | 59,883                            |
| 6250                      | ELM-HIGH-EX-WOOD PARK RESERVE FUND Provide funds for a passive park including additional landscaping of Palumbo Development   | To be determined  | 4,310                                    |                             | 0       |   |                                   | 4,310                             |

|         | VED RESERVE & RESERVE FORD DODGET  |  | Uncommitted Balance Est. | 2010 Revenue   |                              | 2010 Expenditures   |  | Projected<br>Balance |
|---------|--|--|--------------------------|--|------------------------------|---|--|----------------------|
| Fund Na | ime & Purpose  | Target Balance   | 31-Dec-09                | Description  | Amount                       | Description   | Amount   | 31-Dec-10            |
| 6420    | SSEC CAPITAL RESERVE Provide funds for capital refurbishment of SSEC Subject to lease agreement                                | To be determined Utilize funds only as they become available   | -229,118                 | SSEC Surcharge<br>Guarantee  | 70,000<br>50,000             | Debt Costs  | (75,000)   | -184,118             |
| 6440    | Provide funds for purchase of land for municipal purposes  | To be determined Utilize funds only as they become available   | 582,886                  | Transfer from Current Budget Ferry Dock Hill Lands                 | 0                            | Land acquisition - road widening  | (5,000)  | 577,886              |
| 6315    | CAPITAL REVOLVING RESERVE FUND  Provide funds to be used as an internal source of financing lifecycle/ongoing capital projects | To be determined   | 2,810,901                | Current Budget Debt Repaid-Resurfacing Debt Repaid-\$1.8M internal | 295,745<br>91,727<br>220,170 | Municipal Grants Official Plan Review 2010 Election 2010 Resurfacing Loan Police - Roof | (75,000)<br>(40,000)<br>(64,278)<br>(700,000)<br>(100,000) | 2,439,265            |
| 6215    | WATERMAIN CONSTRUCTION RESERVE FUND Provide funds for major repairs repairs & future replacement of water infrastructure       | Replacement value of water estimated to be \$175 million Minimum annual contribution should be at 1% of underlying asset value or \$1.75 million               | 2,900                    |  |                              |   |  | 2,900                |
| 6425    | RURAL WATERMAINS RESERVE Funds for extension of water services to rural areas of former Clearwater                             | To be determined   | 138                      |  |                              |   |  | 138                  |
| New     | SEWER INFRASTRUCTURE RENEWAL RESERVE Provide funds for major repairs & future replacement of sewer infrastructure              | Replacement value of sewer infrastructure estimated to be \$173 million Minimum annual contribution should be at 2% of underlying asset value or \$3.5 million | New                      |  |                              |   |  | 0                    |

| Fund Na   | ame & Purpose  | Target Balance  | Uncommitted<br>Balance Est.<br>31-Dec-09 | 2010 Revenue<br>Description  | Amount                    | 2010 Expenditures Description           | Amount                | Projected<br>Balance<br>31-Dec-10 |
|-----------|--|---|--|--|---------------------------|---|-----------------------|-----------------------------------|
| New       | WATER INFRASTRUCTURE RENEWAL RESERVE Provide funds for major repairs & future replacement of water infrastructure                                    | Replacement value of water infrastructure estimated to be \$222 million Minimum annual contribution should be at 2% of underlying asset value or \$4.5 million                  | New                                      |  |                           |   |                       | 0                                 |
| 6615      | CAPITAL INFRASTRUCTURE RENEWAL RESERVE Provide funds for major repairs & future replacement of capital infrastructure including roads & storm sewers | Replacement value of roads and storm sewer infrastructure estimated to be \$529 million Minimum annual contribution should be at 2% of underlying asset value or \$10.5 million | 800,000                                  | Infrastructure Levy  | 1,330,000                 | 2010 Capital                            | (2,130,000)           | 0                                 |
| Corporate |  |   | 4 404 240                                | T ( ( ) )  | 707.000                   |   | (700,000)             | 4 404 240                         |
| 6220      | WSIB SELF INSURANCE RESERVE FUND Fund employee claims under WSIB   | To be determined  | -1,181,248                               | Transfer from Current Budgets  | 787,000                   | Claims Payments (est.) Interest Expense | (700,000)<br>(10,000) | -1,104,248                        |
| 6221      | WSIB PENSION RESERVE FUND Fund employee claims under WSIB  | To be determined  | -197,655                                 |  |                           | Claims Payments (est.) Interest Expense | (150,000)<br>(500)    | -348,155                          |
| 6225      | SELF-INSURANCE RESERVE FUND Fund portion of deductibles under self-insurance program   | To be determined  | 246,649                                  | Transfer from Current Budget Transfer from Sewer Budget Transfer from Water Budget | 301,975<br>2,229<br>3,488 | Claims Payments (est.)                  | (400,000)             | 154,341                           |
| 6226      | POLICE SELF-INSURANCE RESERVE FUND Fund portion of deductibles under self-insurance program  | To be determined  | 94,447                                   | Transfer from Police Budget  | 50,000                    | Claims Payments (est.)                  | (75,000)              | 69,447                            |
| 6285      | POLICE SICK LEAVE RESERVE FUND  Fund Police sick leave payouts on termination  Avoid wide fluctuations in tax levy                                   | Sufficient  | 29,825                                   |  | 0                         |   | 0                     | 29,825                            |

