

CONSOLIDATED REVENUE FUND OPERATIONS

Source of Funds (\$000's)

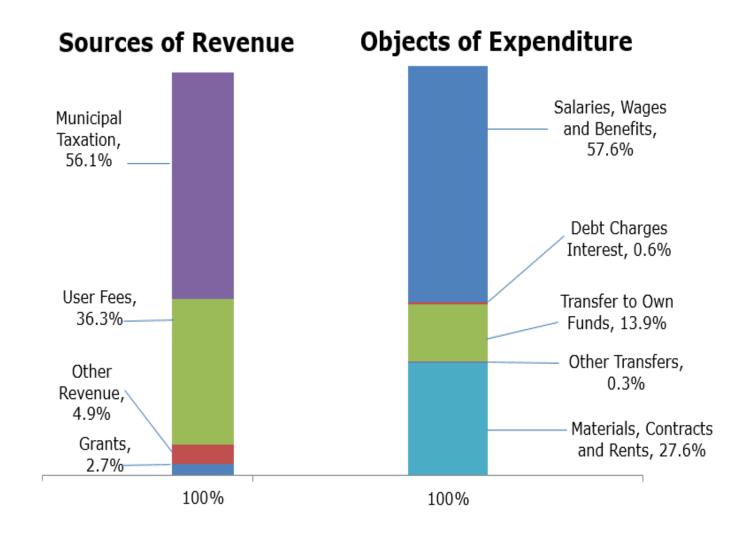
| | 2016 Budget | 2016 Actual | 2015 Actual |
|--------------------------|----------------|----------------|----------------|
| Municipal Property Taxes | 70,808 | 71,115 | 67,304 |
| User Fees | 44,481 | 46,059 | 44,864 |
| Grants | 3,856 | 3,490 | 2,839 |
| Other Revenue | 5,039 | 6,271 | 7,393 |
| Total | 124,184 | 126,935 | 122,400 |

Application of Funds (\$000's)

| | 2016 Budget | 2016 Actual | 2015 Actual |
|--|----------------|----------------|----------------|
| General Government: | | | |
| Council, General Administration, Legal, Financial | 8,301 | 13,807 | 10,787 |
| Protection Services: Fire, Police, By-Law Enforcement | 45,053 | 44,744 | 43,977 |
| Transportation Services: Roads, Winter Control, Transit, Street Lighting, Parking | 16,597 | 21,400 | 21,336 |
| Environmental Services: Sewers, Water Distribution, Garbage Collection & Disposal | 41,849 | 30,082 | 36,268 |
| Social, Family & Health Services: Seniors, Contribution to Hospitals Recreation & Cultural Services: | 437 | 521 | 466 |
| Parks, Arenas, Recreational Programs, Libraries, Buildings | 9,201 | 10,653 | 11,001 |
| Planning & Development: Planning, Zoning, Committee of | | | |
| Adjustment, Official Plan Non-functionalized Unfunded Liability | 1,369 0 | 1,924 (429) | 1,718 365 |
| Contribution to (from) other Funds | 0 | (17,549) | (6,360) |
| Surplus (Deficit) at end of year | 1,377 | 21,782 | 2,842 |
| Total | 124,184 | 126,935 | 122,400 |