|                              |  |  | Uncommitted Balance Est. | 2010 Revenue                 |           | 2010 Expenditures   |                                     | Projected<br>Balance |
|------------------------------|--|--|--------------------------|------------------------------|-----------|---|-------------------------------------|----------------------|
| Fund N                       | ame & Purpose  | Target Balance   | 31-Dec-09                | Description                  | Amount    | Description   | Amount                              | 31-Dec-10            |
|                              |  |  |                          |                              |           |   |                                     |                      |
| 6020                         | PROVINCIAL GAS TAX RESERVE FUND  Transit purposes in accordance with provincial guidelines                                   | Funds to be held until utilized in accordance with Provincial guidelines | 21,539                   | Gas Tax Funding              | 928,453   | Current Budget-Transit Current Budget-CAV 2010 Capital Budget - Transit/CAV | (635,155)<br>(114,100)<br>(179,500) | 21,237               |
| 6025                         | FEDERAL GAS TAX RESERVE FUND Infrastructure renewal in accordance with program guidelines                                    | Funds to be held until utilized in accordance with Federal guidelines    | 552,350                  | Gas Tax Funding              | 2,302,983 | 2010 Capital Budget   | (2,200,000)                         | 655,333              |
| 6325                         | FIREFIGHTERS SICK LEAVE RESERVE FUND Fund Firefighters sick leave payouts on termination Avoid wide fluctuations in tax levy | To be determined   | 0                        |                              |           |   |                                     | 0                    |
| 6330                         | HEALTH AND SAFETY RESERVE FUND Unforeseen mandatory health & safety related expenditures                                     | To be determined   | 57,882                   | Transfer from Current Budget | 26,000    | Expenditures  | (25,000)                            | 58,882               |
| 6345                         | BUILDING PERMIT REVENUE RESERVE FUND Under Building Code Act, offset costs of administration & enforcement                   | Not applicable   | 1,002,270                |                              | 0         | Transfer to Current Budget Software Blueprint scanning/storage              | (284,344)<br>(3,000)<br>(45,000)    | 669,926              |
| Development Charges Reserves |  |  |                          |                              |           |   |                                     |                      |
| 6010                         | DEVELOPMENT CONTINGENCY RESERVE FUND  Municipal portion of development related services                                      | Unknown - utilize funds only as they become available                    | 45,278                   | Developer Contributions      | 2,400     |   | 0                                   | 47,678               |
| 6015                         | DEVELOPMENT CHARGES RESERVE FUND Under Development Charges Act, recover capital costs related to growth                      | Costing estimates provided within Development Charges Study              | 6,506,217                | Developer Fees (est.)        | 550,000   |   | 0                                   | 7,056,217            |
|                              |  | Totals   | 16,822,842               |                              | 9,793,443 |   | (11,386,859)                        | 15,229,426           |

otes 1. Revenue for Reserve Funds does not include provision for interest earned on fund balances except where funds have been invested externally