CONSOLIDATED REVENUE FUND OPERATIONS

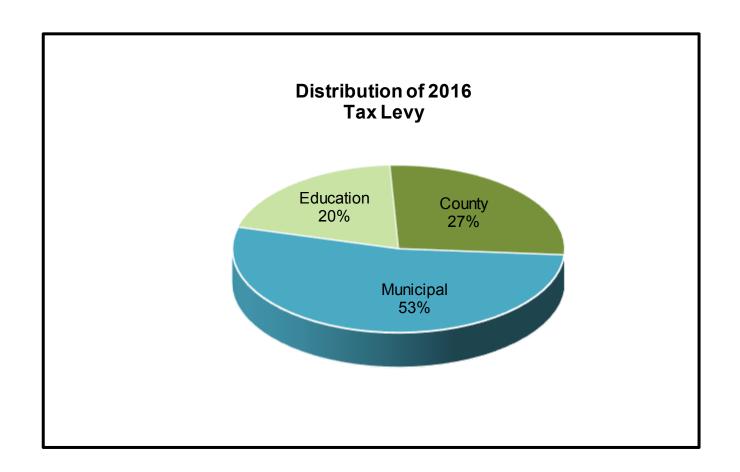




CONSOLIDATED REVENUE FUND OPERATIONS

2016 Tax Rates

| | Commercial Occupied | Industrial Occupied | Residential |
|-------------------|------------------------|------------------------|-------------|
| General Municipal | 1.351779% | 1.701102% | 0.830790% |
| Transit Area | 0.091840% | 0.115573% | 0.056444% |
| County | 0.725188% | 0.912589% | 0.445693% |
| Education | 1.400000% | 1.500000% | 0.188000% |
| Total | 3.568807% | 4.229264% | 1.520927% |





CONSOLIDATED STATEMENT OF FINANCIAL POSITION (\$000's)

| | 2016 Actual | 2015 Actual |
|-----------------------------------|----------------|----------------|
| Financial Assets | | |
| Cash & Investments | 56,679 | 50,523 |
| Taxes Receivable | 4,966 | 5,570 |
| Accounts Receivable | 16,468 | 12,896 |
| Long-Term Receivable | 368 | 384 |
| Investment in Sarnia Power Corp. | 53,332 | 52,268 |
| Total Financial Assets | 131,813 | 121,641 |
| Liabilities | | |
| Current Liabilities | 27,012 | 21,947 |
| Deferred Revenue | 19,367 | 21,874 |
| Net Long-Term Liabilities | 16,479 | 19,163 |
| Interest on Long-Term Liabilities | 49 | 75 |
| Landfill Post-Closure Liability | 206 | 223 |
| Employee Future Benefits | 38,876 | 39,281 |
| Accrued tax liabilities | 2,902 | 3,091 |
| Total Liabilities | 104,891 | 105,654 |
| NET FINANCIAL ASSETS (DEBT) | 26,922 | 15,987 |
| NON-FINANCIAL ASSETS | | |
| Tangible Capital Assets | 507,880 | 497,270 |
| Other Assets | 5,318 | 5,080 |
| Total Non-Financial Assets | 513,198 | 502,350 |
| Accumulated Surplus | 540,120 | 518,337 |



CONSOLIDATED RESERVE AND RESERVE FUND OPERATION (\$000's)

| | 2016 Actual | 2015 Actual |
|---------------------------------|----------------|----------------|
| Balance, beginning of year | 29,801 | 25,287 |
| Revenue | | |
| Contributions from Revenue Fund | 26,402 | 21,321 |
| Contributions from Capital Fund | 40 | 90 |
| LAWSS Adjustment | 120 | 146 |
| Investment Income - own funds | 194 | 180 |
| Investment Income - other | 12 | 12 |
| | 26,768 | 21,749 |
| Expenditures | 23,321 | 17,235 |
| Balance, end of year | 33,248 | 29,801 |

STATISTICAL DATA

| Population | 71,594 |
|--|-----------|
| Area in Hectares | 16,596 |
| City Employees (Full Time) | 582 |
| Taxable Assessment (\$000's) | 6,786,504 |
| Outstanding Debt (\$000's) | 16,481 |
| Per Capita | 230 |
| Debt Service Costs - Remaining Interest (\$000's) | 1,842 |
| Per Capita | 26 |
| Year End Trust Fund Balance administered by City (\$000's) | 12 |



TANGIBLE CAPITAL ASSETS (\$000's)

| | 2016 Actual | 2015 Actual |
|--|----------------|----------------|
| Cost | | |
| Balance beginning of year | 831,665 | 823,957 |
| Additions | 35,088 | 15,850 |
| Disposals | (8,851) | (5,498) |
| Other | 663 | (2,644) |
| | 858,656 | 831,665 |
| Accumulated Amortization | | |
| Balance beginning of year | 334,396 | 320,565 |
| Amortization | 17,037 | 17,181 |
| Accumulated amortization | | |
| on disposal | (961) | (2,534) |
| Other | 213 | (816) |
| | 350,685 | 334,396 |
| Net Book Value of Tangible Capital Assets | 507,880 | 497,269 |